



Board of Governors Regular Meeting

June 11, 2025 | 1 p.m.

Conference Center, Brad D. Smith Foundation Hall

COMMITTEE MEETINGS:

Athletics Committee - 10 a.m., Conference Center, Brad D. Smith Foundation Hall

Finance, Audit and Facilities Planning Committee - 11 a.m., Moses Board Room, Brad D. Smith Foundation Hall

Academic and Student Affairs Committee - 11 a.m., Conference Center, Brad D. Smith Foundation Hall



June 11, 2025 Board of Governors Regular Meeting_Agenda

AGENDA

Lunch

Lunch for board members will be provided from Noon to 1 p.m.

1 p.m.

Call to Order

Geoff Sheils, Chair

Swearing in of New Member

H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Approval of Prior Minutes

Geoff Sheils, Chair

Regular Meeting of April 9, 2025

Classified Staff Council Update

Tony Waugh, Chair, Classified Staff Council

Committee Reports

Academic and Student Affairs Committee

Kathy D'Antoni, Chair

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Student Representative Update <i>Brea Belville, Student Representative</i>	
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School of Medicine Update <i>David Gozal, Dean and Vice President for Health Affairs, Joan C. Edwards School of Medicine</i>	38
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Finance, Audit and Facilities Planning Committee

Donnie Holcomb, Chair

Action Items

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Athletics Committee *Jim Smith, Chair*

Action Item

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Athletic Teams Updates
NCAA Legislation Updates
National Issues Updates
Budget Updates

President's Report *Brad D. Smith, President*

Report from the Nominating Committee/Election of Officers *Kathy Eddy, Chair*

Executive Session under the Authority of WV Code §6-9A-

H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Commercial Competition Matters

Avi Mukherjee, Provost and Senior Vice President for Academic Affairs

Personnel Matters

H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Committee of the Whole

Geoff Sheils, Chair

Action Item

Approval of Extension of Contract

H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

Chairman's Report

Geoff Sheils, Chair

Announcements

Geoff Sheils, Chair

Adjournment

Geoff Sheils, Chair

Upcoming Meeting Dates

August 4-5, 2025 (retreat and regular board meeting to be held at the Brad D. Smith Center for Business and Innovation, Huntington)

October 7, 2025 (Shared Governance Conference)

October 8, 2025

December 3, 2025

February 4, 2026

April 8, 2026

June 10, 2026

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM:	Approval of Degree Addition: Bachelor of Science in Health and Movement Sciences
COMMITTEE:	Academic and Student Affairs Committee
RECOMMENDED RESOLUTION:	<i>Resolved</i> , that the Marshall University Board of Governors approve the Degree Addition: Bachelor of Science in Health and Movement Sciences
STAFF MEMBER:	Avi Mukherjee Provost and Senior Vice President for Academic Affairs

BACKGROUND:

The School of Health and Movement Sciences (SHMS), housed within the College of Health Professions, currently offers degree programs in Athletic Training, Biomechanics, and Exercise Science. Each of these programs has a foundational core stemming from the study of kinesiology. The SHMS is proposing to consolidate these programs into a single degree program, the B.S. in Health and Movement Sciences (BSHMS). With our current degree programs' common core and new accreditation requirements, we wish to move our current degree programs as majors under a single degree program—the B.S. in Health and Movement Sciences (BSHMS).

The mission of the Marshall University B.S. in Health and Movement Sciences is to advance the scientific study, understanding, and application of human physical activity, health, and wellness. Recognizing these as complex human phenomena, the holistic health and movement sciences discipline integrates an interdisciplinary approach to examine them comprehensively.

The School of Health and Movement Sciences is committed to rigorous scientific, theoretical, and practical inquiry into physical activity, health, and wellness. This multidisciplinary perspective enables the members of the School of Health and Movement Sciences—both faculty and students—to engage in diverse fields such as athletic training, biomechanics, disease prevention, exercise science, strength and conditioning, fitness, wellness, rehabilitation (cardiac rehabilitation, pulmonary rehabilitation, diabetes exercise, physical therapy, and occupational therapy), medicine, chiropractic, physician's assistant, health promotion, and other health-related fields.

The B.S. in Health and Movement Sciences (BSHMS) degree program will align with the M.S. in Health and Movement Sciences (MSHMS) and reflect the College of Health Professions' and the institution's mission, goals, and objectives.

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM:	Approval of Degree Addition: Bachelor of Science in Sonography
COMMITTEE:	Academic and Student Affairs Committee
RECOMMENDED RESOLUTION:	<i>Resolved</i> , that the Marshall University Board of Governors approve the Degree Addition: Bachelor of Science in Sonography
STAFF MEMBER:	Avi Mukherjee Provost and Senior Vice President for Academic Affairs

BACKGROUND:

Ongoing discussions with sonography technical directors across local hospitals and medical imaging facilities revealed a significant demand for a specialized education pathway in sonography that would effectively prepared students for the evolving needs of the healthcare industry. The St. Mary's/Marshall University Sonography Degree program offers a comprehensive curriculum designed to equip students with the knowledge and skills necessary to excel in the dynamic field of diagnostic medical sonography.

This program provides a strong foundation in both **Adult Echocardiography** and **General Sonography**, preparing graduates to work effectively in diverse healthcare settings, such as hospitals, clinics, and imaging centers. Key areas of emphasis include:

1. **Adult Echocardiography:** The Adult Echocardiography track focuses on using ultrasound technology to assess the structure and function of the heart and vascular system. Students learn to perform and interpret various echocardiogram procedures, including transthoracic and transesophageal echocardiograms.
2. **General Sonography:** The General Sonography portion of the program covers a broad spectrum of diagnostic imaging techniques, focusing on imaging the abdominal organs, pelvic structures, and other soft tissues.
3. **Program Structure:** The program combines classroom instruction, laboratory work, and clinical practice, ensuring that students develop both theoretical knowledge and hands-on expertise. Key components of the program include:
 - **Coursework:** Focuses on the fundamentals of human anatomy, medical imaging physics, ultrasound principles, patient care, and specialized techniques in vascular sonography, echocardiography, and general sonography.
 - **Clinical Rotations:** Students gain practical experience in accredited healthcare facilities, working directly with patients and under the supervision of registered sonographers. These rotations are critical for mastering the skills required for real-world diagnostic imaging.
 - **Certification Preparation:** The program is designed to prepare students for certification exams, such as those offered by the American Registry for Diagnostic Medical Sonography (ARDMS), enabling graduates to become registered sonographers in adult echocardiography, vascular sonography, abdominal sonography, and OB/GYN sonography.

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM:	Approval of Degree Addition: Master of Science in Mathematics
COMMITTEE:	Academic and Student Affairs Committee
RECOMMENDED RESOLUTION:	<i>Resolved</i> , that the Marshall University Board of Governors approve the Degree Addition: Master of Science in Mathematics
STAFF MEMBER:	Avi Mukherjee Provost and Senior Vice President for Academic Affairs

BACKGROUND:

Marshall University has offered a Master of Arts degree in Mathematics since 2004. The transition from a Master of Arts (MA) to a Master of Science (MS) in Mathematics reflects a deliberate and forward-looking alignment with the evolving expectations of the discipline, the needs of students, and the demands of the broader professional and academic communities. While both degrees are rooted in rigorous mathematical training, the MA has traditionally emphasized a broader, more theoretical approach. In contrast, the MS centers on a deeper and more focused engagement with advanced mathematical theory, quantitative reasoning, computational tools, and applied problem-solving.

This shift to the MS model positions students to better meet the demands of a data-driven, technology-intensive world. The MS curriculum typically offers more intensive coursework in areas such as real analysis, linear algebra, statistics, and mathematical modeling – equipping graduates with a stronger foundation for roles in industry, government, research, and doctoral study. Additionally, the MS degree often incorporates capstone projects or thesis work that emphasizes original research or application of mathematical methods to real-world challenges.

From a practical standpoint, the change enhances graduates' competitiveness in the job market. Increasingly, employers and research institutions regard the Master of Science designation as indicative of a candidate's advanced technical and analytical preparation. By adopting the MS framework – for our program and for our courses – we ensure that our students are not only academically prepared but also professionally positioned for success in a landscape where the demand for quantitative and computational expertise continues to grow.

The transition from an MA to a MS degree program will not require students to take any courses not already offered by the department. MS students can complete a thesis (optional) or pursue an area of emphasis in Statistics (also optional). If approved, the Mathematics program will no longer accept students into the MA program. Instead, they will invite those students to apply for the MS program. Once all MA students have either changed into the MS program or graduated with their MA degrees, the MA program will be removed from our inventory of offerings.

PROVOST REPORT

JUNE 2025



ACADEMIC AFFAIRS



A MESSAGE FROM ACADEMIC AFFAIRS

Greetings!

As we transition into the summer months, we are reminded of the renewal and reflection that this season brings. It is a time to both recharge and refocus—an opportunity to prepare for the exciting endeavors that lie ahead. Here is a peek at some of the highlights in this report:

College of Arts and Media

Earned national acclaim as *A Doll's House* was named one of the top five college productions by the Kennedy Center American College Theater Festival.

College of Engineering and Computer Sciences

Secured access to advanced AI tools via the National AI Research Resource pilot, enabling students to engage in real-world innovations in medical imaging and supercomputing.

College of Education and Professional Development

Expanded teacher leadership training through a high-impact VoLT certificate program, engaging 70 students, delivering 17 course sections, revising curriculum, and onboarding new instructors.

College of Health Professions

Received national distinction as the Doctor of Physical Therapy program ranked in the top third nationally and led the state in first-time licensure exam pass rates—demonstrating excellence and affordability.

College of Liberal Arts

Captured a national championship in Persuasive Speaking and secured top-five national finishes in multiple speech and debate tournaments, highlighting the college's leadership in communication excellence.

College of Science

Secured nearly \$1.8 million in NSF CAREER grants for groundbreaking research in plant biology and ecology, elevating the college's research prominence nationally.

Division of Aviation

Successfully completed the Department of Homeland Security's rigorous annual inspection with zero findings, demonstrating exceptional compliance with aviation safety and national security standards.

Lewis College of Business

Hosted the Business Leadership Symposium in collaboration with key industry partners, empowering over 20 business students to showcase cutting-edge innovation and experiential learning with real-world engagement.

School of Pharmacy

Secured two NASA EPSCoR Research Seed Grants supporting groundbreaking pharmaceutical research—

from advancing hypnosis reversal agents to investigating reward-seeking behavior—demonstrating the School's growing national research impact and cross-disciplinary collaboration.

University College

Marshall advisors presented at the NACADA Region 1 & 2 Conference, showcasing university-wide advising innovations and leadership beyond the institution's designated region, while reinforcing Marshall's national presence in academic advising excellence.

University Libraries

Launched a new Design Thinking course for juniors and seniors, equipping students with creative problem-solving skills and career planning strategies—positioning University Libraries as a catalyst for student success and post-graduate readiness.

In addition to our academic units, our numerous student support services and programs report that:

Center for Student Success

Hosted over a dozen high-engagement peer mentoring events during the spring semester, reaching at least 300 students and fostering community and connection among new freshmen, sophomores, and transfer students.

Division of Student Affairs

Launched a new Flex Form system through the Advocate website, streamlining student access to services, enhancing appointment scheduling, and improving data tracking for more effective resource delivery.

Online Education

Collaborated with the Presidential AI Task Force to deliver customized campus-wide AI training sessions, including workshops, an AI Showcase, and a panel discussion featuring university leadership and national partners.

Summer offers a unique space for creativity and planning, and we look forward to the continued momentum that will carry us into a strong and inspiring fall semester.

Wishing you a productive, restful, and enriching summer.

Sincerely,



Avinandan Mukherjee

Avinandan (Avi) Mukherjee, Ph.D.
Provost & Senior Vice President for
Academic Affairs



Karen McComas

Karen McComas, Ed.D.
Associate Provost & Associate Vice
President for Academic Affairs

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PROGRAM HIGHLIGHTS

- Marshall University's production of *A Doll's House* received a Citizen Artist Award at the 2024-2025 National Kennedy Center American College Theatre's National Festival. The festival recognizes programs in higher education using theatrical production to promote long-term societal impact in artistic terms, encouraging empathetic exploration of the complex cultural and physical world, and advocating for justice on campus and throughout the world.
- JMCTV won Best Comedy Show and Best Commercial awards at the Intercollegiate Broadcasting System Conference in New York, March 8, 2025.

FACULTY & STAFF ACHIEVEMENTS

School of Art and Design

- Dr. Heather Stark presented a paper on Maya Lin's land art works, *Open-Air Peace* (1988-89) and *Input* (2004), in a session entitled "Art Community Legacies on the Land Art in Appalachia" at the Appalachian Studies Association Conference hosted by Tennessee Tech University, March 20-23, 2025.
- Hanna Kozlowski presented a paper entitled "Leveraging AI in Foundations: In Support of Inclusive Learning" as part of a panel entitled "AI as Creative Collaborator" at the Foundations in Art: Theory and Education (FATE) 20th Biennial Conference hosted by George Mason University, April 10-12, 2025.
- Danny Kaufmann exhibited work in this year's Art Fields Exhibition in Lake City, SC, April 25-May 3, 2025.

School of Theatre and Dance

- Leah Turley was recognized for Distinguished Direction of a Play or Musical for *A Doll's House* at the 2024-2025 National Kennedy Center American College Theatre's National Festival.
- Olivia Trees is working at the Utah Shakespeare Festival for the fourth summer season as a member of the costume team.

STUDENT & ALUMNI ACHIEVEMENTS

School of Art and Design

- Amy Pabst, BFA Fibers, had a solo exhibition, *Micropiecing: Quarter Million*, at the Virginia Quilt Museum, in Dayton, VA, January 21-April 26, 2025. She was also awarded the first internship at The River House, Capon, WV. The internship features a month-long residency, business training for artists, and participation in The River House's arts outreach programs.
- Addyson Aftanas, BFA Studio Art, was awarded a full scholarship to attend the Chautauqua Institute School of Art and Design School for Summer 2025. Her application was selected from over 250 submissions.
- Addison Aftanas, BFA Studio Art, Jenna Nichols, BFA Photography, and Abby Thompson, BFA Studio Art, were awarded Creative Discovery and Research Scholar grants for Summer 2025.
- Alumnus Josh Perry was awarded a Tamarack Foundation Creative Entrepreneur Fellowship for 2025.

School of Music

- The Jackson & Balshaw Competition Winner's Recital, featuring singer Rachelle Snyder, BA Music, was held April 5 in Smith Recital Hall.

- Matthew Brumfield, BFA Music, was awarded a Creative Discovery and Research grant for Fall 2025.

School of Theatre and Dance

- Eliza Aulick, BFA Theatre, was recognized as one of five Outstanding Performances in a Play or Musical for her performance as Nora in *A Doll's House* at the 2024-2025 National Kennedy Center American College Theatre's National Festival. George Kinley and Rory Johnson, BFA Theatre, were also recognized at the festival for Distinguished Performance in a Play or Musical and for Distinguished Scenic Design for *A Doll's House*.

COMMUNITY ENGAGEMENT

- The Marshall University Orchestra Young People's Concerts were held at the Marshall Health Arena and Smith Music Hall on March 11.
- The Wind Symphony traveled to California to perform as the featured ensemble at the Dr. Lawrence R. Sutherland Wind Festival Gala Concert. In addition, they performed at La Sierra University and Long Beach State University, March 13-19.
- 3rd Avenue vocal group collaborated with the Symphonic Band, Covenant High School Concert Choir, the Scott Bane Combo, and VONE for the *Lights, Camera, Action: University Chorus in Concert* at Christ Temple Church on April 11.
- The Marshall University Percussive Arts Festival was held April 12 in Smith Music Hall.
- The Chamber Choir collaborated with the West Virginia Symphony Chorus, conducted by David Castleberry, for a performance at Christ Church United Methodist in Charleston, on April 27.
- The Banff Mountain Film Festival was held at the Joan C. Edwards Playhouse on April 3.
- A performance of the Broadway show *Dear Evan Hansen* was held at the Joan C. Edwards Playhouse on April 14 as part of the Marshall Artist Series.
- *The SpongeBob Musical*, a production by the MU School of Theatre and Dance, was presented at the Joan C. Edwards Playhouse, April 23-26.

PROGRAM HIGHLIGHTS

- The Department of Mechanical and Industrial Engineering, in partnership with the Occupational Safety and Health Program Advisory Board, hosted the “Safety for All” conference from April 30-May 1 in Huntington. The event brought together safety professionals, industry leaders, and students to explore the evolving landscape of occupational health and safety.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Jim McIntosh, Mechanical and Industrial Engineering, was awarded the MU Distinguished Service Award for his 20+ years of service at Marshall.
- Dr. Haroon Malik, Computer Sciences and Electrical Engineering, received an MU Distinguished Artists & Scholars Award as Senior Recipient for Sciences & Technology for 2024-2025. Dr. Malik was also elected to serve on the Board of Directors for the North Central Section of the American Society for Engineering Education for the period 2025-2027.
- David Cartwright, Computer Sciences and Electrical Engineering, won the Best Professional Paper Award at the 2025 ASEE-NCS Conference for his paper, “Work in Progress: A two-way learning street: Near-peer college students enhance high school after-school STEM club opportunities.”
- Dr. Ananya Jana, Computer Sciences and Electrical Engineering, secured resources from the NSF ACCESS and the National Artificial Intelligence Research Resource (NAIRR) to offer a new course to students this semester. The course, CS 481: Deep Learning in Medical Imaging, trains students in the latest AI/Deep Learning methods to analyze medical images. Dr. Jana secured 100,000 SU on the Indiana JetStream2 GPU through NAIRR and 200,000 ACCESS credits exchanged for 750 GPU hours on NCSA DeltaAI, 50 GPU hours on Purdue Anvil (40GB GPUs), and 18 Vocareum AI notebooks to enhance student learning.
- Dr. Ammar Alzarrad, Civil Engineering, co-authored the articles, “Leveraging nD BIM Scalability for Sustainable Construction: Challenges, Opportunities, and Strategic Frameworks for Carbon Emission Reduction,” and “Investigation of the Nexus Between Construction and Demolition Waste and Building information Modeling: Scientometric and Scoping Review” published in the *Proceedings of the 12th Annual IEEE Conference on Technologies for Sustainability*, Santa Ana, CA, April 20-23, 2025.
- Dr. Ammar Alzarrad, Civil Engineering, Dr. Sudipta Chowdhury, Mechanical and Industrial Engineering, and Dr. Husnu Narman, Computer Sciences and Electrical Engineering, co-authored the articles, “AI-Driven Urban Heat Island Mitigation: Integrating Segmentation Models with Geospatial Metrics for Sustainable Cities,” and “Advancing Construction Site Safety with Computer Vision for Multi-Class Detection of People, Tools, and Firearms” in the *Proceedings of the ASCE International Conference on Computing in Civil Engineering (i3CE 2025)*. New Orleans, LA, May 11-14, 2025.
- Dr. Alzarrad also co-authored with Josh Maddy, Computer Science graduate student, and Dr. Sudipta Chowdhury the article, “Exploring Human-Drone Collaboration in Construction: Enhancing Acceptance and Efficiency Through VR Training” in the *Proceedings of the ASCE International Conference on Computing in Civil Engineering (i3CE 2025)*.
- Dr. Prabir Patra, Biomedical Engineering, co-authored the article, “Bioactive Gold Nanoparticles Synthesized by *Lactobacillus acidophilus* for Catalytic and Antibacterial Applications,” published in *ACS Applied Nano Materials*, April 2025. He also co-authored with Dr. Simon Shim, Biomedical Engineering, the article “Enhanced mechanical properties of 3D printed gelatin methacryloyl (GelMA)-based hydrogels for peripheral nerve recovery,” presented at the 2025 TMS Annual Meeting & Exhibition, Symposium on Advances in Biomaterials for Bioink Formulation and 3D Printing of Scaffolds, in Las Vegas, NV.

- Dr. Jim McIntosh, Mechanical and Industrial Engineering, co-authored the article, “The Role of In-House Safety Professionals in Organizational Safety Performance Across Global Industries,” published in the *Journal of Safety and Sustainability*, April 2025.

STUDENT & ALUMNI ACHIEVEMENTS

- Josh Brubaker, junior Civil Engineering major, won first prize for his research with Dr. Arka Chattopadhyay at the “Hardy Cross” oral research presentation competition at the American Society for Civil Engineering (ASCE) 2025 Virginias Conference in March. This is the first time that Marshall University has won this prize.
- Shahid Ali, a PhD student in Engineering, co-authored the article “Enhancing Construction Safety: YOLO-based Computer Vision for PPE Compliance Detection” in the *Proceedings of the ASCE International Conference on Computing in Civil Engineering (i3CE 2025)*. New Orleans, LA, May 11-14, 2025.
- Adam Cunningham, Emma Barrett, and Sebastian Risch, undergraduate students in the Biomedical Engineering program, co-authored the article, “NFκB1: A Common Biomarker Linking Alzheimer's and Parkinson's Disease Pathology,” in the journal *Frontiers in Neuroscience*, May 2025.

PROGRAM HIGHLIGHTS

- Dr. Sadie Lovett will join the faculty in Fall 2025 to direct the new M.A. in Applied Behavior Analysis program.
- Dr. Carol Smith coordinated the VoLT certificate program in 2024 which included 70 students, 17 sections of 13 courses, multiple course revisions, and the hiring, onboarding and orientation of three adjunct faculty.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Lisa Heaton, Curriculum and Instruction, was awarded Marshall University's Distinguished Service Award in recognition of over 20 years of exemplary service, teaching, and leadership.
- Dr. Kimberly McFall, Curriculum and Instruction, received the 2025 John & Frances Rucker Outstanding Graduate Advisor Award.
- Dr. Jill Minor, Counseling, published in the National Career Development Association Career Convergence Web Magazine: "Fostering Curiosity: Inquiry-Based Learning Assignment in Career Counseling Education" and "Strength-Based Career Counseling: Ideas for School Counseling Practice."
- Drs. Sandra Stroebel and Lanai Jennings, School Psychology, presented at the National Association of School Psychologists Conference in February in Seattle, Washington.
- Dr. Brian Kinghorn, Undergraduate Teacher Education, was selected as one of five distinguished judges for the 2025 Brigham Young University-Hawaii Empower Your Dreams Competition hosted by the Willes Center for International Entrepreneurship on April 2-4, 2025. He also hosted the 7th annual TEDxMarshallU event on campus on March 8 with a team of 5 student interns and 8 speakers.
- Drs. Darlene Daneker and Jeffrey Garrett, Counseling, joined Dr. Isaac Larison, Literacy Education Professor, and attended the KP International Conference. Drs. Garrett and Daneker presented independent poster sessions. Dr. Larison made a presentation to a group of teacher education students.
- Dr. Yvonne Skoretz, Curriculum and Instruction, presented her paper "Fostering Professional Growth through Action Research in Education" at the National Social Science Association Conference in Las Vegas, Nevada in March.
- Curriculum and Instruction faculty including Drs. Monica DellaMea, Ron Childress, Yvonne Skoretz, McKenzie Brittain, Kimberly McFall, and Huanshu Yuan along with Dr. Amanda Preece, Assistant Director of Clinical Experience, presented at the Eastern Educational Research Association Conference held in Hilton Head, South Carolina.
- Dr. McKenzie Brittain, Curriculum and Instruction, was elected Vice President for Conference Planning for the Eastern Educational Research Association.
- Dr. Huanshu Yuan, Curriculum and Instruction, received the 2025 Women for Marshall Impact Award in April 2025.
- Dr. Carol Smith, Counseling, serves on the Editorial Board of *Trauma Counseling and Resilience*, the flagship journal of the International Association for Resilience and Trauma Counseling (IARTC).

STUDENT & ALUMNI ACHIEVEMENTS

- Curriculum and Instruction doctoral student Joseph Mayes presented his paper titled "Vocabulary Games with Film" with Dr. Huanshu Yuan at the 2025 WVTESOL Annual Conference.
- Curriculum and Instruction doctoral students Jessica Bailey, Lisa Hoskins, and Jerry Jerabek presented at the 2025 MU Student Research and Creativity Symposium in April. Jessica received a Graduate Student Creative Discovery and Research Award through MURC.

- Curriculum and Instruction doctoral students Michelle Ferrell, Gretchen Bagley, and Lisa Hoskins co-published with Dr. Yvonne Skoretz their paper “The role of pilot studies in a doctoral qualitative research methodology course” in the *National Social Science Association (NSSA) Virtual 2024 Conference Proceedings* (pp. 25-35).
- Dr. Amanda Preece serves as secretary of the Huntington Alumni Chapter of the Marshall University Alumni Association. The chapter was awarded "Emerging Chapter of the Year" at the annual MU Alumni Awards banquet.
- Jay Rader, Curriculum and Instruction doctoral students EdD student, was selected as a recipient of a Creative Discovery and Research Award for Summer 2025.

COMMUNITY ENGAGEMENT

- Drs. Amanda Preece, Mindy Allenger, Missy Reed and elementary education student Maya Moser assisted in judging the Cabell County Schools Literature Fair.
- Dr. Isaac Willis Larison, Coordinator for International Engagement in the COEPD, hosted Catherine Watson, professor of ESL from University College Copenhagen, our partnership institution in Copenhagen, Denmark.
- Dr. Brian Kinghorn was appointed co-director of the West Virginia Governor's School of Tourism and will host high school students for 10 days this summer.
- Dr. Barbara O'Byrne and members of the Central West Virginia Writing Project (CWVWP) collaborated with Dr. McKenzie Britain to present eight workshops on writing, reading and thinking across multiple disciplines for graduating student teachers at Marshall, West Virginia State, University of Charleston, Glenville, and Marietta College during March. The 90-minute sessions reached 140 student teachers. In May, Dr. O'Byrne and Dr. Maggie Luma directed the annual Young Writers Project.

PROGRAM HIGHLIGHTS

- *U.S. News & World Report* ranked Marshall University's Doctor of Physical Therapy (DPT) No. 93 in the nation in its 2025 rankings, placing the program in the top 36% of all physical therapy programs in the United States. Marshall's DPT program also ranks No. 24 nationally in first-time National Physical Therapy Exam (NPTE) pass rates in 2023-2024, the highest in West Virginia. As reported by the Physical Therapist Centralized Application Service (PTCAS), the School of Physical Therapy ranks No. 40 and No. 45 nationally in total cost of attendance for resident and non-resident students, respectively, reflecting its commitment to affordability.
- The Huntington Scottish Rite Foundation held its annual dinner on April 12 to raise money for children in the Rite Care Clinic at the Marshall University Speech and Hearing Center.

FACULTY & STAFF ACHIEVEMENTS

- Communication Disorders faculty Sarah Clemins, Lisa Fry, Pam Holland, Jamie Maxwell, and Kelly Rutherford were recognized at the Spring 2025 Faculty Meeting with the MU Distinguished Artists & Scholars Award-Team Recipient in all fields for their research and clinical work surrounding language outcomes for children who have prenatal opioid exposure.
- Jessa Dingess and Theresa Hayden (Social Work) presented at the National Association of Social Workers West Virginia Chapter Hybrid Spring Social Work Conference, April 23-25.
- Dr. Jim Harris (Social Work) assumed PI on an award of \$13,390 in conjunction with the Departments of Counseling and Psychology from the HEPC Division of Health Sciences to support Telehealth mental health training initiatives.
- Shikeal Harris (Social Work) co-presented at the inaugural Adverse Childhood Experiences Coalition of West Virginia (ACEs) "Prevent. Treat. Heal." Conference.
- Dr. Kayle Archey (Social Work) completed the 2025 John Marshall Leadership Fellows program this spring.
- Dr. Debra Young (Social Work) presented at the 2025 Association of Baccalaureate Social Work Program Directors annual meeting in March. Dr. Young was also invited to serve as Editorial Reviewer for the *Journal of Baccalaureate Social Work Education*.
- Dr. Tammy Minor (Nursing) completed a WVU faith-based nursing course and will be starting a health ministry.

STUDENT & ALUMNI ACHIEVEMENTS

- Yuting Zhou, MPH student, received a Creative Discovery and Research Award for Summer 2025. She will be mentored by Dr. Liang Wang.
- Katrina Kappen, former Mrs. West Virginia and alumni of the CD program, was recognized at the 86th Annual Alumni Awards Banquet for her contributions to patients with Alzheimer's and her leadership endeavors.
- School of Health and Movement Sciences students Taylor Winebrenner, Matthew Duncan, Ellie Andrick, Jamie Naylor, and Jacob Hutchison presented posters of their research with faculty mentors at the 22nd Annual Undergraduate Research Day at the WV Capitol.

COMMUNITY ENGAGEMENT

- The Speech and Hearing Center (MUSHC) hosted its first Easter Egg Hunt for the community on Buskirk Field in April.
- The Luke Lee Listening Language Learning Lab held “Story Time for Little LSL Learnings” on May 12, 2025. The event was held for deaf and hard of hearing toddlers who are learning to listen and speak.
- Dr. Paula Rymer (Social Work) organized the annual Suicide Prevention Walk for Hope in April. The event hosts several vendors who provide resources to attendees along with question, persuade and refer (QPR) trainers to help students navigate difficult conversations including mental health crises.
- The School of Nursing participated in the Ebenezer Medical Outreach Coffee for a Cause health fair in March at the Brad D. Smith Center for Business and Innovation.

PROGRAM HIGHLIGHTS

- The Thundering Word Speech & Debate team had a very successful championship season this spring. Michael Harvey won the national championship in Persuasive Speaking at the Novice National Tournament at Berry College. Marshall's three novice competitors, Harvey, Mason Wheeler, and Jayden Sullivan, came in first in the nation in the small entry division. Harvey also took 2nd place in Public Narrative and 3rd place in three other events. At the Pi Kappa Delta National Tournament in March, Marshall's 5-person team of Ben Chambers, Michael Harvey, Demi Lamp, Matthew Lebo, and Mason Wheeler, finished 5th in the nation in Speech events and 10th in the nation in Debate. In individual events, Matt Lebo was a semifinalist in Communication Analysis and Lebo, Mason Wheeler, and Michael Harvey earned Excellence Awards in Student Scholarship, Interviewing, Impromptu Speaking, and Persuasion. At the International Public Debate Association (IPDA) National Tournament, Mason Wheeler placed 5th in the nation and Michael Harvey placed 10th in the nation in the Novice Speaker category.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Rachael Peckham, professor of English, was named the 2024 Professor of the Year by the West Virginia Faculty Merit Foundation. Dr. Peckham has been at Marshall since 2009 teaching creative writing, creative nonfiction, and courses focused on memoir and autobiography. She served 12 years as an advisor to the student literary journal, ETC, and two years as Coordinator of the Visiting Writers Series. She has been a writing mentor and faculty contributor to the Yeager Scholars program since her second year at Marshall. Dr. Peckham has published 3 books and over 60 creative works during her time at Marshall.
- Dr. Sarah Trautwein, instructor of English, successfully defended her doctoral dissertation, *Material Girls: Stories of Appalachian Women's Forgotten Work Culture*, in January at WVU. Through interviews, she built an argument that occupational folklore needs to include women's labor. Her research examines the history of immigration to West Virginia and the ways in which traditional narratives of labor in the coal industry 'erases' the labor of women that made mining both possible and profitable.

STUDENT & ALUMNI ACHIEVEMENTS

- Makayla Wheeler, graduate student in Communication Studies, along with Dr. Clinton Brown, assistant professor, received a Platinum Award for Best Audio Podcast from the 2025 AVA Digital Awards for "Yik the Yak Program 4 – SPECIAL EDITION – Election Advice," which they co-wrote and produced.
- Cecelia Burke, senior Anthropology major, presented at the Marshall Student Research Symposium in April. Her project was entitled, "Loaded discourse: Analyzing attitudes towards campus carry laws in West Virginia through a critical discourse analysis of social media."
- Amy Welch, graduate student in English, presented a paper to the Society for the Study of American Travel Writing panel at the American Literature Association's annual conference in May. Her project was entitled, "Expectation of actualization: Publication pressures in women's contemporary travel writing, using wild."
- Marissa Dillon, who earned a BA in English in 2011 and an MA in English in 2013, won the Appalachian Studies Association's Stephen L. Fisher Award for Excellence in Teaching for K-12 Educators. The award honors individuals dedicated to intellectual rigor and pedagogical integrity in constructing and delivering inclusive knowledge about Appalachia and its people.
- Maurice Cooley received the 2025 Award of Distinction at the Marshall University Alumni Awards Banquet in April. Maurice is a 1970 Sociology graduate of Marshall University. He served as a psychologist

in the Army, earned a master's degree in Counseling, and worked for Goodwill Industries before beginning a 26-year career at Prestera Center for Mental Health Services. In 2003, Cooley returned to Marshall University to direct the Center for African American Students. He worked with the Black United Students, initiated the Donning of the Kente Celebration, and founded the Society of Black Scholars which supported and celebrated the achievements of our top performing African American students. Cooley became Associate Vice President of the Office of Intercultural Affairs in 2014 overseeing advising, retention, and support for international and intercultural students. He created the Intercultural Center in East Hall. He was named Vice President and Dean of Intercultural and Student Affairs in 2019, overseeing Greek Life, Mental Health Services, Disability Services, Veterans Affairs, Student Conduct, Intercultural Programs, and International Student Services. Cooley retired from the university in 2022, but stayed on contract to oversee the Society of Black Scholars. Over a 30-year career in community mental health services and 22-years at Marshall, Maurice Cooley impacted thousands of students and citizens, helping them improve their lives, their careers, their families and their communities.

COMMUNITY ENGAGEMENT

- Dr. Kristi McLeod, chair of the department of Sociology & Anthropology, earned a second grant to assist the community of War, WV. Students from the Sociology program re-established a community garden in War that had been destroyed in the February flooding. Marshall's Sustainability program donated a load of Herd Dirt and the students from Sociology constructed a compost bin, secured a rain barrel, cleaned out a garden shed, and installed cover on the greenhouse.

PROGRAM HIGHLIGHTS

- High School Science Day was held April 7 with over 500 students participating from 14 schools across the region. The event was made possible in part through the NASA West Virginia Space Grant Consortium as a NASA Day event. The event was an opportunity for students and teachers to participate in hands-on and visually exciting demonstrations in the STEM fields.

FACULTY & STAFF ACHIEVEMENTS

Biological Sciences

- Drs. Kyle Palmquist and Eugene Shakirov received NSF CAREER Grants for their research projects totaling almost \$1.8 million. Dr. Palmquist's project is titled "Untangling the effects of multiple environmental drivers on dryland plant communities to inform land management decisions." Dr. Shakirov's project is titled "An integrated approach to understanding the interplay between telomere biology, flowering time regulation, and plant reproductive fitness."
- Dr. Holly Cyphert was the inaugural recipient of the Honors Faculty Fellow awarded by the Honors College in recognition of extraordinary teaching and mentorship in an honors-designated course.
- Dr. Kyle Palmquist was awarded the 2024-2025 John & Frances Rucker Outstanding Grad. Advisor Award.

Criminal Justice, Criminology, and Forensic Sciences

- Dr. Stephen Young was awarded the Sarah Denman Faces of Appalachia Fellowship for 2025-2026.
- Bill Gardner presented "Cybersecurity Skills Gap by Leveraging Neurodiverse People" at the 2025 CAE in Cybersecurity Community Symposium, in Charleston, SC.
- Drs. Leslie-Dawn Quick and Stephen Young gave presentations at the Annual Meeting of the Southern Sociological Society in Charlotte, NC.

Chemistry

- Dr. Yongick Kim received funding from a WV NASA Space Grant Consortium for \$37,500 (NASA: \$25,000; Cost Share: \$12,500) for his project "Circadian Clock-Controlled Nitrogen Fixation for Fertilizer Production in Space."
- Dr. Rosalynn Quiñones co-authored the study, "A Novel Solid Form of Erlotinib: Synthesis by Heterogeneous Complexation and Characterization by NMR Crystallography" published in the journal *Crystal Growth & Design*, April 2025.
- Dr. Quiñones also received a 1-year appointment to the American Chemical Society Committee on Minority Affairs.
- Dr. Laura McCunn-Jordan was awarded the Organization Advisor of the Year Award by the Division of Student Affairs.

Math and Physics

- Dr. Tom Cuchta gave a talk "Solving partial dynamic equations on time scales with generalized Fourier transform" at the 2025 Spring Central AMS Conference.
- Dr. Stephen Deterding presented a talk titled, "Boundary Behavior of Analytic Lipschitz Functions" at the 41st Southeastern Analysis Meeting.
- Dr. Judy Fan and student Jacob Lee, Physics & Engineering major, co-authored the paper "Photo-Enhanced Output in Memdiode Devices Based on Hybrid Materials" published in *AIP Advances*, March 2025.

Natural Resources and Earth Sciences

- Dr. Rick Gage was selected as the winner of the 2024-2025 Pickens-Queen Teacher Award.
- Adjunct instructor Lee Wright was selected as the winner of the 2025 WVDEP Make It Shine Environmental Teacher of the Year Award for grades 9-12.

STUDENT & ALUMNI ACHIEVEMENTS

- Undergraduate students Gavin Easton, Ava Garmestani, Kayley King, Abigail Roberts received Creative Discovery & Research Awards for Summer 2025. Undergraduate students Levi Blankenship, Kaden Shaffer, Elise Shamblen received Creative Discovery & Research Awards for Fall 2025.
- Graduate students Erica Edinger, Sydney Hermann, Catherine Schwartzmann received Creative Discovery & Research Awards for Summer 2025. Graduate students Zak Bartholomew and Dylan Andrus received Creative Discovery & Research Awards for Fall 2025.
- Undergraduate student Asha Bora and graduate student Elli Williams received NASA West Virginia Space Grant Consortium Scholarships.
- Grad student Ellie White received an NSF Graduate Research Fellowship Program award to support the completion of her master's & doctoral studies in astrophysics.
- Chemistry majors Braxten Green, Elise Shamblen, Aaron Grimmett, and Teaghan Beasley received Summer Undergraduate Research Experience (SURE) Fellowships for Summer 2025.

COMMUNITY ENGAGEMENT

- Kelly Beatty (Forensic Sciences) gave a talk on "DNA in Forensics" at Ashland Community Technical College.
- Drs. Sachiko McBride and Sean McBride (Physics) helped organize the 11th annual WV Science Olympiad.
- The Chemistry Department welcomed the 5th grade Talented and Gifted class from Martha Elementary School in April for a morning of hands-on science activities.

PROGRAM HIGHLIGHTS

- Marshall University Aviation celebrated the graduates of the flight and AMT programs and their families in a joint event on May 9 at the Bill Noe Flight School. Graduates and their families joined students and teammates as we acknowledged their hard work and entry into the aviation industry.
- Marshall Aviation submitted its final curriculum plan to the Federal Aviation Administration regional office on the intent to offer FAA dispatcher training. The last step in this process was an onsite visit on May 10. The National Business Aviation Association (NBAA) noted the upcoming unprecedented need for dispatchers in the airline and business segments of aviation in its 2024 industry summary. Marshall's dispatcher courses will evolve as microcredentials and as part of a degree program. This curriculum approval phase is the final FAA approval needed to begin training with a planned roll out for summer 2025 evening class certification.
- Marshall Aviation held its annual open house at the Aviation Maintenance Technician's school at Huntington Tri-State Airport on April 26. The event was open to both flight and AMT candidates who wanted to learn more about the programs, meet students, and see the facilities. The schools welcomed over 250 guests.
- The Bill Noe Flight School completed its fourth annual Department of Homeland Security inspection with zero findings and zero recommendations for improvement. This inspection covers all student and teammate training for aviation safety and national security. Additionally, the Department of Homeland Security will host an on-site presentation covering trends in airport security in September for Marshall Aviation students and staff.

FACULTY & STAFF ACHIEVEMENTS

- Marshall University instructors Brendan Laughton and Michael Wilcoxon recently completed UAS first responder training at Sinclair University in Dayton Ohio. This certification paves the way for Marshall University to provide that training to first responder units in West Virginia and the surrounding areas as several agencies look to add UAS operations to their emergency response protocol.

STUDENT ACHIEVEMENTS

- Jim Smith, Director of New Business Development, and six flight and AMT students attended the Women in Aviation Conference in Denver Colorado, March 27-29. Embraer Aircraft Manufacturer fully funded their travel with a generous donation; empowering students through participation in industry events to expand student experiences, increase their knowledge of the industry, and prepare them for entry into aviation. The students attended dozens of presentations and were guests of Embraer at several gatherings during the event.

COMMUNITY ENGAGEMENT

- The Bill Noe Flight School welcomed the Marshall University ROTC Thundering Herd Battalion for its 2025 Annual Military Ball on April 25. Over one hundred cadets, alumni, and guests attended this prestigious annual event. Ten flight school student ambassadors assisted with the planning and execution of the ball and provided tours and simulator experiences for the cadets and their guests. This marked the first collaboration between Marshall University Aviation and The Thundering Herd Battalion as the two begin strategic collaboration to offer unique opportunities to those in flight school or ROTC.

PROGRAM HIGHLIGHTS

- The 2025 Business Leadership Symposium, hosted by the Truist Center for Leadership on April 16, was a remarkable celebration of student talent, innovation, and purposeful leadership. Under the direction of Dr. Monisha Gupta, the Center continues to champion the development of future business leaders by creating meaningful opportunities for experiential learning, strategic thinking, and real-world engagement. This year the symposium celebrated the creativity, innovation, and determination of over 20 brilliant students, including the 15 finalists who advanced to the final stage of the competition.
- The 2025 Appalachian Research in Business Symposium was held March 27-28 at the Brad D. Smith Center for Business and Innovation. The Symposium is a premier annual event that brings together business scholars from six esteemed universities: Appalachian State University, Eastern Kentucky University, East Tennessee State University, Marshall University, Radford University, and Western Carolina University. This symposium provides an invaluable platform for sharing cutting-edge research, exploring contemporary business ideas, and fostering meaningful professional connections across a range of business disciplines.

FACULTY & STAFF ACHIEVEMENTS

- On March 21, two faculty members were awarded the Dr. Robert P. Alexander Mentorship Award which recognizes outstanding individuals who demonstrate exemplary mentorship to students at the Lewis College of Business. The award celebrates those who inspire, guide, and foster student success whether through academic advising, career development, or personal support. Dr. Marjorie McInerney was posthumously awarded for 2023-2024. Dr. Nabaneeta Biswas won the award for 2024-2025.
- Dr. Uday Tate received a Distinguished Service Award at the MU General Faculty Meeting on April 10. The award is given to faculty who have served the university for at least 20 years, have a record of distinguished service to the institution and/or college, and a record of distinguished teaching as evidenced by peer, administrative and/or student evaluations.
- Dr. Mohammad Karim, associate professor of Finance, co-authored the article "Green Density and Spillover Effects on Earnings Management" in the *International Review of Economics & Finance*, June 2025.
- Dr. Alberto Coustasse-Hencke, professor of Management and Health Care Administration, co-authored the article "The Promise of Psilocybin-Assisted Therapy for Opioid Use Disorder" which was featured on the cover of the May 2025 issue of *Pharmacy Times*.

STUDENT & ALUMNI ACHIEVEMENTS

- The Society for Advancement of Management (SAM) team achieved second place at this year's SAM International Business Conference in Tallahassee, Florida. The team was comprised of Maddy Branham, an MBA and MSHRM student, and Nico Raffinengo, an undergraduate business student.
- Health Care Management student Brailey Arthur was recognized as the 35th recipient of the prestigious Monica Ann Lucas Scholarship at the University's annual Scholarship Honor Brunch. This recognition not only reflects Brailey's dedication and excellence but also the enduring impact of this scholarship in supporting future health care leaders.
- Sam Hood was selected for the Lewis College of Business Alumni Award of Distinction at Marshall University's 86th Annual Alumni Awards Ceremony for his many achievements in businesses and for co-founding one of Marshall's proudest ventures-its national championship soccer program. Hood graduated from the College of Business in 1976 with a degree in marketing. As a business leader, Hood owned and

grew Huntington Piping, Inc. for 20 years before founding a real estate development firm with his sons. Donating the success he achieved through his business ventures, Sam established the Marshall and Dorothy Hood Scholarship to support future Marshall students.

- On April 25, the Delta Sigma Pi chapter and 3 of its members were recognized with awards at Marshall University's annual Leadership and Service Awards ceremony. Delta Sigma Pi earned the Most Improved Organization Award among 200+ student groups on campus for its extensive work in building recruitment, fundraising, and programming efforts this year. George Karnes (HCM/MGT junior) was also recognized as the President of the Year for his outstanding leadership of the chapter. Additionally, Jamison Lewis (1st-year MBA student) received the Graduate Student Leadership Award and Isabel Horter (MKT senior) won the Senior Leadership Award for their efforts as student leaders at Marshall.

COMMUNITY ENGAGEMENT

- The area's best local coffee shops and bakeries gathered in the Brad D. Smith Center for Business and Innovation on March 8 to support Ebenezer Medical Outreach. Vendors included booths from Austin's Homemade Ice Cream, Grindstone Coffeeology and Bakery, Hill Tree Roastery, 606 Coffee Co., Twelvepole Trading Post, and more.
- In March, the Society for Human Resource Management hosted a food drive for those in need in the lobby of SBUS for participants to donate canned food and other nonperishables to the Marshall Food Pantry. The food drive was a success, with over 100 cans of food being donated.
- Students from Lewis County High School visited campus in April and stopped by the Brad D. Smith Center for Business and Innovation to check out the building for a tour and to get more information on the College. During their visit, they heard from Associate Dean Doohee Lee, Director of Student Services Lacie Bittinger, and President Brad Smith.
- The SCORES Academic Festival is hosted once a year at the Marshall University Campus where students from participating high schools compete in various events. Students participated in 7 events at the Brad D. Smith Center for Business and Innovation, covering Health Care Knowledge, International Finance Management, Financial Management, Accounting, Entrepreneurship, and other team building exercises.

PROGRAM HIGHLIGHTS

- The Marshall University School of Pharmacy hosted its inaugural Academic Partner Appreciation and Future Pharmacists Open House on May 19 at Stephen J. Kopp Hall. The event was open to current high school or undergraduate college students, high school teachers, counselors and pre-health profession instructors, undergraduate professors, advisors and pre-pharmacy organization representatives.

FACULTY & STAFF ACHIEVEMENTS

- Dr. Jeremy P. McAleer and Swetha Peesari, MSPS student, authored the article, "Regulation of human Th9 cell differentiation by lipid modulators targeting PPAR-g and acetyl-CoA-carboxylase 1." published in *Frontiers in Immunology*, December 2024.
- Dr. Tim Long served as a grant reviewer on the Wounds Panel (W-1) for the Military Infectious Disease Research Program (MIDRP).
- Dr. Tim Long and Yogesh Meka, MSPS student, co-authored the research article, "Perturbations in the Gut Microbiome of C57BL/6 Mice by the Sobriety Aid Antabuse® (Disulfiram)" in the *Journal of Applied Microbiology*, January 2025.
- Dr. Brittany Riley is serving as Chair of the American Association of Colleges of Pharmacy Pharmacy Practice Section and Faculty Development and Programming Committees.
- Dr. Tommy Pile completed the 2025 John Marshall Leadership Fellow Program this spring.
- Dr. Boyd Rorabaugh co-presented the poster, "Regulator of G Protein Signaling 6 Attenuates Platelet Aggregation and Thrombosis in Male Mice" at the American Society for Pharmacology and Experimental Therapeutics on April 5, 2025, in Portland, Oregon.
- Dr. Ruhul Amin participated in a NIH grant review panel on March 4, 2025.
- Dr. Boyd Rorabaugh had a NASA EPSCoR Seed Grant funded in the amount of \$31,242 for his project "Role of Regulator of G Protein Signaling 6 (RGS6) in Reward Seeking Behavior."
- Dr. Michael Hambuchen had a NASA WV EPSCoR Research Seed Grant funded in the amount of \$19,976 for his project, "Dexmedetomidine for Easily Reversible Hypnosis."
- Dr. Jen Sparks was a reviewer for the Board-Certified Infectious Disease Pharmacist prep course for the Herpesvirus in Immunocompromised Patients Chapter (by-line reviewer).
- Dr. Brittany Riley co-authored the article, "Professional Identity, Pivotal Moments, and Influences: Implications for Preceptor Development" published in *Currents of Pharmacy Teaching and Learning*, June 2025.
- Dr. Brittany Riley testified in the WV Senate Rules Committee on Senate Bill 526: Pharmacist Prescribing Authority Act to expand the scope of the pharmacist to include test and treat encounters.
- Dr. Tommy Pile was elected to the board of the WV Pharmacists Association.
- Dr. Mary Catherine Platz received an INCO grant to further the expertise of the Department of Pharmacy Practice, Administration, and Research in Hematology and Oncology therapeutics.
- Dr. Cynthia Jones received a Creative Discovery and Research Award for Summer 2025. She was also the recipient of the 2025 Women of Marshall Unity in Action Award.

STUDENT & ALUMNI ACHIEVEMENTS

- P3 Student Julia Galloway-Fanelli received the WV Pharmacists Association's Student of the Year Award.
- Posters presented at the West Virginia Pharmacists Association Annual Meeting, April 2025:

- P3 student Mackenzie Phipps and Dr. Angel Kimble presented their poster “Small Class, Big Results? The Role of Pharmacy Class Size in Exam Performance.”
- P2 student Mia Pino, Dr. Mary Catherine Platz, and Dr. Brittany Riley presented their poster “Assessment of Pharmacy Faculty Workload Perceptions.”
- Julia Galloway-Fanelli (P3 student), Hannah Armstrong (P2 student), Dr. Thomas Pile, Dr. Angel Kimble, and Dr. Mary Catherine Platz presented their poster “Beyond Blood Sugar: The Multifaceted Benefits of Continuous Glucose Monitoring.”
- Student posters presented at the 2025 Marshall University Research and Creativity Symposium:
 - P1 students Madeline Blevins, Kendra Campbell, Kelli Kirk, and Brady Warner presented their poster “The Pharmacogenomics of Fluvoxamine: A Precision Medicine Approach.”
 - Julia Galloway-Fanelli (P3 student), Hannah Armstrong (P2 student), Dr. Thomas Pile, Dr. Angel Kimble, and Dr. Mary Catherine Platz presented their poster “Beyond Blood Sugar: The Multifaceted Benefits of Continuous Glucose Monitoring.”
 - P1 students Shawn Greenhill, Evan Lintz, Hannah Marcum, Riley Nelson, and Amara Bowers presented their poster “Pharmacogenomics of Atorvastatin.”

COMMUNITY ENGAGEMENT

- The MU chapter of the American Pharmacists Association Academy of Student Pharmacists (APhA-ASP) hosted the “Dominate Diabetes” 5K in April at Ritter Park to raise awareness for diabetes. The event raised funds for the American Diabetes Association and the Juvenile Diabetes Research Foundation.
- The School of Pharmacy partnered with the Cabell County Sheriff’s Department, the Huntington Police Department, and the Prevention Empowerment Partnership (PEP) to host three collection sites in Cabell County for the DEA National Prescription Drug Take Back Day on April 26. The nationwide event provides a safe, convenient and responsible way for individuals to dispose of unwanted or expired prescription medications, helping to prevent drug misuse and environmental contamination.

STAFF ACHIEVEMENTS

- While Marshall is formally located in Region 3 of the National Academic Advising Association (NACADA), academic advisors from across campus gave presentations at the Region 1 & 2 NACADA Conference in Buffalo, NY, in early April. The conference date worked better within Marshall's academic calendar and allowed for a diversified conference experience.
 - Sara Simpson (SOM), Paige Kennedy (COS), and Emily Reeves (UC)-"We Need to Talk: Tips for Facilitating Difficult Conversations"
 - Justin Fleming (CECS) and Tammy Reynolds (COLA)-"Building a Stronger Advising Community: A Tiered Training Approach for Professional Growth"
 - Robyn Stafford (UC), Justin Fleming (CECS), and Paige Kennedy (COS)-"The Lasso Way: Fostering Leadership Growth Through Empathy, Trust, and Resiliency"
 - Chris Atkins (UC), Robyn Stafford (UC), Zach Bailey (UC), Emily Reeves (UC), and Jesseka Bush (UC)-"Off to the Races: A Comprehensive Advising Approach for "At-risk" Populations"
- Sarah Davis, Senior Director for Undergraduate Advising, is currently participating in NACADA's Emerging Leaders Program through 2026.
- Tammy Reynolds (COLA) is currently serving on various NACADA committees: Region 3 Mentoring Steering Committee-Chair (2025-2027), the Global Awards Committee-Scholarship Chair (2025), and the Liberal Arts Steering Committee (2024-present).

COLLABORATIONS & PARTNERSHIPS

- The statewide advising coalition is planning the third annual conference for September with our inaugural State of WV Excellence in Advising award.

PROGRAM HIGHLIGHTS

- Sarah Mollette, associate professor and Innovation Catalyst, developed and will teach a new course in the fall for juniors and seniors on applying Design Thinking principles to plan what comes after graduation.

FACULTY & STAFF ACHIEVEMENTS

- Sarah Mollette and Kacy Lovelace, associate professors in Research and Instruction Services, had their proposal accepted for the annual Library Instruction Together (LIT) Conference in Nashville, TN. Their presentation will discuss the creation of their library microcredential, which met the twin needs for student research support and academic development.

COMMUNITY ENGAGEMENT

- Librarians attended WV Library Day at the Legislature on March 26. Libraries had a table to promote Marshall Libraries' work and attended the state library association reception.
- Librarian Gena Chattin delivered a plenary session at the Open Learning WV annual OER Convening titled, "If it's 'open,' why can't I reuse it? OER vs Open Access (OA)" on April 4.
- Sarah Mollette, associate professor and library liaison to the Lewis College of Business, served as a judge for the annual Ethics Competition coordinated by Beta Gamma Sigma and the Student Center for the Public Trust.
- *MUkraine*, hosted by Anara Tabyshalieva, Kateryna Schray, Victor Fet, and produced by Larry Sheret, is a weekly podcast on Russia's invasion of Ukraine. <https://libguides.marshall.edu/MUkraine>. Personal testimonials from guests of the program were used in the documentary *As the Sunflower Whispers* produced by WVU students in collaboration with *MUkraine* and Sunflower Seeds: Tri-State Aid for Ukraine. The documentary premiered at the Joan C. Edwards Playhouse on February 22 with a second showing in the Drinko Library Atrium on February 24, the third anniversary of the war. <https://youtu.be/XiGyoltULCc>.

PROGRAM HIGHLIGHTS

- The Friend-at-Marshall (FAM) Peer Mentoring program hosted numerous events throughout the spring semester to connect freshmen, sophomores and new transfer students with their FAMs including a Lemonade Stand in the Freshmen Residence Halls, an Ice Cream Social on the East Hall lawn, Paint & Plant, Paint with Bob Ross, STEM painting, Game Night, Love Burns Bright, FAMs-Flowers-and-Friends Forever, Easter Egg painting, Potion Making, Smash and Release and a stress relief activity. At least 300 students participated in one or more of these events.
- The Center for Student Success co-hosted the third annual campus-wide Easter Egg Hunt for all Marshall students. FAM, ACE, M4A, Buddy System, Omega Phi Alpha, Got that Beat, Vespers Campus Ministry, and the College Program for Students with Autism Spectrum Disorder hid a total of 2,000 plastic easter eggs stuffed with candy and prizes in the week leading up to Easter.
- The center coordinated and hosted the end-of-year picnic for the first two cohorts of Marshall for All students on April 30.
- The Supplemental Instruction (SI) Program, which supports courses with historically high D/F/W rates, served 385 students in eleven courses (15 sections). The program added support for three new courses in the Lewis College of Business and one new course in the College of Science.
- Thanks to the generosity of CSS Benefactor Lake Polan, support from Follette and donations from Cengage and McGraw Hill, the Center assisted 73 students with textbooks/access codes for a total of \$18,276.52.

FACULTY & STAFF ACHIEVEMENTS

- CSS Associate Director Jay Rader completed the 2025 John Marshall Leadership Fellows program.
- The university-level Committee on Scholarly Works and Creative Activities awarded CSS Associate Director Jay Rader a Creative Discovery and Research Award for Summer 2025 to support his dissertation work.
- CSS welcomed Dr. Steve Leigh, professor of Biomechanics, as the new Director of Marshall's Supplemental Instruction (SI) program.

STUDENT ACHIEVEMENTS

- CSS held its spring Recognition Ceremony on April 29 to honor graduating FAM Peer Mentors Madilyn Asbury, Mackenzie Clark, Cynthia Collins, Skylar Elliot, Abby Gill, Erika Hilliard, Jade Kauffman, Lauren Loudon, Hannah McCorkle, Olivia Neidhardt, Anna Perella, Sonny Speas, and Annjela Twardy and Supplemental Instruction Leaders Mollie Hanscom and Victor Villafuerte. Each student was congratulated by Provost Avi Mukherjee and received a CSS graduation cord to signify not only their own achievement of a university degree but also their contribution to the success of the students they served in their various capacities as CSS employees.

COMMUNITY ENGAGEMENT, COLLABORATION & PARTNERSHIPS

- Partnering with the Office of Recruitment, CSS Director Dr. Kateryna Schray visited three senior English classes at South Point High School on April 30 with a high energy presentation on succeeding in college.
- Dr. Kateryna Schray continues to appear on the *MUkraine*, a weekly live podcast on Russia's war on Ukraine hosted by MU Libraries. In connection with this outreach, Dr. Schray has appeared in the award-

winning documentary *As the Sunflower Whispers* and a book presentation of the “Best Ukrainian Children’s Book of 2023,” *Rudy and the Milky Way*.

- CSS collaborated with Undergraduate Studies, University College, Advising, Marshall’s graduate program in Social Work, Dean Ben Eng, and Innovation Catalysts Kacy Lovelace, Sarah Mollette and Laura Stapleton to design and offer UNI 280: HErd REset this spring. The new course was designed for first-time full-time freshmen starting Marshall in the Fall of 2024 who would have been suspended at the end of the semester due to deficit points. Thirty-seven students participated in the new course, allowing them to continue taking classes during the spring while working to improve their academic standing. In addition to retaining students, the pilot yielded actionable data and permitted for a second iteration of this initiative in the fall.

PROGRAM HIGHLIGHTS

Vice President's Office

- The last "Snacks with Simms" for the semester was held on April 15 with great attendance.
- The Division of Student Affairs staff attended a MU Baseball game on April 26. It was a great chance to bond and support our athletes.

Student Advocacy and Accountability

- The office processed 2,346 excused absences during the spring semester, a total of 5,430 for the academic year. The office also adjudicated 190 violations of the Code of Conduct.
- The Behavioral Intervention Team (BIT) processed 183 reports.
- The office trained 5 new facilitators for the Moving Forward Program which is the new Sexual Misconduct Educational Program.
- A new Flex Form through the Advocate website was launched providing students with streamlined access to available services, the ability to schedule appointments, and with enhanced data tracking for more effective resource management.

Office of Accessibility and Accommodations

- Students registered for academic, housing, and emotional support animal accommodations: 139 Freshman, 185 Sophomores, 196 Juniors, 254 Seniors, 71 Grad Students, 845 Total; 52 Emotional Support Animals (6 Pending); 259 Exams proctored (80 Final exams).

Community Service & Family Programs

- Eighty-one Fraternity and Sorority Life students participated in a street clean-up with Community Service programs and Huntington 6th Ward Councilwoman Holly Mount.
- The office was awarded a grant of \$10,000 from 9/11 Day and AmeriCorps to hold a 3-day event in September in remembrance of 9/11.

Counseling Center

- From March 1-April 25, the Center saw 527 clients with 1,754 individual appointments.
- The Counseling Center participated in campus and local events throughout the semester including a Sexual Assault Prevention and Awareness Fair and Green and White Days.

Wellness Center

- The Wellness Center launched the Wellness Club which offers various programs, resources, and support systems to help individuals prioritize their health and wellness.
- The "Better You" initiative on the Mobile Wellness App saw 200 new users. There are 703 members currently, with 484 active users since April, a 30% increase in active participation.
- The Wellness Center partnered with QRT to provide free HIV testing to the community.

Violence Prevention and Response

- VPP hosted a resource fair for students and collaborated on a campus wide scavenger hunt.
- The Teal Lights Campaign planted purple lights across campus in honor of Sexual Assault Awareness Month with informational signs displayed beside them.
- Designated Survivor Spaces were set up across campus in collaboration with Housing, Title IX, University Libraries, and the Women's and Wellness Centers.

Women's Center

- The Women's Center offered 95 direct resource referrals connecting students with academic, wellness, and crisis intervention services.
- Support groups for survivors of sexual violence and for parents are held monthly, creating spaces for healing and connection.

- The Center distributed 976 menstrual products and 70 reproductive health kits, addressing critical health needs and promoting wellness among students.
- The Center hosted a workshop equipping women with salary negotiation skills and a How to Handle Heartbreak workshop in recognition of Healthy Relationships Month.
- The Center hosted an Eating Disorder Awareness Panel with MU Dietetics, the Counseling Center, and Pathways INC.
- The Center collaborated with Dress 4 Success for professional suiting opportunities.

Fraternity & Sorority Life

- FSL raised more than about \$42,000 from donations for the Student Emergency Fund during Greek Week.
- Delta Zeta was awarded the organization of the year at the Leadership and Service Awards.

Campus Activities Board (CAB)

- The CAB participated in Admitted Students Day by sponsoring a Dueling Pianos event.
- The CAB hosted the LEAD Center Conference. Twenty students received QPR certificates.
- The CAB also hosted the Herd Hoedown where students learned different styles of dance.

Esports

- The Call of Duty Team ranked 3rd in the Southeast Appalachian region and finished in the top 8 in the nation.

STAFF ACHIEVEMENTS

- Dr. Tiffany Hartman, Assistant Dean for Student Life, successfully defended her dissertation and completed her EdD from Marshall University. Her dissertation examined the barriers to workplace inclusion, career readiness, and attrition of Student Affairs professionals who identify as first-generation college students.
- Olivia Woody, Counseling Center Case Manager, was presented with a Women of Resilience Award at the 2025 Black Policy Day at the WV State Capital.
- Counseling Center staff Ryan Majher and Taylor Pennington attended a sports psychology conference in April to bring back innovative ideas for our student athletes.
- Amy Kennedy-Rickman, Counseling Center Director, attended the National American Counseling Association conference to bring back innovative ideas around therapy practices.
- Alissa Rookard, Women's Center Coordinator, represented Marshall University during a panel discussion at Morehead State University addressing the manosphere and its cultural influence. Alissa also represented Marshall at the Sexual Assault Response Team (SART) Meeting, at the ATIXA Community Connections Meeting, and at the 25th Annual Sexual Assault and Stalking Symposium hosted by WV FRIS.

PROGRAM HIGHLIGHTS

- Marshall Online was nominated for Anthology's Catalyst Award in Leading Change.
- As part of MU Online's efforts to support former students, the Back to Marshall campaign focuses on re-engaging undergraduates who left before completing their degrees. The team conducts ongoing outreach through personalized emails and phone calls, providing guidance through the application and registration process. An information session in collaboration with campus partners was also held to support returning students. The team is also working with Undergraduate Advising to connect with additional students.
- The March MU Online Newsletter featured an interview with Dr. Eric Beeson, Counseling department chair, a video tutorial on Copilot, and the promotion of the Tech Research Collective on AI.
- In response to ADA Title II's updated compliance on digital content, a new campaign called Designing for All, Habit by Habit, was launched focusing on monthly habits that support both digital accessibility and UDL (Universal Design for Learning).
- MU Online collaborated with the Presidential AI Task Force to bring AI training events customized to Marshall. Sessions included workshops on AI tools, an AI Showcase, and a panel with President Smith and representatives from Adobe, Coursera, and Anthology.
- MU Online is developing a suite of Digital Identity microcredentials, collaborating with Sarah Biller, Ariana Shives, and campus partners the Cybersecurity Institute, the iCenter, the Aging Center, and the H.E.L.P. Center. The project received \$25,000 in funding from the WVDITH Consortium. The microcredentials will cover understanding digital identity, cybersecurity awareness, practical application, and neurodivergence.

STAFF ACHIEVEMENTS

- Instructional Designer Mary Welch and Meghan Hancock, assistant professor of English, attended the Adobe Academic Innovation Summit. This invite-only event helps schools develop plans for integrating Adobe Express into the curriculum.
- Mary Welch also presented "Reimagining Quality Assurance: A Collaborative Exploration of Humanistic Online Engagement" at the Online Learning Consortium Innovate 2025 Conference.
- Michelle Morrison, Senior Director of Student Engagement, and Dr. Wendi Benson, assistant professor of Psychology, presented "Beyond the Screen: Cultivating Connection and Belonging in the Online Learning Experience" at the Advising and Mentoring Summit at the University of Pittsburgh.
- Dr. Julia Spears, Assistant Provost of Online Education and Certification, Michelle Morrison, and Senior Instructional Designer Diana Adams presented "Beyond the Screen: Cultivating Connection and Belonging in the Online Learning Experience" at Anthology's Innovator Series.
- Dr. Heidi Blaisdell, Instructional Designer, presented "Designing for All, Habit by Habit" at the OWBUG (OH/WV/NY Blackboard User Group) March monthly meeting.
- Dr. Julia Spears and Dr. Jodie Penrod, MU Chief Information Officer, presented "Introducing AI into the Workplace" at the Huntington Chamber of Commerce's Manufacturing Roundtable.

COLLABORATIONS & PARTNERSHIPS

- Marshall Skills Exchange launched free access to Coursera's Career Academy for Marshall students, staff, and faculty. Users can request a renewable two-week Coursera license to explore 6,000+ courses on Gen AI and other professional development.

- MU Online worked with Adobe and MUIT to pilot the release of Adobe Acrobat AI for Marshall students, staff, and faculty. This tool will allow users to use prompts with an AI chatbot inside a PDF document to summarize content, ask questions, and create study tools.
- MU Online is helping to facilitate the Negro History Week/Black History Month Centennial celebration by assisting with building over 30 online courses and seminars created by various community members including some Marshall faculty. These courses will be offered in Fall 2025 and Spring 2026.
- With support from an AEP Foundation grant, the team is finalizing a job readiness course featuring AEP personnel that highlights key skills such as empathy, communication, and attentiveness. The course serves as an entry point into Marshall's Durable Skills microcredentials, guiding learners to develop essential soft skills. This effort supports both immediate interview preparation and long-term career development.
- The collaboration with Coalfield Development continues to expand with the successful launch of the Durable Skills microcredentials at their recent "Council Day" event. The event also served as a platform to promote the Marshall Skills Exchange and its accessible learning opportunities. MU Online is also partnering with Coalfield to co-develop a reflective learning component for their internal personal development curriculum.
- Marshall Online and MUIT have partnered with Mountwest Community and Technical College to provide comprehensive support for their online learning needs. The Design Center will assist with Blackboard for instructional design needs including course design, development, and maintenance of courses as well as upgrading MCTC Blackboard courses to Ultra for Fall 2025. MUIT will also be supporting the Blackboard administrative operations and assisting with faculty and student technical issues.

COMMUNITY ENGAGEMENT

- An online student engagement survey was conducted to assess online student engagement and satisfaction with the Blackboard Ultra platform. It gathers feedback on usability, communication tools, and overall support for online students while also identifying interests in program topics, social activities, and participation in an advisory group.
- The Online Student Engagement team also participated in the spring Green and White Days and the SCORES competition. They also led a Stress SOS virtual session for online students.

June 11, 2025

EDUCATION

School of Medicine conducts 45th doctoral graduation, third physician assistant hooding ceremony

The Joan C. Edwards School of Medicine awarded 68 doctoral degrees and recognized 29 Master of Medical Science graduates at ceremonies Friday, May 9, at Marshall Health Network Arena.

At its 45th annual doctoral graduation and investiture, Marshall University President Brad D. Smith and Dr. David Gozal, vice president of health affairs and dean of the School of Medicine, conferred 67 Doctor of Medicine (MD) degrees and one Doctor of Philosophy (PhD) degree in biomedical research.



Best-selling author and award-winning business speaker Ross Bernstein inspired graduates through his keynote address, encouraging them to think like champions—embracing grit, teamwork and heart as they move forward. His keynote highlighted how lessons from sports apply to medicine—showing that greatness isn't about going alone but about being the teammate everyone wants on their side.

Darshana Shah, PhD, senior associate dean for faculty advancement (pictured right with School of Medicine Alumni Association President Andrea M. Lauffer, MD ('10)), was recognized as the School of Medicine's 2025 Honorary Alumna during the annual investiture ceremony.



Graduate medical education programs welcoming incoming residents, fellows

- 114 incoming resident physicians and fellows will officially begin their training July 1 at the School of Medicine
- The incoming cohort includes the first group of rural internal medicine residents in Gallipolis, Ohio.
- Marshall's newest cohort of trainees represent 64 medical schools across 14 different states and 18 countries.
- The School of Medicine now has 312 total trainees across 28 programs, the largest in the school's 48-year history.

CORA E. MIRACLE, MD, PHD



The idea of medicine as a profession first entered Cora's mind as a child, sitting beside her cousin Regan during long nights in the hospital after Regan was diagnosed with leukemia. That early desire to help grew into a calling to become a physician. Though Cora grew up in Cincinnati, her family roots are in Appalachia—a connection that inspired her to return to the region and give back to the communities that shaped her family.

She chose the Joan C. Edwards School of Medicine for its commitment to research and its supportive, close-knit environment. From interview day to graduation, Cora says she felt at home and credits her time at Marshall with providing the clinical training, mentorship and friendships that helped shape her path.

Cora earned her Ph.D. in 2023, completing her dissertation on how high body mass index alters peri-tumor adipose tissue in ways that promote triple-negative breast cancer. After earning her MD this May, Cora prepares to start one of the country's top pediatrics/research residency programs at Nationwide Children's Hospital in Columbus, Ohio.

JUSTIN B. WEST, MD



For Justin, medicine was always about more than science—it was about service. Growing up in Georgia, he witnessed persistent healthcare disparities, sparking a desire to bridge those gaps through compassionate, community-centered care. That mission led him to Marshall University, where the School of Medicine's focus on rural and underserved populations aligned with his values.

At Marshall, Justin thrived. He helped launch the Research Interest Group, which evolved into the Office of Student Research, and led community outreach efforts with Marshall Medical Outreach, gaining firsthand experience serving those most in need.

Now, he's taking that passion home. Justin matched into obstetrics and gynecology at Morehouse School of Medicine in Atlanta, where he'll continue working toward health equity for women and marginalized communities. For Justin, medicine not just a career—it's his calling fulfilled and the platform through which he can be a force for change.

INNOVATION

A renaissance of student research



Medical student research at the Joan C. Edwards School of Medicine is experiencing a revival—positioning students for success in today's competitive residency landscape. With the USMLE Step 1 exam now reported as Pass/Fail, research has become a key differentiator for applicants. Many top-tier residency programs expect students to have multiple publications or national presentations by the time they apply.

Spearheading this movement is Krista Denning, MD, assistant dean for medical research. “My goal is to connect students with meaningful opportunities,” said Denning, who also serves as professor and chair of pathology. “We recently matched 65 first-year students to mentored summer research projects, and the students will present their summer research this fall at our Health Sciences Research Day. We’re building new bridges between clinicians, scientists and trainees in a way that fosters collaboration like never before.”

This year also marks a leap forward in data-driven clinical research with the addition of bioinformatician Trupti Joshi, MBBS, ADB, MS, PhD, professor and senior associate dean for informatics and population analytics. Dr. Joshi’s arrival in summer 2025 will create opportunities through which students and other researchers may access and analyze large-scale clinical data without the burden of manual chart review—an infrastructure typically found at major research institutions.

In support of these advancements, the medical school has consolidated its biomedical and clinical and translational sciences programs under streamlined leadership, aligning educational pathways with evolving research priorities.

Together, these efforts are cultivating a strong culture of discovery—one that prepares Marshall medical students to lead in both patient care and academic medicine.

Quality & Safety Summit showcases best practices



The 12th Annual Quality & Safety Summit, hosted by the Joan C. Edwards School of Medicine and Marshall Health Network, was held April 30 at the Marshall University Medical Center. The event brought together faculty, resident physicians, fellows, students and health care professionals to present more than 60 innovative projects focused on improving patient care, safety and system-wide outcomes.

The summit opened with a keynote address from Scott Holliday, MD, of The Ohio State University College of Medicine, who spoke on integrating quality and safety initiatives with provider well-being and accreditation standards.

Throughout the day, poster and oral presentations highlighted a commitment to advancing clinical care at Marshall Health Network while fostering a culture of continuous improvement.

Bringing great ideas to life

The Joan C. Edwards School of Medicine hosted a Lunch & Learn session May 2 with Intermed Labs, bringing together faculty, staff, students, residents and health care professionals from the School of Medicine and Marshall Health Network. Intermed Labs CEO Tom McClelland, MD, delivered an engaging presentation on the process of bringing a medical technology idea from concept to market. This event supports ongoing efforts to cultivate a culture of innovation within Marshall's academic health system.

OUTREACH

Marshall medical students give back during National Volunteer Week

During National Volunteer Week (April 20–26), more than 75 medical students from the Joan C. Edwards School of Medicine participated in community service projects across Huntington.

Activities included food packing at Facing Hunger Foodbank, cleanup along Fifth Avenue, organizing the Ronald McDonald House kitchen, and exterior maintenance at Hospice of Huntington. The week concluded with Marshall Medical Outreach, which collaborated with FaithHealth Appalachia's See, Test & Treat event to facilitate walk-in appointments and coordinate transportation to and from the free cancer screening event for uninsured and underinsured women.

Collectively, Marshall medical students log more than 8,700 hours of community service annually.



Marshall brings Mountaineer Mile to Huntington

Marshall University and Marshall Health Network brought Governor Morrissey's Mountaineer Mile movement, a statewide initiative encouraging all West Virginians to take the first step toward better health, to Huntington on May 16. Nearly 200 participants joined the first families of Marshall University, Marshall Health Network and the City of Huntington for a one-mile walk around Ritter Park.



Focus Forward: Long Live West Virginia

The School of Medicine and Marshall Health Network played a key role in the Focus Forward WV's 2025 conference on May 1. David Gozal, MD, vice president for health affairs and dean of the Joan C. Edwards School of Medicine, shared expert insights on the vital role of sleep and circadian rhythms in long-term health and aging. Likewise, Marshall Health Network President & CEO Scott Raynes, MBA, joined a panel of statewide healthcare leaders to discuss building resilient, innovative healthcare systems. The event, hosted by the West Virginia Public Education Collaborative and the Claude Worthington Benedum Foundation, brought together thought leaders to envision a healthier future for the Mountain State.

2025 Day of Giving School of Medicine Summary

For Marshall University's 2025 Day of Giving, Dr. Bob Hess ('84) generously donated a \$25,000 challenge gift along with an additional \$10,000 from Ohio Valley Physicians Foundation to the Hess Family Scholarship, kickstarting Day of Giving for the School of Medicine.

This year, the School of Medicine received \$46,200 from 28 gifts, which supported both named and general scholarships.

Accolades



Associate Professor **Brandon Henderson, PhD**, was recently honored with the prestigious Society for Research on Nicotine and Tobacco (SRNT) Service Award for his leadership as co-chair of the organization's Basic Science Network. He was also elected to serve as the North America representative on the SRNT Board of Directors.



Shelvy Campbell-Monroe, PhD, has been named senior associate dean for admissions, advising and student life at the School of Medicine. Dr. Campbell-Monroe was also recently elected as vice chair for the American Association of Medical Colleges Southern Group on Student Affairs.



A research project led by Associate Professor **Jennie Yoost, MD**, received the Resident Education Committee Award for Innovation in Medical Education from the North American Society for Pediatric and Adolescent Gynecology.

UPCOMING DATES:

- **June 1- 27:** Health Care Pathways Initiative
- **June 14:** Hope Blooms Fundraiser for Project Hope Women & Children
- **June 17:** West Virginia Wellness Conference: Healthy Aging & Longevity
- **June 20:** Physician Assistant White Coat Ceremony (Class of 2027)
- **July 13-18:** Project PREMED
- **July 25:** MD White Coat Ceremony (Class of 2029)
- **August 23:** Standing Out In Our Field 10

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM: Approval of FY2026-31 Capital Project List

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Marshall University Board of Governors approve the attached FY2026-31 Capital Project List

STAFF MEMBER: Brandi Jacobs-Jones
Senior Vice President for Operations

BACKGROUND:

The Capital Project Budget Request forwarded to Marshall University by the West Virginia Higher Education Policy Commission requires each spending unit to annually submit a listing of capital projects. After board approval, this capital expenditure projects list for FY2026-31 appropriation request will be forwarded, as required, for submission to the West Virginia Budget Office.

Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order all desired projects, should funding become available. Only items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 REVISED CAPITAL PROJECT LIST (PRIORITIZED)

Priority	Description	Category	Total Cost
Building System Stabilization			
1	GULLICKSON HALL WINDOW REPLACEMENT	Bldg. SS	\$ 500,000
2	SCIENCE BUILDING ROOF REPLACEMENT	Bldg. SS	\$ 1,796,202
3	SHEWEY ATHLETIC BUILDING AIR HANDLER UNITS	Bldg. SS	\$ 1,042,188
4	SHEWEY ATHLETIC BUILDING ROOF REPLACEMENT	Bldg. SS	\$ 797,500
5	COON EDUCATION BUILDING CHILLER REPLACEMENT	Bldg. SS	\$ 435,000
6	ERMA BYRD CLINICAL CENTER ROOF REPLACEMENT	Bldg. SS	\$ 1,100,898
7	MARSHALL MEDICAL CENTER ROOF REPLACEMENT	Bldg. SS	\$ 1,526,250
8	MARSHALL MEDICAL CENTER HVAC & BOILER REPLACEMENT	Bldg. SS	\$ 740,000
9	FORENSIC SCIENCE MECHANICAL UPDATES	Bldg. SS	\$ 833,750
16	GULLICKSON HALL ROOF REPLACEMENT PHASE II	Bldg. SS	\$ 680,000
17	ELECTRICAL UPGRADES - CAMPUS WIDE	Bldg. SS	\$ 1,500,000
18	MECHANICAL UPGRADES AND REPLACEMENTS - CAMPUS WIDE	Bldg. SS	\$ 6,320,000
19	PLUMBING IMPROVEMENTS - CAMPUS WIDE	Bldg. SS	\$ 3,180,000
20	ARCHITECTURAL TRADES AND SITE SERVICES	Bldg. SS	\$ 2,500,000
21	MARSHALL MEDICAL CENTER FIBER OPTIC NETWORK CONNECTION	Bldg. SS	\$ 200,000
39	AVIATION MAINTENANCE HANGAR A - PHASE I	Bldg. SS	\$ 275,000
40	SCIENCE BUILDING RENOVATION PHASE I	Bldg. SS	\$ 50,000,000
41	AVIATION MAINTENANCE HANGAR A - PHASE II	Bldg. SS	\$ 1,200,000
Subtotal			\$ 74,626,788
Health and Safety			
10	BRYD BIOTECH SCIENCE CENTER MECHANICAL UPDATES	H&S	\$ 583,625
11	ELEVATOR MODERNIZATION PHASE II	H&S	\$ 600,000
12	OLD MAIN INTERIOR STRUCTURE REPAIRS	H&S	\$ 3,000,000
13	OLD MAIN STRUCTURE REPAIRS - PHASE II	H&S	\$ 1,000,000
14	MARSHALL MEDICAL CENTER ELEVATORS UPGRADE	H&S	\$ 3,675,000
22	MARSHALL MEDICAL CENTER GENERAL RENOVATIONS	H&S	\$ 1,250,700
38	REPLACEMENT OF FEDERALLY BANNED SECURITY CAMERA EQUIPMENT	H&S	\$ 200,000
42	LANDSCAPE ACTIVATION PHASE I	H&S	\$ 1,638,000
49	SECURITY AND CONTROLS FOR SOM FACILITIES	H&S	\$ 140,000
Subtotal			\$ 12,087,325

Priority	Description	Category	Total Cost
Investment to Accelerate Growth			
15	CLASSROOM REPAIR/RENEWAL-CAMPUSWIDE PHASE II	Invest	\$ 1,000,000
23	CLASSROOM UPGRADES - IT	Invest	\$ 7,500,000
24	NETWORK CLOSET ACCESS CONTROL	Invest	\$ 150,000
25	UNIVERSITY EMC DATA DOMAIN/BACKUP TARGET	Invest	\$ 500,000
26	UNIVERSITY STORAGE AREA NETWORK (SAN) REPLACEMENT	Invest	\$ 750,000
27	DRINKO LIBRARY RENOVATIONS	Invest	\$ 1,667,500
28	RESIDENCY SUPPORT SPACE	Invest	\$ 5,000,000
30	DEVELOPMENT OF MEDICAL STUDENT STUDY SPACE	Invest	\$ 12,000,000
31	SUPPORT FOR THE MODERNIZATION OF MEDICAL EDUCATION	Invest	\$ 4,000,000
32	DEVELOPMENT INFORMATICS AND POPULATION ANALYTICS CENTER	Invest	\$ 6,000,000
33	UPGRADES RESEARCH LABORATORIES COON MED EDU BLDG	Invest	\$ 750,000
34	UPGRADES VIVARIUM BYRD BIOTECHNOLOGY CENTER	Invest	\$ 1,500,000
43	HENDERSON CENTER/GULLICKSON HALL HVAC	Invest	\$ 11,254,000
44	CAMPUS WIDE NETWORK UPGRADE	Invest	\$ 3,500,000
45	CORBLY HALL RENOVATIONS-PHASE I	Invest	\$ 5,000,000
46	MSC ENTRANCE	Invest	\$ 250,000
48	REN AND EXPANSION ANATOMY LAB COON MED EDU BLDG	Invest	\$ 2,500,000
Subtotal			\$ 63,321,500
Miscellaneous			
35	CHRISCLINE INDOOR FACILITY - TRACK REPLACEMENT	Misc	\$ 750,000
36	CHRISCLINE INDOOR FACILITY - TURF REPLACEMENT	Misc	\$ 475,000
37	DUNFEE WEIGHT ROOM - FLOOR REPLACEMENT	Misc	\$ 275,000
29	DOUGLASS CENTRE RENOVATION	Misc.	\$ 3,170,000
47	WAYFINDING	Misc.	\$ 1,812,170
50	MARSHALL ADVANCED MANUFACTURING CENTER	Misc.	\$ 23,000,000
Subtotal			\$ 29,482,170
Total Capital Expenditure Budget FY26 - 31			\$ 179,517,783

Category/Principles for Allocation: Bldg. SS = Building System Stabilization (35%); H&S = Health and Safety (25%); Invest = Invest to Accelerate Growth (15%); Misc. = Miscellaneous (5%)

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47	WAYFINDING	Misc.	\$ 1,812,170
50	MARSHALL ADVANCED MANUFACTURING CENTER	Misc.	\$ 23,000,000
Subtotal			\$ 29,482,170

Category/Principles for Allocation: Bldg. SS = Building System Stabilization (35%); H&S = Health and Safety (25%); Invest = Invest to Accelerate Growth (15%); Misc. = Miscellaneous (5%)

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Architectural Trades and Site Services (ATSS)

Various maintenance issues across campus have created safety and ADA concerns as well as the need for general repairs to maintain the buildings. Project would include roof replacements, sidewalks, security cameras, window repair/replacement, replacement of doors and automatic openers, brickwork, etc.

Aviation Maintenance Hangar A - Phase I

The Aviation Maintenance Hangar A is a renovated Cold War-era National Guard Armory. The building currently serves as the primary facility for general certificate and airframe certificate programs. The hanger space currently only has one available restroom stall for all female staff and program participants, and limited space for staff offices (the main staff office is only accessible through the main classroom, causing class interruption). The boiler system is antiquated and ineffective. The HVAC systems in part of the building are unable to keep up with the influx of students and summer heat. These renovations are necessary to ensure that facility is conducive to a safe distraction-free learning environment.

Aviation Maintenance Hangar A - Phase II

The second phase of renovation addresses the 6,000 square feet of open classroom and office space available in the facility. Redoing the inside of each classroom to bring everything up to code and add new electrical and HVAC throughout the building. Also includes all materials to make classrooms and offices consistent with others throughout the facility with streaming and other audiovisual components used for distance education, plus F&E costs for desks, tables.

Byrd Biotech Science Center Mechanical Updates

This building was built in 2006 and is highly used. It will be in need of some mechanical upgrades.

Campus Wide Network Upgrade

This is a lifecycle replacement of the network and Wi-Fi equipment to include data center switches, access switches, and upgrades to pervasive WI-FI 7 and is necessary to network connectivity to student, faculty, and staff. Provide network connectivity for all faculty, staff, and students in academic, administrative, and residence hall spaces. Provide a pervasive and consistent Wi-Fi for all faculty, staff, and students in academic and administrative spaces. Additionally, Replace old network cabling in remaining builds. Most of the cabling in a few remaining buildings is old Category 3 and doesn't meet modern standards for speed and power-over-ethernet.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Chris Cline Athletic Facility - Track Resurfacing

Track surface has exhausted life expectancy. Resurface is needed for health and safety of student-athletes. It is Athletics' lone track and therefore serves as both practice and competition site.

Chris Cline Athletic Facility - Turf Replacement

Existing turf, original with building, has exceeded life expectancy. Industry standard is to replace turf every 8-10 years; turf is over 12 years old. This is desperately needed for health and safety of student-athletes.

Classroom Renovations - Phase II (Campus-wide)

Renovations would consist of new flooring, painting, ceiling tiles, classroom furnishings, chalk/white boards, and electrical upgrades for IT initiatives. These renovations will make classrooms more functional and aesthetically pleasing. Project would deploy and expand Technology Enhanced Classrooms with full multimedia capabilities of hosting distance education courses and web conferencing services to meet current demand for remote attendance and participation, multimedia instruction, and lecture capture of audio/video/data for lecture archival.

Classroom Upgrades - IT

This project involves upgrading and modernizing technology for 100+ classrooms at Marshall University. This will support hybrid learning and the ability to join classes remotely.

Computer Replacement

This project involves upgrading the aging computer inventory for all faculty and staff. Current hardware will soon be unable to install the latest version of supported operation systems. This in turn will put us out of compliance and vulnerable to cyber threats.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Coon Medical Education Building Chiller Replacement

The Coon Medical Education Building requires the replacement of the existing chilled-water systems that provide the air condition capacity for the building HVAC systems and building load. This would provide a reduction in energy use and improve the reliability of the chilled water system. The justification for new equipment would be to continue to provide a high-quality work and educational environment for faculty, staff, and students.

Corbly Hall Renovations - Phase I

Corbly Hall is an academic building that was opened in 1980. Proposed renovations are being addressed in three phases. Improvements and renovations will be needed to improve the function and aesthetics of the building. The focus will be on classroom and lobby renovations, furniture, ceiling and floor replacements. Renovations and upgrades to this building will extend the useful life and aid in recruitment.

Development of Informatics and Population Analytics Center

The School of Medicine is in the planning stages for the development of an Informatics and Population Analytics Center. This multidisciplinary initiative will provide added resources/experiences to students; foster innovative, clinically relevant research; and improve clinical treatment and responsiveness. In addition to operational costs, the plan calls for the construction of new physical space, infrastructure development, and equipment procurement.

Development of Medical Student Study Space

One of the most significant capital needs for the School of Medicine is an increase in study space for students. A lack of study space is a near-constant concern for students and is frequently identified by the school's accrediting body as an area of needed improvement. With the school scheduled for a 2027 accreditation site visit, this is a critical short-term need. In addition to satisfying accreditation requirements, this space will improve student outcomes and collaboration with the community.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Douglass Centre Renovation

This project includes the potential renovation of the former gymnasium into a mixed-use, community-focused space and restoration of the 550-seat auditorium into an ADA-compliant gathering space for use by both the School of Medicine and the community at large. The renovation of these spaces would complete prior grant-funded work on the property and give function to currently unusable spaces. The 1985 designation request to the National Register of Historic Places cited that “restoring Douglass to its former place of prominence would be of incalculable value to the entire area.” The School of Medicine and Marshall Health continue to honor that commitment and goal by giving renewed purpose to a historical landmark that represents a prominent piece of history in the community.

Drinko Library Renovations

The building was constructed in 1998. The carpet has been replaced in the highest-traffic areas but remains a safety hazard and in need of replacement in many public areas throughout the building. Completion of Drinko Learning Commons as well as renovations on first, second, and third floors. Replace aging furniture in public areas and in DL402. Acquisition of equipment and technology to support student groups; multimedia presentation development; and video and audio editing. Addition of video surveillance for security.

Dunfee Weight Room Flooring Replacement

Existing weight room flooring has exceeded life expectancy. Industry standard for weight room flooring replacement of this standard is 15-28 years. The floor is 21 years old. Replacement is necessary for the health and safety of student-athletes.

Elevator Modernization - Phase II

To keep equipment safe and reliable, modernization is needed on the following elevators: Old Main Elevator 1 and Prichard Hall Elevator 2. All of these elevators have surpassed their life expectancy; code, safety, and ADA requirements have changed; parts are becoming obsolete; and technology has advanced. This investment would increase the efficiency of elevators.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Erma Ora Byrd Clinical Center Roof Replacement

The roof is not adhering to its membrane and is coming up on its life expectancy. The capital expense will include engineering, demolition, and construction. Expected time will be needed within the following three years. This is a facilities sustainment resource requirement and includes regular roof replacement that are expected to occur periodically throughout the life cycle of facilities and should be considered a scheduled replacement of requirement of a major facility component as needed to maintain the facility integrity

Firewall Replacement

This project involves upgrading Palo Alto firewall, which will soon go out of support. The firewall is the university's first line of information security and prevents cyber-attacks on the university's network.

Forensic Science Mechanical Updates

Predominantly HVAC updates. The units are getting to the point of needing to be replaced.

Gullickson Hall Roof Replacement - Phase II

The ballasted rubber roof is in poor condition. The roof has reached its life expectancy and there are multiple leaks causing damage to areas below. This project will replace Area 3 of the roof. The capital expense will include engineering, demolition, and construction.

Gullickson Hall Window Replacement

Gullickson Hall was built in 1959. The current windows are original to the building and in need of replacement. These are operational, single pane, non-efficient windows. Replacements will be nonoperational, Low-E, double pane glass. New windows would be energy efficient.

Henderson Center/Gullickson Hall HVAC

The Henderson Center arena is not air conditioned. This area is underutilized. If an appropriate HVAC system is installed, this facility could become a venue for special events well beyond its utility for basketball and volleyball. Currently there is no heating, ventilation, or air conditioning in the Gullickson Hall gymnasium. Space temperatures will drop into the 50-degree range during the winter months and rise to the 90-degree range during the summer. A climate-controlled space would increase utilization. There are safety concerns for physical activity in extreme elevated temperatures during the summer months and low temperatures in the winter months, which would be eliminated if the space had an HVAC system.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Landscape Activation - Phase I

Landscaping Phase I is the creation of walkways which will make areas safer and ADA compliant for pedestrians. The first two areas are on main campus, on College Avenue behind Twin Towers, and between Smith Hall and Morrow Library. The third area is on the Health Sciences campus beside the parking garage on 15th Street. Project will create a safe path for pedestrians.

Marshall Advanced Manufacturing Center

This project consists of the development of a new building for Marshall Advanced Manufacturing Center (MAMC) and Innovation Resource Hub. The building is to be located in the new Innovation District on the corner of 15 Street and 4th Avenue in Huntington, WV. The building will be approximately 50,000 square feet over two floors. The program will include the MAMC program and the Innovation Resource Hub program which consists of prototyping and maker space type labs with supporting collaboration spaces and offices.

Marshall University Medical Center Elevator Upgrade

The elevator system at the Marshall University Medical Center is nearing the end of its expected useful life. As a result, funding is needed to upgrade three elevators. These are the original elevators at the Medical Center, and were installed in 1998. The Medical Center remains the primary educational, training, and clinical facility for the School of Medicine and, as such, these elevators are vital to day-to-day operations.

Marshall Medical Center Fiber Optic Network Connection

The fiber optic network connection linking the School of Medicine facilities to the network of the university's Huntington campus, and beyond that to the Internet and Internet2, is at maximum capacity (24 strands) and is due for life cycle replacement of materials. This funding will replace that connection with a newer link of higher capacity.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Marshall Medical Center HVAC & Boiler Replacement

The School of Medicine facility located at Marshall University Medical Center at Cabell Huntington Hospital has a pressing need to upgrade the older chiller and boiler, as both older units are nearing the end of their life span. Their excessive age has previously cause complications with repair issues that affect their performance and the readiness of this facility to meet its service needs. These crucial items are necessary to ensure the facility's mechanical systems are upgraded so they stay functioning properly and to prevent any serious issues with the facility's heating and air conditioning equipment

Marshall Medical Center General Renovations

The Marshall University Medical Center has significant deferred maintenance needs, including flooring, fixture, and casework replacement within its educational and clinical spaces. These renovations will allow the School of Medicine to continue to provide a high-quality environment for faculty, staff, students, and patients. The Medical Center was completed more than 25 years ago and, as such, many of its finishes are nearing the end of their useful life.

Marshall Medical Center Roof Replacement

The School of Medicine proposes to proceed with the roof replacement of the Marshall University Medical Center at the Cabell Huntington Hospital campus. This project will involve removing the existing roof down to the decking and replacing it with new insulation and a fully adhered membrane roof, complete with all necessary flashings. Fall protection and access ladders will be installed as well as new overflow roof drains. This is a facilities sustainment resource requirement and includes regular roof replacement, which are expected to occur periodically throughout the life cycle of facilities and should be considered a scheduled replacement of requirement of a major facility component as needed to maintain the facility integrity

Mechanical, Electrical, Plumbing (MEP)

Various mechanical, electrical, and plumbing deferred maintenance exist across campus. This project would consist of HVAC replacements/repairs, boiler replacements, HVAC controls, lighting improvements, electrical panel upgrades, plumbing and sewer piping repairs/replacement, and waterline replacements.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.



Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Memorial Student Center Entrance

Built in 1969, the Memorial Student Center is one of the most-used buildings on campus. The original main entrances provide a barrier to the elements when entering and exiting the building. They provide little energy efficiency and are difficult to keep aligned. Replacement of doors to improve energy efficiency and security.

Network Closet Access Control

Provides additional protection for network and provides an audit log of access.

Old Main Interior Structure Repairs

Old Main is the oldest building on campus and houses most of the university's student services, as well as administrative offices. There is a need for additional HVAC, plumbing, sewer, and electrical systems upgraded, as well as ADA upgrade requirements. Switch gear upgrade is needed. These upgrades will extend the useful life of this historical building and decrease operating and maintenance costs.

Old Main Structure Repairs - Phase II

Old Main is the oldest building on campus and houses most of the university's student services, as well as administrative offices. Recent renovations to the southeast portion of the building exposed structural concerns. An interior and exterior structural assessment was conducted by Shaefer Engineering and Prime Engineering, with a recommendation report to be implemented in three phases. Phase II is needed repairs consistent with the age of the building and which do not present significant concern over the next 5-10 years. These repairs include but are not limited to exterior: deteriorated brick, weathered, cracked, and deteriorated stone, mortar voids at stone and brick, gabled ends at roof; and interior: checking of heavy timber roof members.

Renovation and Expansion of Anatomy Lab at Coon Medical Education Building

This project will modernize the School of Medicine's existing gross anatomy lab located at the Coon Medical Education Building and will include necessary upgrades to the HVAC, electrical, and plumbing systems to ensure continued, safe use of the facility. In addition, investments in space modifications and new fixtures will expand the capacity to improve the educational experience and facilitate class size expansion.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Replacement of Federally Banned Security Camera Equipment (Public Safety)

This project began with the National Cyber Security Center of Excellence project. During research/investigation and in discussions with Department of Defense, there is a list of products that are federally banned and must be removed from any location that receives federal funding. This includes DoD funding for ICS and any federally funded grants. Over this past year the ALT for security has identified a number of these devices specific to public safety that will need to be replaced as soon as possible.

Residency Support Space

As the Graduate Medical Education programs continues to grow residencies and fellowships, the School of Medicine is seeking permanent space for administration of and support to existing cohorts. Currently, the program's offices comfort but trailers.

Science Building Renovation - Phase I

The Science Building and Annex was built in 1984 and 1993. It is a four-story scientific research and instructional building containing classrooms and needs houses several academic divisions for the College of Science. Proposed project Phase I is to address flooding in the lower level. Once flooding issue is resolved, recapture and renovate spaces that were unusable and renovate current rooms on the lower level. This project will improve the safety of students and help with maintaining the building.

Science Building Roof Replacement

Existing slate roof is in poor condition. The sections of slate should be replaced using an up-to-date slate replacement system.

Security and Controls for SOM Facilities

The fire alarm and panel system and the camera system at the Erma Byrd Clinical Center is no longer supported by the vendor and needs replacement to continue to ensure the safety of students and patients and the security of the facility, particularly for students. The Marshall University Medical Center camera system is no longer supported by the vendor and is in need of replacement to ensure the security of the facility to protect vulnerable populations as well as students, staff, and patients. SOM's HVAC control system has become outdated systemwide. With the current software we are unable to view the control graphics to properly maintain and monitor temperatures throughout our buildings. Upgrading the system will not only enhance user comfort, but will improve efficiency and lower heating and cooling costs.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Shewey Athletic Building Air Handler Units

There are five air handler units that will be need replacement. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. The resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high-quality work environment for faculty, staff, and students.

Shewey Athletic Building Roof Replacement

The Shewey Building has original roof from construction in early 1990s. The ceiling leaks regularly and has to repaired. The building desperately needs a resurfaced roof installation.

Support for the Modernization of Medical Education

The School of Medicine has received favorable consideration of its FY25 congressionally directed spending request calling for the development of a medical simulation center. This investment is critical to preparing medical and allied health professional students for emerging challenges in healthcare. It is also necessary for the school to remain competitive from a recruitment perspective for both students and faculty. Finally, these investments provide the opportunity to improve patient outcomes and lower costs by providing state-of- the-art training to faculty, residents, and community physicians. Ongoing support will be needed for the purchase of equipment and operational expenses.

University EMC Data Domain/Backup Target

The university's primary Data Domain, EMC DD6300 – the backup target for all university backups, expired the initial five-year support in June 2024. We have put this unit under third-party support, which will extend support to December 2026. This storage system is a critical component of the university's backup architecture for the entire server environment.

University Storage Area Network (San) Replacement

The university's primary Storage Area Network, EMC Unity – the storage subsystem for all server virtual machines, will be expiring the initial five-year support in April 2025. The unit will be extended to end-of-life support with EMC, which will be April 2026. This storage system is a critical component of the university's computing infrastructure and will need to be replaced.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

Take Care of the House

FY26-31 CAPITAL PROJECT DESCRIPTION (alpha order)

Upgrades to Research Laboratories at the Coon Medical Education Building

Minor renovations (casework, flooring, HVAC, and equipment replacement) are needed to various research laboratories at the Coon Medical Education Building to render them operational. These renovations will allow the School of Medicine to expand its basic and translational research capacity. This space is uniquely useful given its proximity to the VA animal resource facility and will also provide opportunities to expand student research experiences.

Upgrades to Vivarium at Byrd Biotechnology Center

Minor renovations to the vivarium at the Byrd Biotech Center (primarily HVAC) to increase capacity and ensure a stable, compliant environment. These renovations will expand opportunities for behavior-based studies and other enhanced research protocols.

Wayfinding

Project would consist of new exterior directional signage and replacement of interior signage. There is no exterior directional signage on campus for vehicle or pedestrian traffic. The existing campus interior signage is currently outdated and is not consistent or user friendly. Standardized signage across campuses will be developed that will welcome visitors, clearly define the environment, and provide directions to destinations in buildings.

Note: Inclusion on this list does not guarantee funding for a specific project. The purpose of the list is to outline in priority order desired projects, should funding become available. Only the items on the university's deferred maintenance list and approved capital expenditures are included.

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM:	Authorization of Reallocation of Funds from the State Institutions of Higher Education Deferred Maintenance Grant Program
COMMITTEE:	Finance, Audit and Facilities Planning Committee
RECOMMENDED RESOLUTION:	<i>Resolved</i> , that the Marshall University Board of Governors authorize reallocation of funds from the State Institutions of Higher Education Deferred Maintenance Grant program as described below.
STAFF MEMBER:	Brandi Jacobs-Jones Senior Vice President for Operations

BACKGROUND:

In June 2023, the Board of Governors approved the submission of thirty-one (31) deferred maintenance projects under the State Institutions of Higher Education Deferred Maintenance Grant Program.

Several of Marshall University's projects were completed under budget. As a result, staff now seeks authorization to reallocate the remaining funds to support other priority projects, as outlined below:

- Reallocate **\$11,895** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *South Charleston Roof Replacement* (WVHEPC-M008) to expand the project scope to include the installation of snow guards and replacement of stairway hallway lighting.
- Reallocate **\$141,000** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) and **\$38,000** from *Roof Replacement* (WVHEPC-M025)—a total of **\$179,000**—to *Fine Arts Renovation* (WVHEPC-M009) for window replacement, weatherproofing, and glass block and mortar replacement.
- Reallocate **\$410,000** from *Roof Replacement* (WVHEPC-M025) to *Holderby Hall Demolition* (WVHEPC-M014) to cover higher-than-expected abatement costs and electrical line relocation.

- Reallocate **\$159,000** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *Stormwater Improvements Phase I* (WVHEPC-M016) due to increased costs driven by market conditions, project complexity, and contingency needs.
- Reallocate **\$166,064** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *MRI Building HVAC Replacement* (WVHEPC-M017) to address additional requirements including ductwork, Variable Air Volume (VAV) boxes, exhaust fan installation, and other necessary equipment.

Approval of this request will enable Marshall University to optimize the use of available funds by reallocating savings from under-budget projects to address critical needs in other deferred maintenance initiatives.

See attachments for supporting documentation.

**RESOLUTION AUTHORIZING APPLICATION FOR THE
STATE INSTITUTIONS OF HIGHER EDUCATION
DEFERRED MAINTENANCE GRANT**

IN THE MATTER OF AUTHORIZING Marshall University TO APPLY FOR A STATE INSTITUTIONS OF HIGHER EDUCATION DEFERRED MAINTENANCE GRANT FROM THE WEST VIRGINIA GOVERNOR'S OFFICE FOR DEFERRED MAINTENANCE AT Marshall University AND DELEGATING AUTHORITY TO THE PRESIDENT TO SIGN THE APPLICATION.

WHEREAS the West Virginia Governor's Office is accepting applications for the State Institutions of Higher Education Deferred Maintenance Grant; and

WHEREAS Marshall University desires to continue participation in this grant program as a means of providing needed maintenance to Marshall University campus facilities; and

WHEREAS, Board of Governors and Institutional Leadership have identified deferred maintenance improvements at Marshall University as a high priority need; and

WHEREAS the highest priority need identified includes the reallocation of funds for five projects:

- Reallocate **\$11,895** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *South Charleston Roof Replacement* (WVHEPC-M008) to expand the project scope to include the installation of snow guards and replacement of stairway hallway lighting.
- Reallocate **\$141,000** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) and **\$38,000** from *Roof Replacement* (WVHEPC-M025)—a total of **\$179,000**—to *Fine Arts Renovation* (WVHEPC-M009) for window replacement, weatherproofing, and glass block and mortar replacement.
- Reallocate **\$410,000** from *Roof Replacement* (WVHEPC-M025) to *Holderby Hall Demolition* (WVHEPC-M014) to cover higher-than-expected abatement costs and electrical line relocation.
- Reallocate **\$159,000** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *Stormwater Improvements Phase I* (WVHEPC-M016) due to increased costs driven by market conditions, project complexity, and contingency needs.
- Reallocate **\$166,064** from *Classroom and Restroom Repair and Renewal* (WVHEPC-M019) to *MRI Building HVAC Replacement* to address additional requirements including ductwork, Variable Air Volume (VAV) boxes, exhaust fan installation, and other necessary equipment.

NOW, THEREFORE, BE RESOLVED BY THE BOARD OF GOVERNORS OF Marshall University AS FOLLOWS:

The Board of Governors demonstrates its support for the submittal of the grant application for the State Institutions of Higher Education Deferred Maintenance Grant for this project by Marshall University; and

The Board of Governors demonstrates its support to prioritize this project as the highest priority with regard to deferred maintenance at Marshall University; and

The Board of Governors authorizes its President to execute the application for the State Institutions of Higher Education Deferred Maintenance Grant and any other documentation necessary to effectuate submittal of the grant application.

This Resolution shall be effective following its adoption by the Board of Governors.

ATTEST:

Signature, Board of Governors Authorized Official

Printed Name Title

DMGA 2024-2025
Request for Additional Funding

Institution: Marshall University Date: May 15, 2025
Project Name: South Charleston Roof Replacement HEPC #/Grant #: WVHEPC-M-008/
GRNT 2400001308

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial _____ 2nd _____ 3rd _____ 4th _____ Final _____

Special request

Distribution increase _____ Budget increase X _____

Funding

Budget received: \$946,126 Current amount being requested: \$ 11,895

Project Update

Percent Project Complete 75%
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) N

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) _____

Photos enclosed (Y/N) _____

HEPC Invoice Enclosed (Y/N) _____

Comments

The roof replacement project for the Academic Building in South Charleston exceeded the original budget by \$11,895 due to two critical safety-related additions:

1. Installation of Snow Guards:
Snow guards were added to the new roof to prevent ice and snow from sliding off during winter. This measure was necessary to address previous safety hazards where ice had fallen from the roof, posing risks to pedestrians and property.
2. Replacement of Stairway Hallway Lights:
Stair lights in the hallway were also replaced to address safety concerns. The existing lighting was inadequate, and the new fixtures improve visibility and reduce the risk of accidents in a high-traffic area.

These additions, while not part of the original project scope, were essential for ensuring the safety and usability of the facility. The total cost of these enhancements contributed to the project going over budget, but they represent a proactive investment in long-term safety and maintenance.

This is a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget to the South Charleston Roof Replacement Project to cover these additional costs.

HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Transfer To	Transfer From	New Budget
WVHEPC-M-008	GRNT 2400001308	South Charleston Roof Replacement	946,126.00	11,895.00	-	958,021.00
WVHEPC-M-019	GRNT 2400001597	Classroom & Restroom Repair/Renewal	1,400,000.00	-	(11,895.00)	1,388,105.00

Project Contact name: Brandi Jacobs-Jones

Date: 5/16/2025

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information


Brad D Smith (May 16, 2025 12:48 EDT)

05/16/2025

Signature

Date

Brad D. Smith

President, Marshall University

Printed Name

Title

Signature of Authorized WVHEPC Representative

Signature

Date

Printed Name

Title

Signature of Authorized Governor’s Office Representative

Signature

Date

Printed Name

Title

Signature of WVHEPC Director of Facilities and Sustainability

Signature

Date

Printed Name

Title







M-008 Add Funding request So Chas Roof 051525

Final Audit Report

2025-05-16

Created:	2025-05-16
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAaiDGcfpJq4CrYaYabLbR_AHQaRgFVcxQ

"M-008 Add Funding request So Chas Roof 051525" History

-  Document created by Brandi Jacobs (jacobs2@marshall.edu)
2025-05-16 - 3:54:07 PM GMT- IP address: 206.212.5.4
-  Document emailed to bradsmith@marshall.edu for signature
2025-05-16 - 3:55:24 PM GMT
-  Email viewed by bradsmith@marshall.edu
2025-05-16 - 4:47:32 PM GMT- IP address: 172.226.196.25
-  Signer bradsmith@marshall.edu entered name at signing as Brad D Smith
2025-05-16 - 4:48:00 PM GMT- IP address: 50.110.6.235
-  Document e-signed by Brad D Smith (bradsmith@marshall.edu)
Signature Date: 2025-05-16 - 4:48:02 PM GMT - Time Source: server- IP address: 50.110.6.235
-  Agreement completed.
2025-05-16 - 4:48:02 PM GMT



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DMGA 2024-2025
Request for Additional Funding

Institution: Marshall University Date: May 15, 2025

Project Name: Fine Arts Renovations HEPC #/Grant #: WVHEPC-M-009/GRNT 2400001309

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial _____ 2nd _____ 3rd _____ 4th _____ Final _____

Special request

Distribution increase _____ Budget increase X

Funding

Amount Budgeted: \$2,271,500 Current amount being requested: \$179,000

Project Update

Percent Project Complete _____ 25%
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) _____ N

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) _____

Photos enclosed (Y/N) _____

HEPC Invoice Enclosed (Y/N) _____

Comments

The Fine Arts Renovation project has exceeded its original budget due to several necessary additions and safety-related updates that were not included in the initial scope:

1. Original Budget Increase Covered Only Base Bid: The initial budget adjustment accounted solely for the base bid. However, two important alternates were not included and now need to be incorporated:
 - Alternate 1 – Window Replacement: Replacement of windows on the side and rear of the building is required. These windows have been found to leak, contributing to interior damage and energy inefficiency. Upgrading them is essential for weatherproofing and long-term durability.
 - Alternate 2 – Recessed Lighting: Installation of recessed lights at each mezzanine column is needed to improve lighting quality and enhance safety.
2. Glass Block and Mortar Replacement: During the renovation, it was determined that the glass blocks and surrounding mortar are deteriorating. This poses safety concerns and has already caused damage to the building envelope. Replacing these materials is critical to ensure structural integrity and occupant safety.

This is a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget to the Fine Arts Renovation project to cover this additional cost.

HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Pending Transfer Requests	Transfer To	Transfer From	New Budget
WVHEPC-M-009	GRNT 2400001309	Fine Arts Renovations	2,271,500	-	179,000	-	2,450,500
WVHEPC-M-019	GRNT 2400001597	Classroom & Restroom Repair/Renewal	1,400,000	(11,895)	-	(141,000)	1,247,105
WVHEPC-M-025	GRNT 2400001320	Roof Replacement	2,677,860	-	-	(38,000)	2,639,860
							-

Project Contact name: Brandi Jacobs-Jones

Date: 5/16/2025

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information


 Brad D Smith (May 16, 2025 12:47 EDT)
 Signature

05/16/2025
 Date

Brad D. Smith
 Printed Name

President, Marshall University
 Title

Signature of Authorized WVHEPC Representative

 Signature

 Date

 Printed Name

 Title

Signature of Authorized Governor's Office Representative

Signature

Date

Printed Name

Title

Signature of WVHEPC Director of Facilities and Sustainability

Signature

Date

Printed Name

Title







M-009 Add Funding request Fine Arts 05-15-25

Final Audit Report

2025-05-16

Created:	2025-05-16
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAQ0Kpjc_rExeYzWhl8V64Vn2kiwwO6lKa

"M-009 Add Funding request Fine Arts 05-15-25" History

-  Document created by Brandi Jacobs (jacobs2@marshall.edu)
2025-05-16 - 3:55:57 PM GMT- IP address: 206.212.5.4
-  Document emailed to bradsmith@marshall.edu for signature
2025-05-16 - 3:56:26 PM GMT
-  Email viewed by bradsmith@marshall.edu
2025-05-16 - 4:46:55 PM GMT- IP address: 172.226.18.56
-  Signer bradsmith@marshall.edu entered name at signing as Brad D Smith
2025-05-16 - 4:47:23 PM GMT- IP address: 50.110.6.235
-  Document e-signed by Brad D Smith (bradsmith@marshall.edu)
Signature Date: 2025-05-16 - 4:47:25 PM GMT - Time Source: server- IP address: 50.110.6.235
-  Agreement completed.
2025-05-16 - 4:47:25 PM GMT



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Adobe
Acrobat Sign

DMGA 2024-2025
Request for Additional Funding

Institution: Marshall University Date: May 15, 2025

Project Name: Holderby Hall Demolition HEPC #/Grant #: WVHEPC-M-014/GRNT 2400001314

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial _____ 2nd _____ 3rd _____ 4th _____ Final _____

Special request

Distribution increase _____ Budget increase x Other _____

Funding

Amount received: \$1,087,500 Current amount being requested: \$410,000

Project Update

Percent Project Complete Abatement
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) N

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) _____

Photos enclosed (Y/N) _____

HEPC Invoice Enclosed (Y/N) _____

Comments

The demolition project for Holderby Hall has exceeded its original budget due to several unforeseen conditions and complications:

1. Unexpected Roof Structure Beneath Fifth Floor: Holderby Hall was originally constructed in two separate sections. During abatement, crews discovered a previously undocumented roof structure located beneath the fifth floor. This required additional abatement to safely remove hazardous materials.
2. Higher-than-Expected Abatement Costs: In addition to the unexpected roof, the overall abatement costs were significantly higher than anticipated. This was partially due observation windows on the eight floor and how they were fabricated with the panels below.
3. Electrical Line Relocation: An electrical line had to be relocated to proceed with the demolition. This involved coordination with utility providers, and unplanned infrastructure adjustments, all of which contributed to increased costs.

This is a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget to the Holderby Hall Demolition project to cover this additional cost.


HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Pending Transfer Requests	Transfer To	Transfer From	New Budget
WVHEPC-M-014	GRNT 2400001314	Holderby Hall Demolition	1,087,500	-	410,000	-	1,497,500
WVHEPC-M-025	GRNT 2400001320	Roof Replacement	2,677,860	(38,000)	-	(410,000)	2,229,860

Project Contact name: Brandi Jacobs-Jones

Date: 5/16/25

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information


Brad D Smith (May 16, 2025 12:46 EDT)

Signature

05/16/2025

Date

Brad D. Smith

Printed Name

President, Marshall University

Title

Signature of Authorized WVHEPC Representative

Signature

Date

Printed Name

Title

Signature of Authorized Governor’s Office Representative

Signature

Date

Printed Name

Title

Signature of WVHEPC Director of Facilities and Sustainability

Signature

Date

Printed Name

Title

Signature of Finance and Facilities Vice Chancellor/Grants Administrator

Signature

Date

Printed Name

Title

M-014 Add Funding Request Holderby 05.15.25

Final Audit Report

2025-05-16

Created:	2025-05-16
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAuAnxI6zmGekYJU0qu3AyEfjHStIHhtod

"M-014 Add Funding Request Holderby 05.15.25" History



Document created by Brandi Jacobs (jacobs2@marshall.edu)

2025-05-16 - 3:57:24 PM GMT- IP address: 206.212.5.4



Document emailed to bradsmith@marshall.edu for signature

2025-05-16 - 3:57:49 PM GMT



Email viewed by bradsmith@marshall.edu

2025-05-16 - 4:46:18 PM GMT- IP address: 172.226.198.30



Signer bradsmith@marshall.edu entered name at signing as Brad D Smith

2025-05-16 - 4:46:46 PM GMT- IP address: 50.110.6.235



Document e-signed by Brad D Smith (bradsmith@marshall.edu)

Signature Date: 2025-05-16 - 4:46:48 PM GMT - Time Source: server- IP address: 50.110.6.235



Agreement completed.

2025-05-16 - 4:46:48 PM GMT



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DMGA 2024-2025
Request for Additional Funding

Institution: Marshall University Date: May 15, 2025

Project Name: Stormwater Improvements Phase I HEPC #/Grant #: WVHEPC-M-016/

GRNT 2400001316

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial _____ 2nd _____ 3rd _____ 4th _____ Final _____

Special request

Distribution increase _____ Budget increase x Other _____

Funding

Amount received: \$1,107,614 Current amount being requested: \$159,000

Project Update

Percent Project Complete _____ Design _____
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) _____ N _____

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) _____

Photos enclosed (Y/N) _____

HEPC Invoice Enclosed (Y/N) _____

Comments

The Stormwater Improvements Phase I project came in overbid due to a combination of factors that were not fully anticipated during the initial planning and cost estimation phase. Key contributors include:

1. **Market Conditions:** Increases in material and labor costs, driven by current market conditions, have impacted overall pricing.
2. **Scope Complexity:** The scope of work turned out to be more labor-intensive and technically demanding than originally anticipated.
3. **Contingency Shortfall:** The original budget did not include sufficient contingency to absorb these increases, resulting in the project exceeding the planned bid amount.

This is a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget to the Stormwater Improvements Phase I project to cover this additional cost.

HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Pending Transfer Requests	Transfer To	Transfer From	New Budget
WVHEPC-M-016	GRNT 2400001316	Stormwater Improvements Phase I	1,107,614	-	159,000	-	1,266,614
WVHEPC-M-019	GRNT 2400001597	Classroom & Restroom Repair/Renewal	1,400,000	(152,895)	-	(159,000)	1,088,105

Project Contact name: Brandi Jacobs-Jones

Date: 5/16/25

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information


Brad D Smith (May 16, 2025 12:46 EDT)
Signature

05/16/2025
Date

Brad D. Smith
Printed Name

President, Marshall University
Title

Signature of Authorized WVHEPC Representative

Signature

Printed Name

Date

Title

Signature of Authorized Governor's Office Representative

Signature

Printed Name

Date

Title

Signature of WVHEPC Director of Facilities and Sustainability

Signature

Date

Printed Name

Title

Signature of Finance and Facilities Vice Chancellor/Grants Administrator

Signature

Date

Printed Name

Title







M-016 Add Funding Request-Stormwater 051525

Final Audit Report

2025-05-16

Created:	2025-05-16
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAjUDf0vllcBBTgSr1rxBigh1oClwacJ7-

"M-016 Add Funding Request-Stormwater 051525" History

-  Document created by Brandi Jacobs (jacobs2@marshall.edu)
2025-05-16 - 3:58:28 PM GMT- IP address: 206.212.5.4
-  Document emailed to bradsmith@marshall.edu for signature
2025-05-16 - 3:58:57 PM GMT
-  Email viewed by bradsmith@marshall.edu
2025-05-16 - 4:45:38 PM GMT- IP address: 172.225.132.72
-  Signer bradsmith@marshall.edu entered name at signing as Brad D Smith
2025-05-16 - 4:46:10 PM GMT- IP address: 50.110.6.235
-  Document e-signed by Brad D Smith (bradsmith@marshall.edu)
Signature Date: 2025-05-16 - 4:46:12 PM GMT - Time Source: server- IP address: 50.110.6.235
-  Agreement completed.
2025-05-16 - 4:46:12 PM GMT

DMGA 2024-2025
Request for Additional Funding

Institution: Marshall University Date: May 15, 2025
Project Name: MRI Building HVAC Replacement HEPC #/Grant #: WVHEPC-M-017/
GRNT 2400001317

Project Funding distributions

Initial request 25%

2nd request 25%

3rd request 25%

4th request 15%

Final request 10% - must include pictures of the project throughout construction.

Special funding requests

Request for additional funding above specified distributions – must include justification that demonstrates the need for a larger distribution.

Budget increase – must include justification for additional money to be added to the budget.

Distribution request (Check all that apply)

Initial _____ 2nd _____ 3rd _____ 4th _____ Final _____

Special request

Distribution increase _____ Budget increase x Other _____

Funding

Amount received: \$221,650 Current amount being requested: \$166,064

Project Update

Percent Project Complete 75%
(25%, 50%, 75% or 90%)

Progress Report Enclosed (Y/N) N

Progress reports must include benchmarks completed, photographs and a complete accounting of grant funds expended to be submitted to State Auditor's Office

Benchmarks described (Y/N) _____

Photos enclosed (Y/N) _____

HEPC Invoice Enclosed (Y/N) _____

Comments

The HVAC replacement project for the MRI Building exceeded the original budget due to several necessary additions that were not included in the initial scope of work:

1. Ductwork Installation: New ductwork had to be installed to support the upgraded HVAC system. This involved labor and material costs beyond what was originally anticipated.
2. VAV Boxes (Variable Air Volume): The project required the installation of VAV boxes to allow for more precise temperature control in different zones of the building. These components were not part of the base estimate but were essential for system performance and occupant comfort.
3. Exhaust Fan Installation: A new exhaust fan was needed to meet ventilation and air quality standards. This addition required both equipment and electrical work, contributing to the cost increase.
4. GRDs (Grilles, Registers, and Diffusers): To complete the system and ensure proper air distribution, new GRDs were installed. These were not included in the original bid but were necessary for the functionality and efficiency of the HVAC system.

This is a formal request to allow Marshall to use and transfer funding from those Deferred Maintenance projects that came in under budget to the MRI Building HVAC Replacement project to cover this additional cost.

HEPC Project Number	WVOASIS Grant Number	Project Name	Original Budget	Pending Transfer Requests	Transfer To	Transfer From	New Budget
WVHEPC-M-017	GRNT 2400001317	MRI Building HVAC Replacement	221,650	-	166,064	-	387,714
WVHEPC-M-019	GRNT 2400001597	Classroom & Restroom Repair/Renewal	1,400,000	(311,895)	-	(166,064)	922,041

Project Contact name: Brandi Jacobs-Jones

Date: 5/16/25

Confirmation that the information contained within this request is true, accurate and that the work and benchmarks completed, to date, were performed in a workmanlike manner and satisfactory is evident by your signature below.

Signature of Authorized Organization – Representative Verifying Accuracy of Information


 Brad D Smith (May 16, 2025 12:45 EDT)

Signature

05/16/2025

Date

Brad D. Smith

Printed Name

President, Marshall University

Title

Signature of Authorized WVHEPC Representative

 Signature

 Date

 Printed Name

 Title

Signature of Authorized Governor's Office Representative

_____ Signature	_____ Date
_____ Printed Name	_____ Title

Signature of WVHEPC Director of Facilities and Sustainability

_____ Signature	_____ Date
_____ Printed Name	_____ Title

Signature of Finance and Facilities Vice Chancellor/Grants Administrator

_____ Signature	_____ Date
_____ Printed Name	_____ Title







M-017 Add Funding Request-MRI HVAC 051525

Final Audit Report

2025-05-16

Created:	2025-05-16
By:	Brandi Jacobs (jacobs2@marshall.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAA2soEq9vrDRGncBaD7UxFmwuV35twW1zD

"M-017 Add Funding Request-MRI HVAC 051525" History

-  Document created by Brandi Jacobs (jacobs2@marshall.edu)
2025-05-16 - 3:59:35 PM GMT- IP address: 206.212.5.4
-  Document emailed to bradsmith@marshall.edu for signature
2025-05-16 - 3:59:57 PM GMT
-  Email viewed by bradsmith@marshall.edu
2025-05-16 - 4:39:44 PM GMT- IP address: 172.226.18.20
-  Signer bradsmith@marshall.edu entered name at signing as Brad D Smith
2025-05-16 - 4:45:24 PM GMT- IP address: 50.110.6.235
-  Document e-signed by Brad D Smith (bradsmith@marshall.edu)
Signature Date: 2025-05-16 - 4:45:26 PM GMT - Time Source: server- IP address: 50.110.6.235
-  Agreement completed.
2025-05-16 - 4:45:26 PM GMT

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM: Approval of the Sale of Property Situated at 1403, 1405, 1457 and 1459 11th Avenue

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Marshall University Board of Governors approve the sale of property situated at 1403, 1405, 1457 and 1459 11th Avenue

STAFF MEMBER: H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

BACKGROUND:

Marshall University owns property situated at 1403, 1405, 1457 and 1459 11th Avenue in Huntington, West Virginia. The property is located behind Stephen J. Kopp Hall, which houses the School of Pharmacy. This property is being marketed for the purpose of building luxury townhomes on the subject property, which would further economic development in Huntington. Currently, the property consists of vacant lots with no permanent fixtures thereon. This property will be sold at a price in accordance with the appraised value and the sale price will include recovery of any associated costs incurred by Marshall University pursuant to the appraisal and sale procedure.

See attached maps.



Cabell County, WV

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Irv Johnson
Assessor
750 Fifth Ave.
Huntington, WV 25701
(304) 526-8687

Date Printed: 5/15/2025

parid:	05 45030500000000
dist:	06
map:	45
parcel:	305
own1:	MARSHALL UNIVERSITY BD OF GOV
own2:	
owneraddr:	1 JOHN MARSHALL DR
situaaddr:	1403 11TH AVE
cityname:	HUNTINGTON
statecode:	WV
legal1:	BLK G LT 31 SS HM SITES
legal2:	(1403) 11TH AVE
book:	1413
page:	533
aprlnd:	5800
aprbldg:	0
aprtot:	5800
acres:	0.07



Cabell County, WV

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Irv Johnson
Assessor
750 Fifth Ave.
Huntington, WV 25701
(304) 526-8687

Date Printed: 5/15/2025

parid:	05 45030600000000
dist:	06
map:	45
parcel:	306
own1:	MARSHALL UNIVERSITY BD OF GOV
own2:	
owneraddr:	1 JOHN MARSHALL DR
situsaddr:	1405 11TH AVE
cityname:	HUNTINGTON
statecode:	WV
legal1:	BLK G LT 30 SS HM SITES
legal2:	(1405) 11TH AVE
book:	1413
page:	533
aprfand:	5800
aprbldg:	0
aprtot:	5800
acres:	0.07



Cabell County, WV

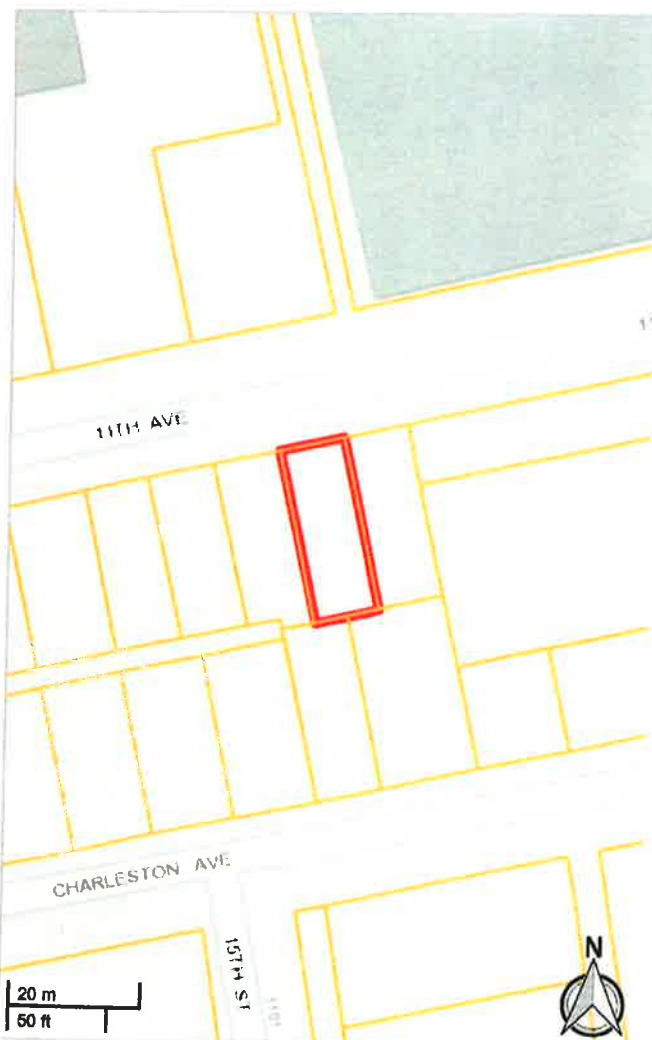
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Irv Johnson
Assessor
750 Fifth Ave.
Huntington, WV 25701
(304) 526-8687

Date Printed: 5/15/2025

parid:	05 46015600000000
dist:	05
map:	46
parcel:	156
own1:	MARSHALL UNIVERSITY BD OF GOV
own2:	
owneraddr:	1 JOHN MARSHALL DR
situeaddr:	1457 11TH AVE
cityname:	HUNTINGTON
statecode:	WV
legal1:	BLK 6 LT 3 ADELSTONE/LERNER
legal2:	1457 11TH AVE
book:	1407
page:	137
aprland:	4000
aprbldg:	32800
aprtot:	36800
acres:	0.060000000000000005



Cabell County, WV

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Irv Johnson
Assessor
750 Fifth Ave.
Huntington, WV 25701
(304) 526-8687

Date Printed: 5/15/2025

parid:	05 46015700000000
dist:	05
map:	46
parcel:	157
own1:	MARSHALL UNIVERSITY BD OF GOV
own2:	
owneraddr:	1 JOHN MARSHALL DR
stusaddr:	1489 11TH AVE
cityname:	HUNTINGTON
statecode:	WV
legal1:	8LK G LT 4 ADDLESTONE/LERNER
legal2:	(1459) 11TH AVE
book:	1431
page:	433
aprland:	8200
aprbldg:	300
aprtot:	8500
acres:	0.060000000000000005

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM: Approval of the Sale of Property Situated at 2400
Benedum Industrial Drive, Bridgeport

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Marshall University Board of
Governors approve the sale of property situated at
2400 Benedum Industrial Drive, Bridgeport

STAFF MEMBER: H. Toney Stroud, Chief Legal Officer / Vice
President for Strategic Initiatives and Corporate
Relations

BACKGROUND:

Marshall University owns a .75 acre parcel on which is situated a light industrial building with office/research space of approximately 28,000 square feet (known as the Robert C. Bird Institute/RCBI) and adjacent parking lot located at 2400 Benedum Industrial Drive, Bridgeport, West Virginia, collectively referenced herein as “the Property” and more particularly described on attached Exhibit A. Presently, Marshall University and Sub-Lessor Marshall University Research Corporation lease the property to Aurora Flight Sciences of West Virginia. Marshall University desires to list this property on the market for sale and has contacted a listing agent willing to assist in that process. At this time, there is no identified prospective purchaser for the property. The property will be sold at a price in accordance with the appraised value and the sale price will include recovery of any associated costs incurred by Marshall pursuant to the appraisal and sale procedure.

See attached maps and legal description.

TYPE OF APPRAISAL AND APPRAISAL REPORT

This appraisal is prepared in accordance with Standard 1 of the Uniform Standards of Professional Appraisal Practice and reported in an Appraisal Report in accordance with Standard 2-2(a)(i-i-xii) of USPAP (2018-2019). Information pertinent to the appraisal process has been summarized for brevity. There is sufficient information contained in the report to allow the reader to follow the appraisal process without being misled by a lack of information. The information that has been summarized for presentation has been retained in the appraisers' files.

LEGAL DESCRIPTION

All that certain tract or parcel of land situate in Simpson District of Harrison County, West Virginia and bounded and described as set forth in that certain deed bearing date of the 5th day of February 2007, and recorded in the Office of the Clerk of the County Commission of Harrison County, West Virginia, in Deed Book 1399, page 1021.

Beginning at a which bears S. 62°07'04" W., a distance of 103.20 feet from a 3/4 inch iron rebar found, a corner of Benedum Airport Authority (Tax map 290 Parcel 21.23, Deed Book No. 1285, at Page No. 1025; thence S. 74°18'25"E., a distance of 250.00 feet to a point, which bears N. 63°21'04" W., a distance of 46.44 feet from a 3/4 inch iron rebar found, a corner of said Benedum Airport Authority; thence S. 15°41'35" W., a distance of 130.68 feet to a point; thence N. 74°18'25" W., a distance of 250.00 feet, to a point; thence N. 15°41'35" E., a distance of 130.68 feet to the place of beginning, containing 0.75 acre, more or less, as shown on a plat dated February 2004, prepared by Dwayne D. Matheny, PS No. 2070, a copy of which is attached to the hereinafter set forth deed and incorporated herein by this reference.

A Plat of Survey of the property follows on the next page.

Plat of Survey

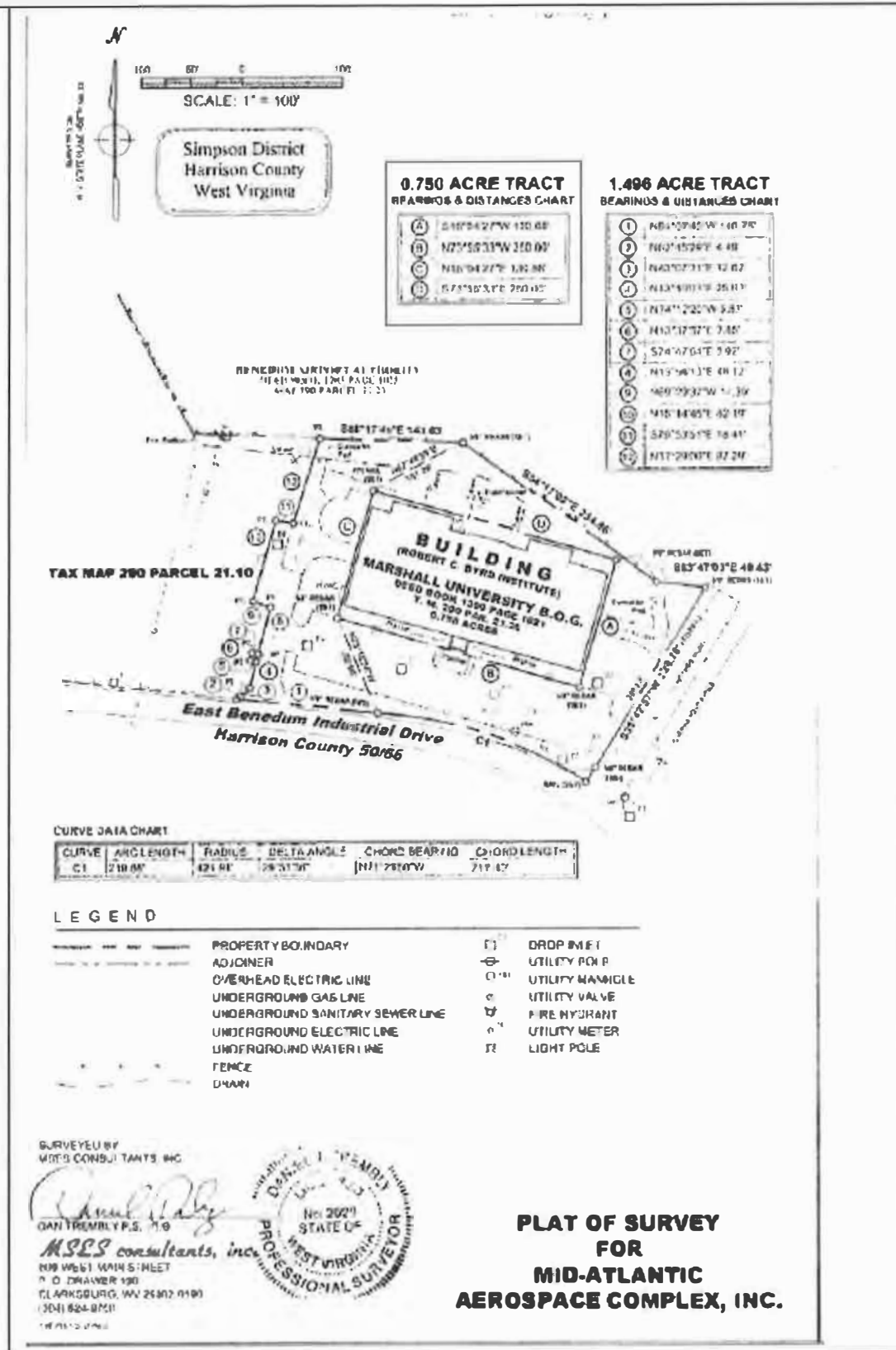
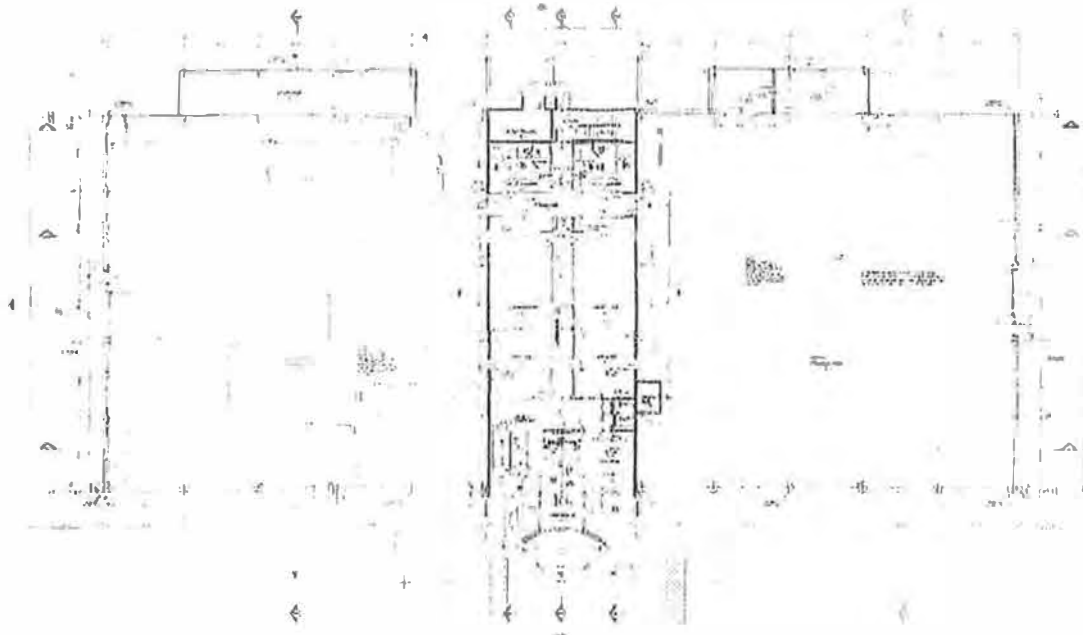
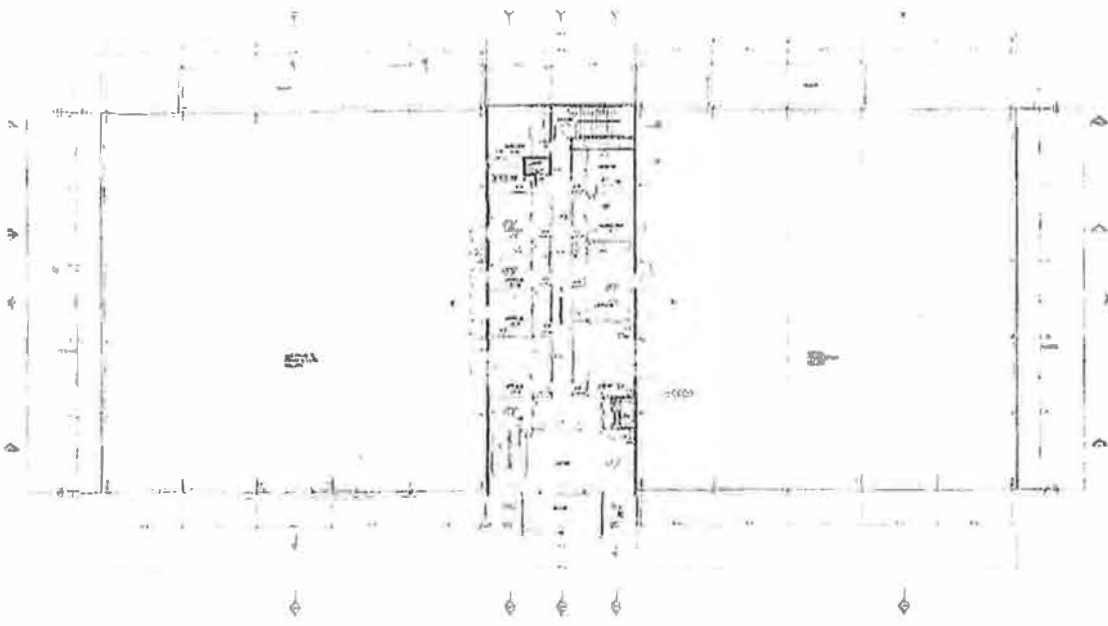


Exhibit A

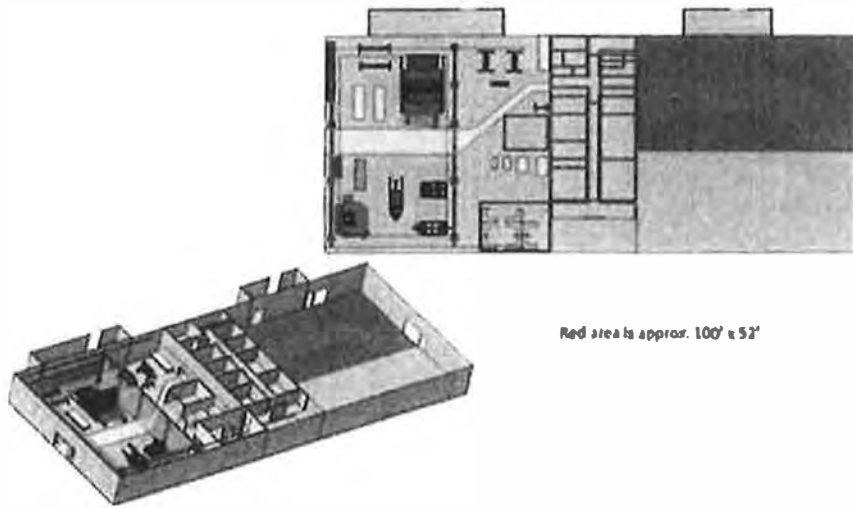


1ST FLOOR PLAN



2ND FLOOR PLAN

Exhibit B



Q3 Financial Statements vs Prior Year

Marshall University

	3/31/2025	3/31/2024	\$ VAR
Student tuition and fees (net of scholarships)	\$ 64.9	\$ 68.4	\$ (3.5)
Federal Contracts and Grants	\$ 26.2	\$ 27.9	\$ (1.7)
State Contracts and Grants	\$ 47.2	\$ 29.6	\$ 17.5
Local Contracts and Grants	\$ 0.5	\$ 0.6	\$ (0.1)
Private Contracts and Grants	\$ 15.5	\$ 14.5	\$ 1.0
Sales and services of educational activities	\$ 0.2	\$ 0.4	\$ (0.2)
Auxiliary enterprise revenue (net of scholarships)	\$ 32.5	\$ 30.8	\$ 1.7
Other operating revenue	\$ 9.0	\$ 7.6	\$ 1.3
Total Operating Revenues	\$ 196.0	\$ 179.9	\$ 16.0
State appropriations	\$ 58.0	\$ 53.6	\$ 4.5
Federal Pell Grants	\$ 21.6	\$ 18.0	\$ 3.6
Gifts	\$ 1.2	\$ 1.0	\$ 0.2
Investment income	\$ 3.8	\$ 10.2	\$ (6.4)
Total Non-Operating Revenues	\$ 84.7	\$ 82.9	\$ 1.8
TOTAL REVENUES	\$ 280.6	\$ 262.8	\$ 17.9
Salaries and Wages	\$ 123.1	\$ 119.8	\$ 3.2
Benefits	\$ 32.4	\$ 30.8	\$ 1.6
Supplies and Other Services	\$ 69.1	\$ 67.0	\$ 2.1
Utilities	\$ 9.1	\$ 7.7	\$ 1.4
Scholarships and Fellowships	\$ 29.5	\$ 25.5	\$ 4.0
Depreciation	\$ 11.8	\$ 11.8	\$ 0.0
Other Operating Expenses	\$ (0.0)	\$ -	\$ (0.0)
Total Operating Expenses	\$ 275.0	\$ 262.5	\$ 12.4
Interest on indebtedness	\$ 4.6	\$ 4.7	\$ (0.1)
Fees retained by Commission nonoperating	\$ 0.2	\$ 0.3	\$ (0.1)
Total Non-Operating Expenses	\$ 4.8	\$ 5.0	\$ (0.1)
TOTAL EXPENSES	\$ 279.8	\$ 267.5	\$ 12.3
INCREASE/DECREASE in NET ASSETS	\$ 0.8	\$ (4.7)	\$ 5.6

ANALYSIS

➤ Operating Revenue (+\$16.0M)

- **Grants and Contracts (+\$16.7M):** Due to increased State grant and contract activity driven by higher Promise and WV Higher Education Grants (+\$10.1M) and State-funded deferred maintenance grants (+\$5.4M).
- **Auxiliary Revenue (+\$1.7M):** Due to housing occupancy increases and pricing increases.
- **Other Revenue (+\$1.3M):** Due to increased School of Medicine activity at MURC.
- **Tuition and Fees (-\$3.5M):** Increased gross tuition offset by the increase in Promise and WV Higher Education Grants reflected in State Grants and Contracts.

➤ Non-Operating Revenues (+\$1.8M)

- **State Appropriations (+\$4.5M):** Increased appropriations in FY25 to support pay raise program.
- **Pell Grants (+\$3.6M):** Due to increase in Pell student enrollment in FY25.
- **Investment Income (-\$6.4M):** Due to Meketa portfolio performance year-over-year as a result of market conditions and portfolio divestitures.

➤ Operating Expenses (+\$12.4M)

- **Salaries and Benefits (+\$4.8M):** Due to increased headcount (+36 employees), the FY25 raise program funded by the State, and increased benefits due to increased headcount and increases in PEIA employer premiums.
- **Scholarships (+\$4.0M):** Due to increased enrollment in FY25 and increases in funded scholarships including Pell, Promise, and WV Higher Education Grants. Institutionally funded scholarships remained consistent year over year.
- **Supplies & Other Services (+\$2.1M):** Primarily due to Cybersecurity expenses of ~\$4M offset by decreases at MURC. Cybersecurity expenses are fully funded through State appropriation of \$45M.
- **Utilities (+\$1.4M):** Due to increases in usage and prices.

➤ Non-Operating Expenses (-\$0.2M)

- Interest (-\$0.2M)



FY25 Projection vs Budget

Marshall University

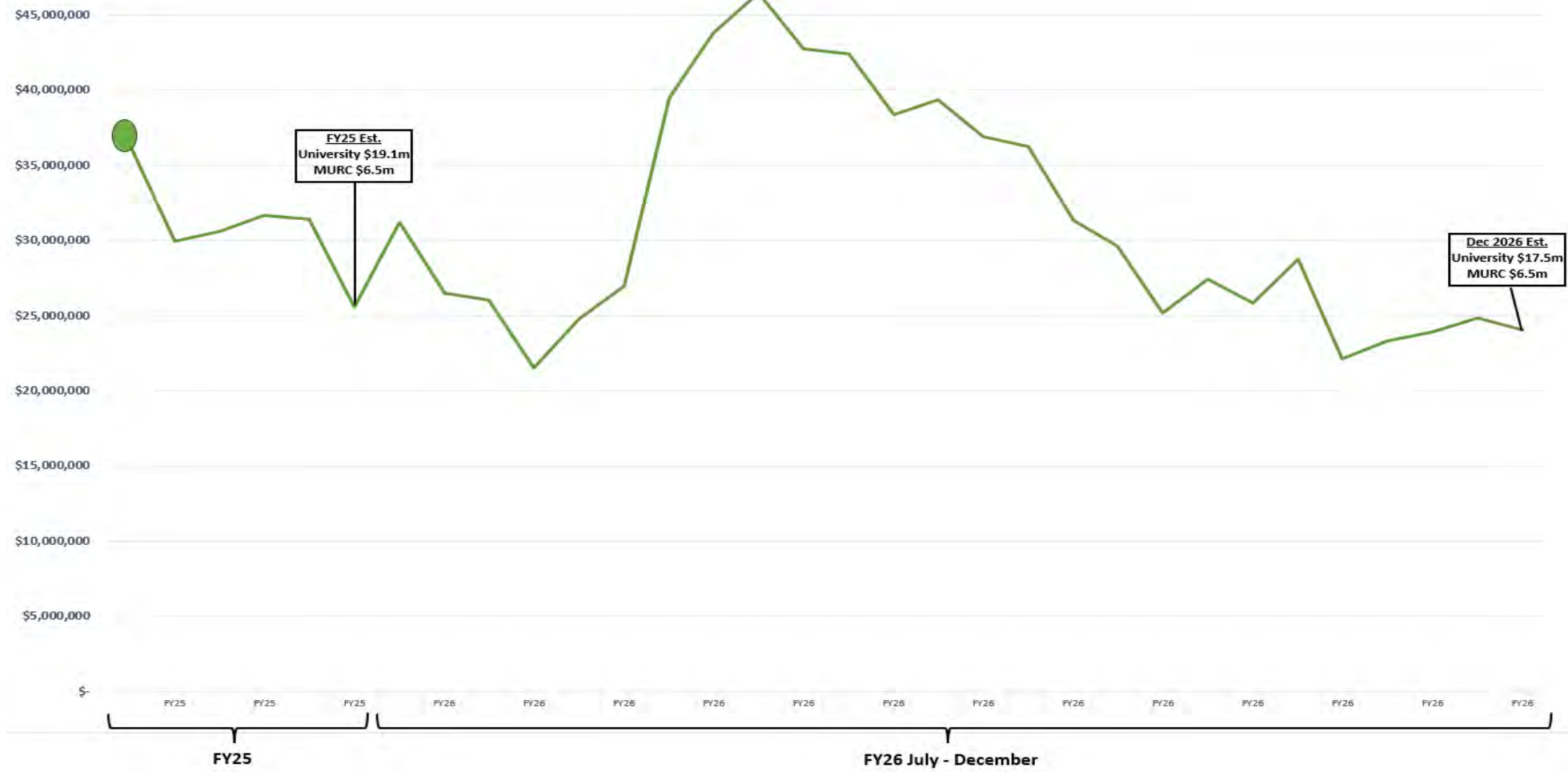
	FY25 Projection	FY25 Budget	\$ VAR
Student tuition and fees (net of scholarships)	\$ 70.1	\$ 74.7	\$ (4.6)
Grants and Contracts	\$ 119.5	\$ 110.2	\$ 9.3
Auxiliary enterprise revenue (net of scholarships)	\$ 40.6	\$ 35.1	\$ 5.5
Other operating revenue	\$ 12.2	\$ 10.3	\$ 1.9
Total Operating Revenues	\$ 242.4	\$ 230.3	\$ 12.1
State appropriations	\$ 76.0	\$ 75.4	\$ 0.6
Federal Pell Grants	\$ 21.9	\$ 17.5	\$ 4.4
Gifts	\$ 1.6	\$ 1.5	\$ 0.1
Investment income	\$ 4.0	\$ 2.5	\$ 1.5
Total Non-Operating Revenues	\$ 103.5	\$ 96.9	\$ 6.6
TOTAL REVENUES	\$ 345.9	\$ 327.2	\$ 18.8
Salaries and Wages	\$ 162.8	\$ 159.6	\$ 3.2
Benefits	\$ 39.6	\$ 38.6	\$ 1.0
Supplies and Other Services	\$ 89.8	\$ 87.0	\$ 2.8
Utilities	\$ 11.7	\$ 10.0	\$ 1.7
Scholarships and Fellowships	\$ 30.4	\$ 23.8	\$ 6.6
Depreciation	\$ 18.6	\$ 18.6	\$ -
Total Operating Expenses	\$ 352.9	\$ 337.7	\$ 15.2
Interest on indebtedness	\$ 7.3	\$ 6.9	\$ 0.4
Fees retained by Commission nonoperating	\$ 0.3	\$ 0.3	\$ (0.0)
Total Non-Operating Expenses	\$ 7.6	\$ 7.2	\$ 0.3
TOTAL EXPENSES	\$ 360.5	\$ 344.9	\$ 15.6
INCREASE/DECREASE in NET ASSETS	\$ (14.5)	\$ (17.7)	\$ 3.2

ANALYSIS

- **Operating Revenue (+\$12.1M)**
 - **Grants and Contracts (+\$9.3M):** Due to increased State grant and contract activity driven by higher Promise and WV Higher Education Grants.
 - **Auxiliary Revenue (+\$5.5M):** Due to increased housing and athletics revenue.
 - **Other Revenue (+\$1.9M):** Due to increased SOM activity at MURC.
 - **Tuition and Fees (-\$2.5M):** Increased gross tuition offset by the increase in Promise and WV Higher Education Grants reflected in State Grants and Contracts
- **Non-Operating Revenues (+\$6.6M)**
 - **State Appropriations (+\$0.6M):** Due to higher indirect appropriations at the SOM.
 - **Pell Grants (+\$4.4M):** Due to increase in Pell student enrollment in FY25.
 - **Investment Income (+\$1.5M):** Due to Meketa portfolio performance.
- **Operating Expenses (+\$15.2M)**
 - **Salaries and Benefits (+\$4.2M):** Due to increased headcount as compared to budget and increased benefits due to increased headcount and increases in PEIA employer premiums.
 - **Scholarships (+\$6.6M):** Due to increased enrollment in FY25 and increases in funded scholarships including Pell, Promise, and WV Higher Education Grants. Institutionally funded scholarships remained flat to budget.
 - **Supplies & Other Services (+\$2.8M):** Primarily due to Cybersecurity expenses of ~\$4M offset. Cybersecurity expenses are fully funded through State appropriation of \$45M.
 - **Utilities (+\$1.7M):** Due to increases in usage and prices.
- **Non-Operating Expenses (+\$0.3M)**
 - Interest (\$0.4M)



FY25 and FY26 (July – Dec) Cash Forecast



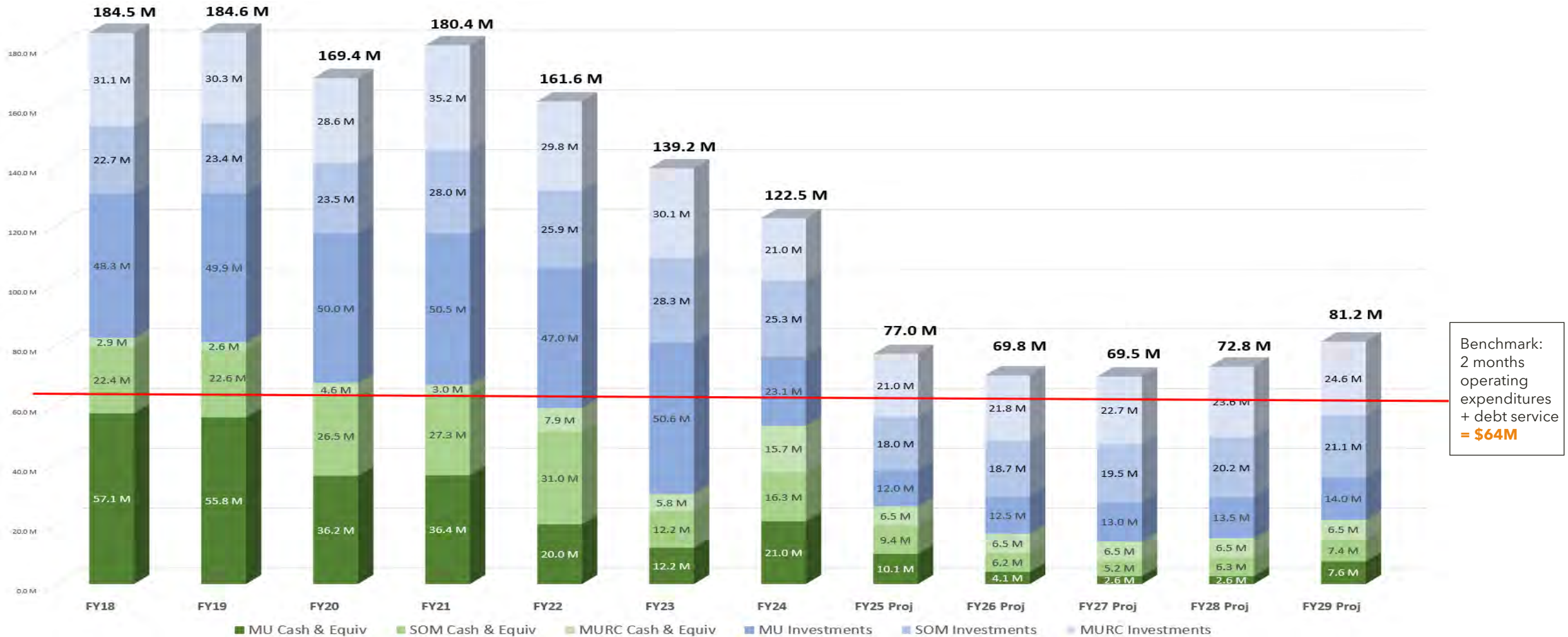
Key Takeaways

- \$15M in Meketa withdrawals through 5/31/25
- Final \$5M Meketa withdrawal expected in mid-June
- 3 Payrolls remaining in FY25 at ~\$11M net outflow
- 2% increase in bi-weekly payroll assumed in FY26



Manage our Strategic Resources

DEFINING FINANCIAL RESILIENCY



Minimum Thresholds

- Honor our Obligations: \$9.9M for one-year debt service (principal and interest) on revenue bonds
- Prepare for Market Disruption: \$25.2M for operating resiliency—to remain fiscally “pandemic-proof”
- Maintain Baseline Benchmark: \$54M for 2-months’ operating expenses (per Government Finance Officers Association)

Upcoming Key Finance Items

- **Year-End Audit**
 - Preliminary field work to begin in July
 - Full audit field work to begin in September
 - Financial Statements delivered on October 15, 2025





Marshall University

Accelerating Individual Success, Innovative Ideas and Economic Impact

*June 11, 2025
Board of Governors Meeting
Facilities and Operations Update*



Enduring Financial **PRINCIPLES**

1. Grow STUDENTS, Not Fees.

- ✓ Minimize tuition and fee increases.
- ✓ Institutional success is measured by our accessibility, affordability and lifetime value for the students we serve.

2. Invest in our TEAM.

- ✓ Align employee compensation with market.
- ✓ Incentivize for performance and living the Marshall University Creed.

3. Take Care of the HOUSE.

- ✓ Investments in facilities are essential to the university mission.
- ✓ Invest in innovative technologies to meet modern challenges.

4. Manage our Strategic RESOURCES.

- ✓ Build key reserves for fiscal and operational resiliency.
- ✓ Invest available resources to new market driven opportunities.

Take Care of the House

PROJECT UPDATES

HEPC Project Number	Project Name	Projected timeline	Status
WVHEPC-M-001	Electrical Sys Upgrades-Emergency Generators/Safety - Phase I	February 2024 to November 2025	
	Emergency Generators/Safety - Phase I-Public Safety		Design Phase Paused - Budgets have come in higher than anticipated, project paused; team is looking at moving a generator from another building to the location.
	Emergency Generators/Safety - Phase I-Drinko Library		Design Phase Paused - Budgets have come in higher than anticipated, project paused, discussion regarding need for possible larger fuel tank system, pricing will determine next steps.
	Emergency Generators/Safety - Phase I-Prichard Hall		On schedule - Nitro Construction selected for work, equipment ordered, team is in process of coordinating installation impact and building shutdown
WVHEPC-M-002	Campus Buildings Fire Alarm System Upgrades	February 2024 to November 2025	
	Corbly Hall		On Schedule - Work is complete; all invoices processed
	Morrow Library		On Schedule - PO Complete, parts on order
	Myers Hall		On Schedule - PO Complete, Parts stored on campus; next project
	Prichard Hall		On Schedule - PO Complete, Parts stored on campus; coordinating in conjunction with non-DMGA elevator project occurring in the building; 98% Complete
	Smith		On Schedule - PO Complete; parts delivered and billed
	Sorrell		On Schedule - PO Complete; parts delivered and billed
WVHEPC-M-003R	Elevator Modernization	February 2024 to November 2025	
	Elevator Modernization-Corbly Hall		On Schedule - Site visits completed by potential vendors; Kone selected to complete work, materials to arrive week of July 28
	Elevator Modernization-Harris Hall		On Schedule - Site visits completed by potential vendors; TKE selected to complete work, final paperwork rec'd from vendor. Received feedback from Attorney General's Office, bonds will now be required, awaiting corrected bonds from vendor
	Elevator Modernization-Science Building		On Schedule - Site visits completed by potential vendors; Otis selected to complete work; final paperwork rec'd from vendor and PO received and shared with vendor on 2/28. Drawing approval to occur week of 4/28
WVHEPC-M-04	Chiller Replacement	January 2024 to June 1, 2025	
	Smith Hall Chiller Replacement		On Schedule - Bids opened on 8/8, DSO Mechanical, successful bidder: project came in lower than anticipated, equipment has been ordered, substantial completion anticipated for 6/1/2025. Challenge identified with equipment size, door widened to accommodate access; Equipment set inside building; Chiller water filled April 23, start up planned for May 2
	Drinko Library Chiller Replacement		On Schedule - New chiller installed, working on piping; delay with April 1 run; design issue identified must be resolved prior to firing equipment, bypass valve needs added
WVHEPC-M-005	Laidley Hall Demolition	February 2024 to May 2024	Project Completed
WVHEPC-M-007	Henderson Center E Level Sanitary Pipe Replacement	February 2024 to November 2025	WB Fosson selected as vendor, under not to exceed contract for \$460,000; delayed due to work around athletics events in space (i.e. Volleyball and Women's and Men's basketball); Vendor confirmed ready to begin, pre-construction meeting planned week of April 28
WVHEPC-M-008	South Charleston Roof Replacement (Both Buildings)	February 2024 to April 2025	Work is ongoing, minor delays due to Winter weather events
	South Charleston Roof Replacement-Academic		On Schedule = Roof is near completion, awaiting minor detail work; column work will begin mid-April; barrel dome over stairwell and store front has been submitted and approved, due to lead time installation anticipated 6/25
	South Charleston Roof Replacement-Administration		On Schedule - 95% complete, awaiting lift for gutter work

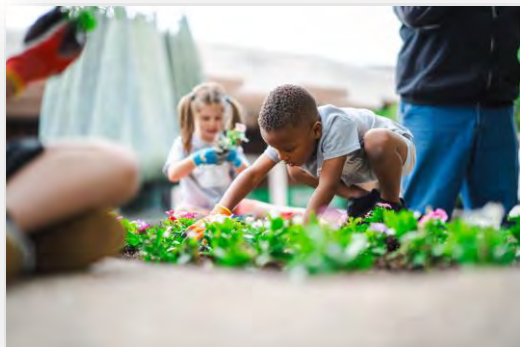
Take Care of the House

PROJECT UPDATES

HEPC Project Number	Project Name	Projected timeline	Status
WVHEPC-M-009	Fine Arts Renovations	February 2024 to October 2025	On Schedule - Demolition complete including removal of HVAC equipment, new duct work is being installed. Walls have been skimmed and first coat of paint has been applied. Ductwork continues; Glass has to be changed from orig. in bid docs as it has been discontinued; specialty lights for lobby anticipated for arrival 6/5; Building occupants pleased with how well vendor works around schedule
WVHEPC-M-010	Morrow Library ADA Upgrades	February 2024 to November 2025	On Schedule - (Change) ; advertising anticipated mid-November; delayed caused by elevator evaluation; Civil Design work is at 40% complete; meetings occurring between Pickering and ZMM to coordinate in conjunction with Storm Water Improvements project (M-016); Architect assigned to project is leaving firm, anticipating additional three weeks until documents are completed; concerns regarding width of elevator meeting ADA needs
WVHEPC-M-011	Smith Hall Classroom Locks	May 2024 to January 2025	First phase of locks completed over holiday break; will resume completion of building
	Fine Arts Locks	May 2024 to January 2025	Completed December 2024
WVHEPC-M-012	Erma Ora Byrd Floor Renovations	March 2024 to March 2025	(Change) Wrong carpet was delivered for elevator, new completion target of early May
WVHEPC-M-013	Smith Hall Concrete Work (Exterior ADA Ramp)	May 2024 to April 2025	Delayed- Work in ongoing, foundation for wall laid, final concrete poured week of April 28
	Henderson Center Concrete Work	May 2024 to Spring 2025	Project Paused due to SH concrete work; Pickering is reviewing steps for repair
WVHEPC-M-014	Holderby Hall Demolition	February 2024 to November 2025	On Schedule - Abatement is on-going, coordinating with relocation of cell towers with cell companies, demolition staging to begin May 15; demolition will begin June 1; addressing electrical issues for One Room Schoolhouse and trash compactor; presenting to Huntington Historic Preservation Commission on May 8
WVHEPC-M-015	Memorial Student Center Restroom Repairs & Renovations	February 2024 to November 2025	On Schedule - Ceiling completed week of April 21; Exhaust fans installed; Basement work is complete, currently conducting tile work; work continues on schedule
WVHEPC-M-016	Stormwater Improvements Phase I	February 2024 to November 2025	On Schedule - Documents are 95% complete, addressing IT fiber in along Third Ave with University IT; Bid Opening April 10; Approval ready to execute with base bid
WVHEPC-M-017	MRI Building HVAC Replacement	January 2024 to March 2025	100% Complete, awaiting final paperwork
WVHEPC-M-019	Classroom Repair/Renewal Campus-wide Phase I	Feb, 2024 to Feb, 2025	Team is reviewing available funding to determine next set of rooms
	Restroom Repair/Renewal Campus-wide Phase I	March, 2024 to March, 2025	Team is reviewing available funding to determine next set of rooms
WVHEPC-M-023	Old Main Structure Repairs - Phase I	January 2024 to January 2025	Neighborgall on site, work ongoing
WVHEPC-M-024	Science Building Air Handler Units	January 2024 to July 2025	On Schedule - Substantial completion target of July 2025; equipment on order, DSO scheduled to start work on April 28
WVHEPC-M-025	Drinko Library/ Gullickson Hall Roof Replacement	March 2024 to Summer 2025	On Schedule - Bid scheduled (Drinko Lib); ZMM working on drawings, target completion early April (GH); May 1 Advertise of project; May 15 Pre-Bid Meeting and May 29 Bid Opening (GH)
WVHEPC-M-026	Student/Band Bleacher Replacement	March 2024 to March 2025	All bleachers installed

Taking Care of the House

2025 COMMUNITY CARES WEEK



- **Tuesday, May 20** – Main Campus, Byrd Clinical Center, Linda S. Holmes Student Wellness Center, Hope House, Satellite Campuses
- **Wednesday, May 21** – Main Campus, Satellite Campuses
- **Thursday, May 22** – Main Campus, Project HOPE, Satellite Campuses
- **Friday, May 23** – Main Campus
- **15+ alumni chapter** service projects in home communities

www.marshall.edu/cares

MU Internal Audit BOG Informational Report June 11, 2025

1 ACTIVITY SINCE THE LAST MEETING

- A. Advisory Services – Vending Commissions discussion, Third-Party IT Audit Review of Loan Processor, Sales Tax Research.
- B. Audit Projects – No significant Audit project during this reporting period.
- C. Other – No significant Whistleblower Hotline activity for this reporting period.

2 PLANNED ACTIVITIES BEFORE THE NEXT MEETING

- A. Monitoring of Whistleblower Hotline.
- B. Adhere to planned activities in the approved Audit Plan and Continued Monitoring of other Institutional Activities. The focus for the upcoming period will be on Year-End Audit activities.
- C. Other Audit and Consulting projects as requested.

3 PROFESSIONAL DEVELOPMENT ACTIVITIES

- A. NACUBO – Washington Update-Regulatory Shifts and Tax Reform.
- B. NACUBO – Navigating Uncertainties.
- C. WVSCPA – Artificial Intelligence Audit Issues.

**Marshall University Board of Governors
Meeting of June 11, 2025**

ITEM: Approval of Recommendation from Athletics Committee
Granting Express Consent to President for Terms and
Conditions of Personnel Contract

COMMITTEE: Athletics Committee

RECOMMENDED RESOLUTION: *Resolved*, that the Marshall University Board of Governors approve the recommendation from the Athletics Committee granting express consent to the President for the terms and conditions presented for the position of head men's basketball coach. The Board further authorizes the President of the University to execute the necessary documents to enter into a personnel contract in accordance with these terms and conditions.

STAFF MEMBER: Brad D. Smith, President

BACKGROUND:

Marshall University has reached tentative agreement with a coach within the Department of Athletics and the President seeks express consent for the terms and conditions of such agreement.

BOARD OF GOVERNORS

June 11, 2025



Christian Spears
Director of Athletics

Debra Boughton
Executive Associate AD, Championship
Planning and Resources



Athletic Teams Updates





SUN BELT CONFERENCE
**ALL-CONFERENCE
FIRST TEAM**

98 *Diamond Leslie*



SUN BELT CONFERENCE
**ALL-CONFERENCE
SECOND TEAM**

80 *Kaleigh Adkins*

ALL-SBC

Second Team

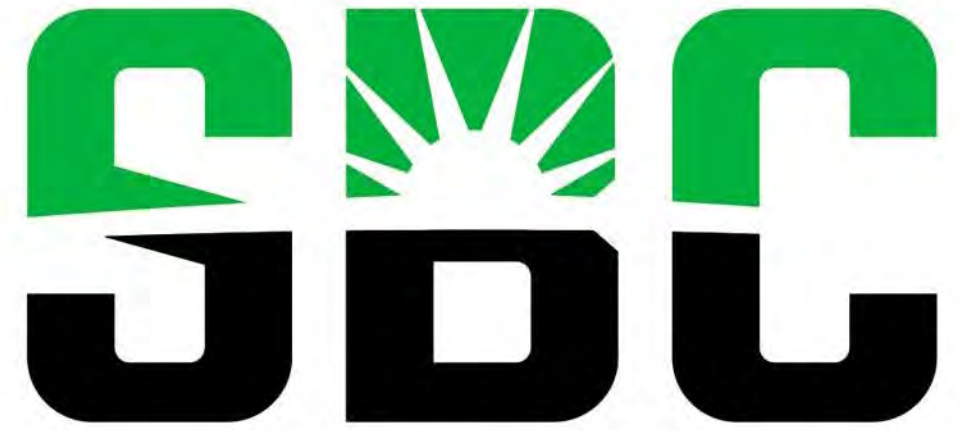


PITCHER

GRIFFIN MILLER

NCAA Issues Updates





Violations and Waivers

Violations

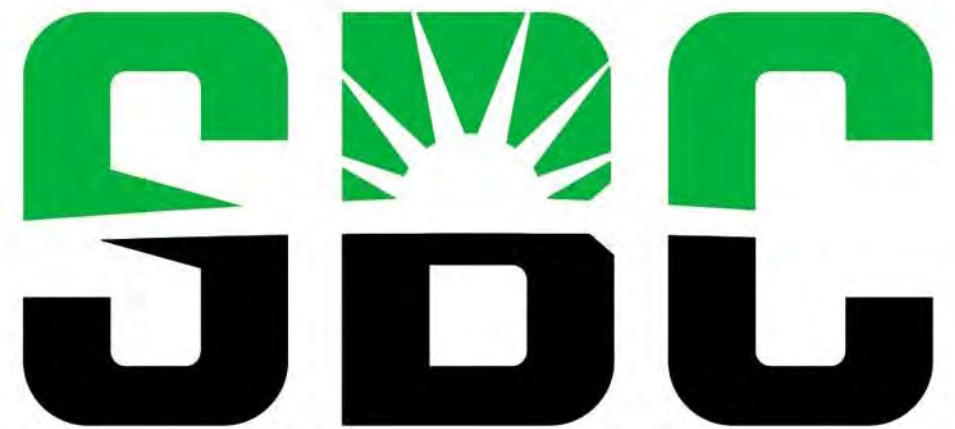
- Since January 1, 2025, Marshall has self-reported three Secondary/Level III violations.
- They include minor recruiting and eligibility violations.



Waivers

- Since January 1, 2025, Marshall has filed:
 - Two medical hardship waivers with SBC (both approved)
 - One medical hardship appeal/waiver with NCAA (approved on reconsideration)
 - One eligibility extension with NCAA (approved)





NCAA Cases Review



**Florida Gulf Coast
University
April 25, 2025**

Violation Summary:

- Improper certification
- Competition and receipt of benefits while ineligible or not certified

Penalty Summary:

- Two years of probation
- Reduction of visits and off-campus recruiting
- \$25K fine
- Vacation of team and individual records
- Show cause order for coach

Marshall's Process

- Certification meetings with coaching staff, sport AD, academics staff, compliance, Registrar, FAR before competition each semester
- Registrar goes through each name on roster and certifies eligibility for each student-athlete
- Completed roster list is signed by Head Coach, Athletics Director, FAR, and Registrar

University of Kentucky – December 18, 2024

Violation Summary:

- Head swimming and diving coach violated head coach responsibility and practice rules when he and coaching staff directed student-athletes to participate in countable athletically-related activities beyond what is allowed by NCAA rules.

Penalty Summary:

- Three-year show cause order for head coach
- Fines

Marshall's Process

- Rules education related to countable activity legislation
- Use of Teamworks compliance playing and practice season monitoring software, which requires coaches to input practice hours into system, and student-athletes and compliance to review and approve submissions



Arizona State University – October 3, 2024

Violation Summary:

- Football coaches participated in a program-wide effort to engage in impermissible recruiting activities during the COVID-19 dead period, including official visits and entertainment during the dead period.

Penalty Summary:

- Eight-year show cause order for assistant coach, and show cause order for other coaches
- Four years of probation and bowl game ban
- Fines
- Reduction in allowable recruiting opportunities and scholarships

Marshall's Process

- All official visits must be logged in our software and approved by Compliance Office
- Official visit flights must be approved by Compliance Office
- Expense reimbursements related to visits and recruiting activity are reviewed and approved by Compliance Office



National Issues Updates



HOUSE SETTLEMENT TIMELINE

- October 18, 2024 – Notice of settlement
- December 17, 2024 – Deadline to file for litigation expense reimbursement
- January 31, 2025 – Claims period closes
- March 3, 2025 – Parties deadline to respond to objections / opt outs
- April 7, 2025 – FINAL APPROVAL HEARING
- May 15, 2025 – Final installment of back pay damages
- **July 1, 2025 – Begin revenue sharing and roster limits (permissive standards)**
 - Roster Limit challenges to settlement
 - High scrutiny on scholarship protections
 - International student-athletes & direct NIL
 - Designated student-athletes
 - *Change for Champion* / Deloitte NIL GO system



NCAA HOUSE SETTLEMENT

Decision Making Principles

- NCAA Framework
- Meet Sunbelt Conference Priorities
- Consider Title IX Implications/Equity & Accountability
- Ensure Competitive Programs are Competitive
- Fiscally Achievable Investment, considering
 - University Priorities
 - 50/50 Model
 - Measure Department as Marketing Tool
 - NCAA Scholarship Protections Legislation
- Determine Athletic Programs of Distinction



FUTURE STATE

Scholarship Limits by Sport

Sport Program	Current	Future	Increase
Football	85	105	20
Men's Basketball	13	15	2
Women's Basketball	15	15	0
Baseball	11.7	34	22.3
Softball	12	25	13
Women's Volleyball	12	18	6
Men's Soccer	9.9	28	18.1
Women's Soccer	14	28	14
Men's Golf	4.5	9	4.5
Women's Golf	6	9	3
Men's Track	12.6	45	32.4
Women's Track	18	45	27
Men's Cross Country	5	17	12
Women's Cross Country	6	17	11
Women's Swim and Dive	14	30	16
Women's Tennis	8	10	2
	246.7	450	203.3

NOTE: Future scholarship limit numbers are also future squad size limits and all sport programs will be allowed to offer full scholarships to each participant.



FUTURE STATE

Roster Comparisons by Sport

Sport Program	Current		Change
	Unduplicated Rosters	Future Roster Limit	
Football	138	105	(33)
Men's Basketball	16	15	(1)
Women's Basketball	17	15	(2)
Baseball	41	34	(7)
Softball	22	25	3
Women's Volleyball	21	18	(3)
Men's Soccer	31	28	(3)
Women's Soccer	27	28	1
Men's Golf	11	9	(2)
Women's Golf	10	9	(1)
XC/Men's Track	45	45	-
XC/Women's Track	40	45	5
Men's Cross Country	0	0	-
Women's Cross Country	0	0	-
Women's Swim and Dive	30	30	-
Women's Tennis	11	10	(1)
	460	416	(44)

NOTE: Data from most recent report to Department of Education, for 23-24 academic year; for track programs, used max of 45 participants for modeling, assuming that 17 cross country spots also compete indoor and outdoor.



IMPLEMENTATION TIMELINE & PROCESS

Marshall Athletic Department

- Option Two-rollout year (FY26)
 - Adopt roster limits across all sports
 - Future financial aid agreements with rules changes caveat
 - Establish baseline investment for decision making
 - Review and re-distribute financial aid components
- FY27 and beyond
 - Re-distribute financial aid components within future financial aid agreements
 - Move identified sports to tuition only model
 - Create alternate revenue streams within Thunder Trust operation to create revenue share funding



Budget Update



Budget Update Schedule

First Quarter 2025 Financial Statement – December 2024

Second Quarter 2025 Financial Statement – February 2025

FY2024 NCAA Membership Financial Report Overview/Training – April 2025

Third Quarter 2025 Financial Statement – June 2025

Fourth Quarter 2025 Financial Statement – August 2025

Financial Statements reporting in coordination with campus financial services and reporting categories in line with NCAA Membership Financial Reporting System (MFRS).



What is the NCAA Membership Financial Reporting System (MFRS)?

The NCAA Membership Financial Report is an annual report of fiscal year activity that categorizes an athletic department's revenue and expenses into 21 unique revenue and 23 unique expense categories—in aggregate and by sport program.

This report includes ALL sources and uses of an intercollegiate athletics program. All Division I athletic departments are required by the NCAA to complete this report no later than January following the end of each fiscal year. Agreed-upon procedures are performed on this data by an external accounting firm.



What is the NCAA Membership Financial Reporting System (MFRS)?

The NCAA Financial Report is a reporting mechanism used by university and department leadership to benchmark revenue and expense categories for other institutions.

The report is similar to other reporting requirements (U.S. Department of Education), but this report requires greater breakdown in revenue and expense categories. This report requires year-round data management of expenses and revenues.

High level discussions are taking place on future versions of this report that may drive student-athlete revenue share methodologies and other future critical metrics of intercollegiate athletics.



Revenue Categories

Ticket Sales	Third Party Compensation
Direct State Support	Media Rights
Student Fees	NCAA Distributions
Transfers Back to the Institution	Conference Distributions (two categories)
Direct Institutional Support	Program Sales/Parking/Novelty Sales
Indirect Institutional Support	Royalties/Advertising/Sponsorships
Indirect Institutional Support (Facilities/Debt)	Sports Camps
Game Guarantees	Endowment/Investment Income
Contributions	Other
Gifts-in-Kind	Bowl Revenues

Expense Categories



Athletics Student Aid	Fundraising/Marketing/Promotion
Game Guarantees	Sports Camps
Coaching Salaries	Spirit Groups
Third Party Compensation (Coaches)	Facilities, Debt Service, Leases, Rental
Support Staff Salaries	Direct Overhead and Admin Expenses
Third Party Compensation (Support)	Indirect Institutional Support
Severance Payments	Medical Expenses and Insurance
Recruiting	Membership and Dues
Team Travel	Student-Athlete Meals
Equipment/Uniforms/Supplies	Other Operating Expenses
Game Expenses	Bowl Expenses
	Bowl Expenses – Coaching Compensation

FY25 Budget Update Q:3 Operating Revenue

Operating Revenues	FY 25 Actuals (3/31)	FY 25 Budget	Actuals v Budget
Ticket Sales	3,552,541	4,529,528	(976,987)
Student Fees	5,872,835	6,775,000	(902,165)
Guarantees	2,181,000	2,140,000	41,000
Contributions, includes Sky Suite revenue	1,740,024	3,121,679	(1,381,655)
In-Kind (1)	-	-	-
Direct Institutional Support	11,741,388	13,495,124	(1,753,736)
Indirect Institutional Support (1)	-	-	-
NCAA Distributions	-	1,200,000	(1,200,000)
Conference Distributions	20,000	1,600,000	(1,580,000)
Program, Novelty, Parking, Concessions	484,200	625,000	(140,800)
Royalties, Licensing, Advertisements, Sponsorship	1,727,413	2,690,000	(962,587)
Sports Camps (3)	109,858	284,100	(174,242)
Endowment Investments & Income (1)	34,635	500,000	(465,365)
Other Operating Revenue	712,301	277,121	435,180
Football Bowl Revenue	-	550,000	(550,000)
Total Operating Revenues	28,176,195	37,787,552	(9,611,357)

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(2) This category will be separated into coach / support staff as part of NCAA Membership Financial Statement Review

(3) Sports Camps revenue and expenses not included in approved board of governors budget; operate on cash basis

(4) Accounted for in Coaching / Support Salaries and Benefits line

(5) This category will be completed as part of NCAA Membership Financial Statement Review

BUDGET UPDATE

Q:3

Operating Revenue Analysis



- Ticket Sales: as of 3/31, Q3 review reveals some predicted shortfall for projected football ticket sales; as of 3/31, approximately \$150K in outstanding receivables that will be collected prior to year-end
- Student Fees: pending final transfer to meet projected revenue goal; \$441K on deposit April-May
- Guarantees: majority collected as of 3/31
- Contributions: actuals primarily consist of contributions to sky suite leases collected to date and contributions from Big Green for 1Q-3Q private funded salary commitments; 4Q accounts for endowment transfer (see endowment category)
- Direct Institutional Support: this revenue represents institutional support to date reflected in operating expense categories; pending funding increase university salary increase
- Conference Distributions and NCAA Distributions: this revenue stream typically is on deposit during 4Q of the fiscal year
- Royalties, Licensing and Sponsorship: Learfield and CLC licensing 3Q payments; the remainder of this revenue stream is on deposit during 4Q of the fiscal year and this revenue stream will exceed budgeted revenue to make up for other predicted revenue shortfalls

FY 25 Budget Update Q:3 Operating Expenses

Operating Expenses			
Athletic Student Aid	6,792,085	7,729,031	(936,946)
Guarantees	715,687	915,000	(199,313)
Coaching / Support Personnel Salary & Benefits (2)	9,769,308	13,500,775	(3,731,467)
Severance Payments (5)	-	-	-
Recruiting	559,981	900,000	(340,019)
Team Travel + Home Team Expenses	5,284,996	5,251,246	33,750
Student-Athlete Meals (non-travel, non-home team expenses)	539,420	330,000	209,420
Equipment & Uniforms	1,845,989	2,100,000	(254,011)
Game Expenses	1,291,944	1,712,300	(420,356)
Fundraising, Marketing & Promotion	317,892	205,000	112,892
Sports Camp Expenses (3)	258,605	284,100	(25,495)
Direct Overhead and Administrative Expenses	588,144	780,000	(191,856)
Athletics Facilities, Debt Service, Leases and Rental Fee	182,126	750,000	(567,874)
Spirit Groups (5)	100,321	-	100,321
Indirect Institutional Support (1)	-	-	-
Medical Expenses & Insurance	837,035	1,050,000	(212,965)
Memberships and Dues	193,124	135,000	58,124
Other Operating Expenses	1,996,088	1,245,100	750,988
Football Bowl Expenses	10,918	900,000	(889,082)
Football Bowl Expenses - Coaching Compensation (4)	-	-	-
Total Operating Expenses	31,283,661	37,787,552	(6,503,891)

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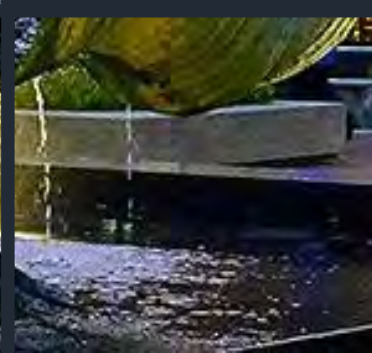
BUDGET UPDATE

Q:3

Operating Expenses Analysis



- Athletic Student Aid: amount represents summer and fall and spring tuition waiver activity and financial aid payments made as of 3/31; reporting purposes has training table in student-athlete meals category
- Coaching / Support Personnel Salary & Benefits: consistent with Q2, actuals to date slightly under anticipated expenditures; several support areas with open positions and temporary salary savings
- Team Travel: actuals to date account for major air charter purchases and fall, winter and spring team travel thru 3/31
- Marketing & Promotions: higher than anticipated budget to actual; primarily due to coding of marketing and promotions within *Other Operating Expenses* category
- Medical Expenses and Insurance: this category consists of premium to fund secondary insurance policy for student-athlete injuries and funding aggregate deductible with third party administrator; realized savings in this category due to positive performance managing the aggregate deductible
- Other Operating Expenses: represents payments made for annual service contracts: travel agent, accounting software, ticketing software, annual computer refresh



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