



Finance, Audit and Facilities Planning Committee Meeting

June 10, 2026 | 11 a.m.

Moses Board Room, Brad D. Smith Foundation Hall



June 2026 Finance, Audit and Facilities Planning Committee Meeting

AGENDA

11 a.m.

Finance, Audit and Facilities Planning Committee

Kathy Eddy, Chair

Action Items

Approval of FY2027-32 Capital Project List <i>Brandi Jacobs-Jones, Senior Vice President for Operations</i>	4
Authorization of Reallocation of Funds from the State Institutions of Higher Education Deferred Maintenance Grant Program <i>Brandi Jacobs-Jones, Senior Vice President for Operations</i>	21
Approval of Acquisition of Property Located on Northcott Court <i>H. Toney Stroud, Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations</i>	25
Approval of Metro Tuition Rate Expansion - Phase 1 (Fall 2027) and Phase 2 (Fall 2028) <i>Matt Tidd, Chief Financial Officer</i>	33
Approval of Restructuring of Institutional Merit Awards Beginning with Fall 2027 Freshman Class <i>Matt Tidd, Chief Financial Officer</i>	36

Information Items

Committee Annual Activity Calendar <i>Matt Tidd, Chief Financial Officer</i>	39
Finance Update <i>Matt Tidd, Chief Financial Officer</i>	40
Facilities and Operations Update <i>Brandi Jacobs-Jones, Senior Vice President for Operations</i>	42
Internal Audit Update <i>Perry Chaffin, Director of Audits</i>	47
West Virginia Advisory Council of Classified Employees (ACCE) Annual Update <i>Heather Smith, Marshall University Representative</i>	

Lunch

Marshall University Board of Governors

Meeting of June 10, 2026

- ITEM:** Approval of FY2027-32 Capital Project List
- COMMITTEE:** Finance, Audit, and Facilities Planning Committee
- RECOMMENDED ACTION:** *Resolved*, that the Finance, Audit, and Facilities Planning Committee recommends that the Marshall University Board of Governors approve the attached FY2027-32 Capital Project List
- STAFF MEMBER:** Brandi D. Jacobs-Jones
Senior Vice President for Operations

BACKGROUND:

In accordance with Finance, Facilities, and Audit Committee requirements, Marshall University must annually submit a rolling five-year capital appropriation request to the Marshall University Board of Governors (MUBOG) and the West Virginia Higher Education Policy Commission (WVHEPC). This Capital Project List formally communicates the University's capital priorities to the State of West Virginia.

Inclusion on the list does not guarantee funding; however, it positions the University to be considered should state funding become available. Recent state allocations, including the \$21 million "Shock and Awe" investment, demonstrate the importance of maintaining an approved and current capital priority list.

FY2027–32 Capital Project List

The proposed FY2027–32 Capital Project List was developed by the Division of Operations in consultation with campus stakeholders, including Academic Affairs, Athletics, Facilities and Operations, Information Technology, and the Joan C. Edwards School of Medicine. The list includes new construction, major renovations, deferred maintenance, and capital projects exceeding \$100,000.

The draft list was reviewed with faculty and staff through the Physical Facilities and Planning Committee of the Faculty Senate on January 22, 2026, distributed to campus stakeholders on February 13, 2026, and was presented as an information item at the April Board of Governors meeting.

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FY27-32 CAPITAL PROJECT LIST (PRIORITIZED)

Priority	Description	Category**	Total Cost
1	CORBLY HALL CHILLER REPLACEMENT	Bldg. SS	\$ 550,000
2	MORROW LIBRARY HVAC UNIT	Bldg. SS	\$ 212,000
3	SCIENCE BUILDING CHILLER REPLACEMENT	Bldg. SS	\$ 825,000
4	MSC ROOF REPLACEMENT	Bldg. SS	\$ 2,000,000
5	SCIENCE BUILDING ROOF REPLACEMENT	Bldg. SS	\$ 1,796,202
6	GULLICKSON HALL ROOF REPLACEMENT PHASE II	Bldg. SS	\$ 680,000
7	SHEWEY ATHLETIC BUILDING ROOF REPLACEMENT	Bldg. SS	\$ 797,500
9	GULLICKSON HALL WINDOW REPLACEMENT	Bldg. SS	\$ 500,000
10	MECHANICAL UPGRADES AND REPLACEMENTS - CAMPUS WIDE	Bldg. SS	\$ 7,320,000
16	PLUMBING IMPROVEMENTS - CAMPUS WIDE	Bldg. SS	\$ 4,180,000
17	SHEWEY ATHLETIC BUILDING AIR HANDLER UNITS	Bldg. SS	\$ 2,000,000
18	FORENSIC SCIENCE MECHANICAL UPDATES	Bldg. SS	\$ 833,750
22	ELECTRICAL UPGRADES - CAMPUS WIDE	Bldg. SS	\$ 1,500,000
23	ARCHITECTURAL TRADES AND SITE SERVICES	Bldg. SS	\$ 2,500,000
25	AVIATION MAINTENANCE HANGAR A - PHASE I	Bldg. SS	\$ 275,000
27	SCIENCE BUILDING RENOVATION PHASE I	Bldg. SS	\$ 50,000,000
31	AVIATION MAINTENANCE HANGAR A - PHASE II	Bldg. SS	\$ 1,200,000
35	MARSHALL MEDICAL CENTER FIBER OPTIC NETWORK CONNECTION	Bldg. SS	\$ 200,000
55	ERMA BYRD CLINICAL CENTER ROOF REPLACEMENT	Bldg. SS	\$ 1,500,898
56	MARSHALL MEDICAL CENTER ROOF REPLACEMENT	Bldg. SS	\$ 1,526,250
57	MARSHALL MEDICAL CENTER HVAC & BOILER REPLACEMENT	Bldg. SS	\$ 840,000
Building Stabilization Subtotal			\$ 81,236,600
Priority	Description	Category**	Total Cost
8	REPLACE FEDERALLY BANNED SECURITY CAMERA EQUIPMENT	H&S	\$ 200,000
19	BRYD BIOTECH SCIENCE CENTER MECHANICAL UPDATES	H&S	\$ 583,625
20	ELEVATOR MODERNIZATION PHASE II	H&S	\$ 2,000,000
21	OLD MAIN INTERIOR STRUCTURE REPAIRS	H&S	\$ 3,000,000
28	HENDERSON CENTER NW STAIR REPLACEMENT	H&S	\$ -
29	LANDSCAPE ACTIVATION PHASE I	H&S	\$ 1,638,000
34	MARSHALL MEDICAL CENTER ELEVATORS UPGRADE	H&S	\$ 5,675,000
39	MARSHALL MEDICAL CENTER GENERAL RENOVATIONS	H&S	\$ 3,250,700
54	SECURITY & CONTROLS FOR SOM FACILITIES	H&S	\$ 190,000
Health & Safety Subtotal			\$ 16,537,325

Priority	Description	Category*	Total Cost
11	CLASSROOM UPGRADES - IT - PHASE I	Invest	\$ 1,500,000
12	CAMPUS WIDE NETWORK UPGRADE	Invest	\$ 700,000
13	MARSHALL INSTITUTE FOR CYBER SECURITY	Invest	\$ 45,000,000
15	NEW RESIDENCE HALL	Invest	\$ 30,000,000
24	DRINKO LIBRARY RENOVATIONS	Invest	\$ 1,667,500
26	CORBLY HALL RENOVATIONS - PHASE I	Invest	\$ 5,000,000
30	MSC ENTRANCE	Invest	\$ 250,000
33	CLASSROOM REPAIR/RENEWAL - CAMPUS WIDE PHASE II	Invest	\$ 1,000,000
38	NETWORK CLOSET ACCESS CONTROL	Invest	\$ 500,000
40	UNIVERSITY EMC DATA DOMAIN/BACKUP TARGET	Invest	\$ 500,000
41	RESIDENCY SUPPORT SPACE	Invest	\$ 7,500,000
42	UNIVERSITY STORAGE AREA NETWORK (SAN) REPLACEMENT	Invest	\$ 750,000
45	DEVELOPMENT OF MEDICAL STUDENT STUDY SPACE	Invest	\$ 10,250,000
46	HENDERSON CENTER/GULLICKSON HALL HVAC	Invest	\$ 11,254,000
47	CLASSROOM UPGRADES - IT - PHASE II	Invest	\$ 6,000,000
48	SUPPORT FOR THE MODERNIZATION OF MEDICAL EDUCATION	Invest	\$ 12,500,000
49	REWIRE OF FINE ARTS BUILDING FOR NETWORK	Invest	\$ 300,000
50	DEVELOPMENT INFORMATICS AND POPULATION ANALYTICS CENTER	Invest	\$ 3,500,000
51	UPGRADES RESEARCH LABORATORIES COON MED EDU BLDG	Invest	\$ 750,000
52	UPGRADES VIVARIUM BYRD BIOTECHNOLOGY CENTER	Invest	\$ 1,500,000
53	CONSTRUCTION OF NEW GROSS ANATOMY LAB	Invest	\$ 6,750,000
Invest Subtotal			\$ 147,171,500
Priority	Description	Category*	Total Cost
36	CHRIS CLINE INDOOR FACILITY - TRACK REPLACEMENT	Misc	\$ 750,000
37	CHRIS CLINE INDOOR FACILITY - TURF REPLACEMENT	Misc	\$ 475,000
43	DUNFEE WEIGHT ROOM - FLOOR REPLACEMENT	Misc	\$ 275,000
14	MARSHALL ADVANCED MANUFACTURING CENTER	Misc.	\$ 25,000,000
32	WAYFINDING	Misc.	\$ 1,993,387
44	DOUGLASS CENTRE RENOVATION	Misc.	\$ 6,630,000
Misc. Subtotal			\$ 35,123,387
27-32 Capital Project List Total			\$ 280,068,812



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FY27-32 CAPITAL PROJECT LIST (Building Stabilization)

Priority	Description	Category**	Total Cost
1	CORBLY HALL CHILLER REPLACEMENT	Bldg. SS	\$ 550,000
2	MORROW LIBRARY HVAC UNIT	Bldg. SS	\$ 212,000
3	SCIENCE BUILDING CHILLER REPLACEMENT	Bldg. SS	\$ 825,000
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	Building Stabilization Subtotal		\$ 81,236,600



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FY27-32 CAPITAL PROJECT LIST (Health & Safety)

Priority	Description	Category**	Total Cost
8	REPLACE FEDERALLY BANNED SECURITY CAMERA EQUIPMENT	H&S	\$ 200,000
19	BRYD BIOTECH SCIENCE CENTER MECHANICAL UPDATES	H&S	\$ 583,625
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28	HENDERSON CENTER NW STAIR REPLACEMENT	H&S	\$ -
29	LANDSCAPE ACTIVATION PHASE I	H&S	\$ 1,638,000
34	MARSHALL MEDICAL CENTER ELEVATORS UPGRADE	H&S	\$ 5,675,000
39	MARSHALL MEDICAL CENTER GENERAL RENOVATIONS	H&S	\$ 3,250,700
54	SECURITY & CONTROLS FOR SOM FACILITIES	H&S	\$ 190,000
Health & Safety Subtotal			\$ 16,537,325



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FY27-32 CAPITAL PROJECT LIST (Invest)

Priority	Description	Category ^{^*}	Total Cost
11	CLASSROOM UPGRADES - IT - PHASE I	Invest	\$ 1,500,000
12	CAMPUS WIDE NETWORK UPGRADE	Invest	\$ 700,000
13	MARSHALL INSTITUTE FOR CYBER SECURITY	Invest	\$ 45,000,000
15	NEW RESIDENCE HALL	Invest	\$ 30,000,000
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53	CONSTRUCTION OF NEW GROSS ANATOMY LAB	Invest	\$ 6,750,000
	Invest Subtotal		\$ 147,171,500



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FY27-32 CAPITAL PROJECT LIST (Miscellaneous)

Priority	Description	Category**	Total Cost
14	MARSHALL ADVANCED MANUFACTURING CENTER	Misc.	\$ 25,000,000
32	WAYFINDING	Misc.	\$ 1,993,387
36	CHRIS CLINE INDOOR FACILITY - TRACK REPLACEMENT	Misc	\$ 750,000
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43	DUNFEE WEIGHT ROOM - FLOOR REPLACEMENT	Misc	\$ 275,000
44	DOUGLASS CENTRE RENOVATION	Misc.	\$ 6,630,000
	Misc. Subtotal		\$ 35,123,387

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Architectural Trades and Site Services (ATSS)

Various maintenance issues across campus have created safety and ADA concerns as well as the need for general repairs to maintain the buildings. Project scope would include roof replacements, sidewalks, security cameras, window repair/replacement, replacement of doors and automatic openers, brickwork, etc.

Aviation Maintenance Hangar A - Phase I

The Aviation Maintenance Hangar A is a renovated Cold War-era National Guard Armory. The building currently serves as the primary facility for our general certificate and airframe certificate programs. The hangar space currently has one available restroom stall for all female staff and program participants, and limited space for staff offices. (The main staff office is only accessible through the main classroom, causing class interruption.) The boiler system is antiquated and ineffective. The air conditioning systems in portions of the building are unable to keep up with the influx of students and summer heat. These renovations are necessary to ensure the facility is conducive to a safe distraction-free learning environment.

Aviation Maintenance Hangar A - Phase II

The second phase renovates 6,000 square feet of classroom and office space, bringing interiors up to code with updated electrical and HVAC. It includes materials to match other facility spaces, adds streaming and A/V components for distance education, and covers furniture costs for desks and tables.

Byrd Biotech Science Center Mechanical Updates

Built in 2006, this building is heavily used and requires mechanical upgrades.

Campus Wide Network Upgrade

This is a lifecycle replacement of the network and Wi-Fi equipment to include data center switches, access switches and upgrades to pervasive WI-FI 7, and is necessary to network connectivity to students, faculty and staff. Provide network connectivity for all faculty, staff, and students in academic, administrative, and residence hall spaces. Provide pervasive and consistent Wi-Fi for all faculty, staff, and students in academic and administrative spaces. Additionally, replace old network cabling in remaining builds. Most of the cabling in a few remaining buildings is old Category 3 and doesn't meet modern standards for speed and power-over-ethernet.

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Chris Cline Athletic Facility - Track Resurfacing

Track surface has exhausted life expectancy. Resurfacing is needed for health and safety of student-athletes. It is Athletics-only track and therefore serves as both practice and competition site.

Chris Cline Athletic Facility - Turf Replacement

The current turf, which was installed when the building was constructed, has surpassed its expected lifespan. According to industry standards, turf surfaces should be replaced every 8 to 10 years; the existing turf is now over 12 years old. Replacement is necessary to maintain appropriate health and safety standards for student-athletes.

Classroom Renovations Phase II (Campus-wide)

Renovations would consist of new flooring, painting, ceiling tiles, classroom furnishings, chalk/white boards, and electrical upgrades for IT initiatives. These renovations will make classrooms more functional. Project would deploy and expand Technology Enhanced Classrooms with full multimedia capabilities of hosting distance education courses and web conferencing services to meet current demand for remote attendance and participation, multimedia instruction, and lecture capture of audio/video/data for lecture archival.

Classroom Upgrades - IT

This project involves upgrading and modernizing technology for 100+ classrooms at Marshall University. This will support hybrid learning and the ability to join classes remotely.

Construction of New Gross Anatomy Lab

This project proposes the construction of a new gross anatomy lab on the site of the planned Medical Education Building. This facility will provide modernized resources for medical and PA students and allow for increases in student class sizes.

Corbly Hall Renovations Phase I

Corbly Hall, an academic facility opened in 1980, is scheduled for renovations to be implemented in three stages. These enhancements will address both the functionality and aesthetics of the building. The primary focus will include upgrading classrooms and lobbies, as well as replacing furniture, ceilings, and flooring. Such improvements are expected to prolong the facility's service life and support recruitment efforts. Notably, the windows and doors remain original to the structure; therefore, the planned addition of vestibules will provide insulation benefits, contributing to more consistent interior temperatures and reduced energy expenditures.

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Corbly Hall Chiller Replacement

The existing chiller at Corbly Hall has lost approximately 50% of its capacity due to a circuit failure, leaving the remaining circuit unable to reliably meet the building's cooling demands. Given its deteriorated condition, the unit is unlikely to remain operational through another cooling season. Corbly Hall houses classrooms, office space, and the Early Education STEAM Center, and supports the Dietetics program's classrooms, making reliable cooling essential for operational continuity, occupant comfort, and safety. Funding is being sought to replace the malfunctioning chiller. Planning and Construction will engage an engineer or architect to assess the system; although full replacement is advised, the ultimate decision will be based on the results of the engineering study.

Development of an Informatics and Population Analytics Center

The School of Medicine is in the planning stages for the development of an Informatics and Population Analytics Center. This multidisciplinary initiative will provide added resources/experiences to students, foster innovative, clinically relevant research, and improve clinical treatment and responsiveness. In addition to operational costs, the plan calls for the construction of new physical space, infrastructure development, and equipment procurement.

Development of Medical Student Study Space

One of the most significant capital needs for the School of Medicine is an increase in study space for students. A lack of study space is a near constant concern for students and is frequently identified by the school's accrediting body as an area of needed improvement. With the school scheduled for a 2027 accreditation site visit, this is a critical short-term need. In addition to satisfying accreditation requirements, this space will improve student outcomes and collaboration with the community.

Douglass Centre Renovation

This project includes the potential renovation of the former gymnasium into a mixed-use, community-focused space and restoration of the 550-seat auditorium into an ADA-compliant gathering space for use by both the School of Medicine and the community at large. The renovation of these spaces would complete prior grant-funded work on the property and give function to currently unusable spaces. The 1985 designation request to the National Register of Historic Places cited that, "restoring Douglass to its former place of prominence would be of incalculable value to the entire area." The School of Medicine and Marshall Health continues to honor that commitment and goal by giving renewed purpose to a historical landmark that represents a prominent piece of history in our community.

Drinko Library Renovations

The building was constructed in 1998. The carpet has been replaced in the highest traffic areas but remains a safety hazard and in need of replacement in many public areas throughout the building. Renovations on first, second, and third floors. Replacement of aging furniture in public areas and in DL402. Acquisition of equipment and technology to support student groups; multimedia presentation development; video and audio editing. Addition of video surveillance for additional security.

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Dunfee Weight Room Flooring Replacement

Existing weight room flooring has exceeded life expectancy. Industry standard for weight room flooring replacement, of this standard, is 15-28 years. Floor is 21 years old. Replacement is necessary for the health and safety of student-athletes.

Electrical Upgrades - Campus Wide

Various electrical deferred maintenance issues exist across campuses. This project would include, but is not limited to, lighting improvements, electrical panel upgrades, replacement of fuse boxes, switchgear replacements, control upgrades, and power upgrades.

Elevator Modernization Phase II

To keep equipment safe and reliable, elevator modernization is needed on the following elevators: 1. Old Main Elevator 1; 2. Fine Arts passenger; 3. Sorrell Maintenance Building freight; Prichard Hall (if feasible) second elevator; and Morrow east elevator. These elevators have surpassed life expectancy, and code, safety, and ADA requirements have changed, parts are becoming obsolete, and technology has advanced.

Erma Ora Byrd Clinical Center Roof Replacement

The roof is no longer properly adhering to its membrane and has reached the end of its anticipated service life. The planned capital expenditure will encompass engineering, demolition, and construction activities. This work is expected to be required within the next three years. As part of facilities sustainment, this resource requirement aligns with regular scheduled roof replacements that are necessary throughout a facility's lifecycle. It should be classified as a scheduled replacement of a major facility component (roof), undertaken to preserve the integrity of the building.

Forensic Science Mechanical Updates

Replacement of HVAC updates.

Gullickson Hall Roof Replacement - Phase II

The ballasted rubber roof is in poor condition. The roof has reached its life expectancy and there are multiple leaks causing damage to areas below. This project will replace Area 3 of the roof. The capital expense will include engineering, demolishing, and construction.

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Gullickson Hall Window Replacement

Built in 1959, Gullickson Hall's original single-pane windows need replacement. The new non-operational Low-E double-pane windows will improve energy efficiency.

Henderson Center/Gullickson Hall HVAC

Henderson Center Arena is underused due to lack of air conditioning. Installing HVAC would expand its use beyond basketball and volleyball. Gullickson Hall Gymnasium also lacks climate control, with temperatures ranging from 50°F in winter to 90°F in summer. Adding HVAC would improve space utilization and address safety concerns related to extreme temperatures during physical activity.

Henderson Center/NW Stair Replacement

The concrete topping slab at the Cam Henderson Center has severe damage at the bottom due to freeze-thaw cycles and exposure to deicing chemicals. The slab wasn't air-entrained, making it vulnerable to cracking and water damage. Proposed replacement of slab with air-entrained concrete and installing an upgraded drainage system to prevent future issues.

Landscape Activation Phase I

Landscaping Phase I is the creation of walkways which will make areas safer and ADA compliant for pedestrians. The first two areas are on main campus on College Avenue behind Twin Towers and to improve ADA route between Smith Hall and Morrow Library. The third area is on the Health Science campus beside the parking garage on 15th Street. Project will create a safe path for pedestrians.

Marshall Advanced Manufacturing Center

This project consists of the development of a new building for the Marshall Advanced Manufacturing Center (MAMC) and Innovation Resource Hub. The building is to be located in the new Innovation (IDEA) District on the corner of 15 Street and 4th Avenue in Huntington. The building will be approximately 50,000 square feet over two floors. The building will include the MAMC program and the Innovation Resource Hub program, which consists of prototyping and maker space-type labs with supporting collaboration spaces and offices.

Marshall Institute for Cyber Security

The establishment of the new Institute for Cyber Security (ICS), serving as the National Center of Excellence for Cybersecurity in Critical Infrastructure, marks a groundbreaking advance in the 4th Avenue Innovation District's ongoing development. The ICS will provide dedicated teaching, research, and collaboration spaces to support critical demand curriculum with real-world and simulated experiential learning environments. It will also connect students, faculty, staff, and industry partners. The building will be the designated home of the National Center of Excellence for Cybersecurity in Critical Infrastructure. The new ICS project will provide both a student-centered academic experience, and space for secure government and private partners to co-locate and collaborate with the program. The clear direction from the project steering committee early in the programming process was that the project must leverage the ICS program connections to broader partnerships to be more than just an academic building.



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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Marshall University Medical Center Elevator Upgrade

The elevator system at Medical Center is nearing the end of its expected useful life. Funding is needed to upgrade three elevators. These are the original elevators and were installed in 1998. The Medical Center remains the primary educational, training, and clinical facility for the School of Medicine and, as such, these elevators are vital to day-to-day operations.

Marshall University Medical Center Fiber Optic Network Connection

The fiber optic network connection that links the School of Medicine facilities to the network of the Marshall University Huntington campus, and beyond that to the Internet and Internet2, is at maximum capacity (24 strands) and is due to life cycle replacement of materials. This funding will replace that connection with a newer link of higher capacity.

Marshall University Medical Center HVAC & Boiler Replacement

The School of Medicine facility located at the university's Medical Center at Cabell Huntington Hospital has a pressing need to upgrade the older chiller and boiler, as both older units are nearing the end of their life span. Their excessive age has previously caused complications with repairs issues that have affected their performance and the readiness of this facility to meet its service needs. These crucial items are necessary to ensure the facility's mechanical systems are upgraded to stay functioning properly and to prevent any serious issues for the operation of this facility's HVAC equipment.

Marshall University Medical Center General Renovations

The Medical Center has significant deferred maintenance needs, including flooring, fixture, and casework replacement within its educational and clinical spaces. These renovations will allow the School of Medicine to continue to provide a high-quality environment for faculty, staff, students, and patients. The Medical Center was completed more than 25 years ago and, as such, many of its finishes are nearing the end of their useful life.

Marshall University Medical Center Roof Replacement

The School of Medicine proposes to proceed with the roof replacement of the Medical Center at Cabell Huntington Hospital. This project will involve removing the existing roof down to the decking and replacing it with new insulation and a fully adhered membrane roof, complete with all necessary flashings. Fall protection and access ladders will be installed as well as new overflow roof drains. This is a facilities sustainment resource requirement and includes regular roof replacements that are expected to occur periodically throughout the lifecycle of facilities and should be considered a scheduled replacement of a major facility component (roof) as needed to maintain the facility integrity.

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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Mechanical Upgrades and Replacements - Campus Wide

Various mechanical deferred maintenance projects exist across the campuses. This project would include, but is not limited to, HVAC replacements/repairs, A/C replacements, boiler replacements, HVAC controls and upgrades, air compressor replacements, and repairs to supports and structures for these units. The South Charleston campus is included in this project.

Memorial Student Center Entrance

Built in 1969, the Memorial Student Center is one of the most-used buildings on campus. The original main entrances provide a barrier to the elements when entering and exiting the building. They provide little energy efficiency and are difficult to keep aligned. Replacement of doors with a double entrance way/vestibule will improve energy efficiency and security.

Memorial Student Center Roof Replacement

The Memorial Student Center required architectural design services to address significant roof issues, including a longstanding leak in the John Marshall Room that has persisted despite multiple repair attempts and whose source cannot be located. Recent investigation revealed the presence of an additional built-up roof layer beneath the existing one, which is believed to contain asbestos; this condition necessitates professional assessment, design planning, and proper abatement rather than a standard roof replacement. Due to their extensive familiarity with the building, RossTarrant has evaluated the existing conditions and developed a comprehensive plan for partial or full roof replacement and hazardous material removal.

Morrow Library HVAC Unit

The rooftop HVAC unit at Morrow Library is failing and requires replacement, and due to the building's high static pressure, a customized unit will likely be necessary to meet performance requirements. Morrow Library contains office space, the Morrow Stacks, government documents, and special collections, making reliable environmental control essential for daily operations and long-term preservation. Failure of the HVAC system during heating or cooling seasons would create health and safety concerns for occupants and has already contributed to moisture and mold issues that threaten books and archival materials, posing significant risks to collection integrity. Funding is requested to replace the failed unit with a modern, energy-efficient system designed to meet current and projected needs, improve energy performance, reduce operating costs, provide warranty and service coverage, and comply with current environmental and safety standards. One of five units is non-functional while the other four have exceeded life expectancy.

Network Closet Access Control

Provides additional protection for our network and provides an audit log of access.



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FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Old Main Interior Structure Repairs

Old Main is the oldest building on campus and houses many student services as well as administrative offices. There is a need for additional HVAC, plumbing, sewer, and electrical systems upgrades, as well as ADA upgrade requirements. A switch gear upgrade is needed. These upgrades will extend the useful life of this historical building and decrease operating and maintenance costs.

Plumbing Improvements - Campus Wide

Various plumbing and sewer deferred maintenance issues exist across campuses. This project would include, but is not limited to, 18th Street supply line replacement that feeds four buildings and other supply line replacements, waterline replacements, hot water tank replacements, upgrades to sewer piping and fixtures, as well as downspout replacement, new backflow preventers, and pump replacements.

Replace Federally Banned Security Camera Equipment

This project began with the National Cyber Security Center of Excellence project. During research/investigation and discussions with the Department of Defense (DoD), there is a list of products that are federally banned and must be removed from any location that receives federal funding. This includes DoD funding for ICS and any federally funded grants. Over the past year, the Action Learning Team for security has identified a number of these devices specific to Public Safety that will need to be replaced as soon as possible.

Residence Hall

With the Holderby Hall demolition, potential enrollment growth, and the changing student demographic, there is a need for additional residence halls. The new building will be 250 beds with single-speed rooms and ability to convert them into double-occupancy rooms.

Residency Support Space

As the Graduate Medical Education (GME) programs continue to grow residencies and fellowships, we are seeking permanent space for administration of and support to existing cohorts. Currently, the GME offices are in trailers.

Take Care of the House

FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Science Building Chiller Replacement

The Science Building's chiller plant is experiencing severe deterioration and is at imminent risk of failure, creating a high likelihood of disruption to research operations, laboratory functions, and educational activities if replacement is not completed. The facility relies on stable climate control to protect temperature-sensitive research equipment, laboratory specimens, and instructional spaces, and a failure during the cooling season could result in loss of critical research data, disruption to lab-based courses and research programs, damage to sensitive scientific equipment, and health and safety concerns for building occupants. Replacement of the existing chiller plant with a modern, energy-efficient system is recommended to provide reliable cooling for current and future needs, reduce operational costs, ensure appropriate warranty and service coverage, and meet current environmental and safety standards.

Science Building Renovation Phase I

The Science Building and Annex was built in 1984 and 1993. It is a four-story scientific research and instructional building containing classrooms, laboratories, and houses several academic divisions for College of Science. A stormwater project has occurred to address the flooding. Once the flooding issue has been confirmed to be resolved, spaces that were unusable need to be renovated. This project will improve the safety of our students and help with maintaining the building.

Science Building Roof Replacement

Existing slate roof is in poor condition. The sections of slate should be replaced using an up-to-date slate replacement type system.

Shewey Athletic Building Air Handler Units

There are five air handler units that will need replacement. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. The resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high-quality work environment for faculty, staff, and students.

Shewey Athletic Building Roof Replacement

Shewey building has original roof from construction in early 1990s. The building has ceiling leaks quite regularly and has to be repaired. The building desperately needs a resurfaced roof installation.

Take Care of the House

FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Security and Controls for School of Medicine Facilities

The fire alarm and panel system and the camera system at the Erma Byrd Clinical Center is no longer supported by the vendor and is in need of replacement to continue to ensure the safety of students and patients and the security of the facility, particularly for students. The Marshall University Medical Center camera system is no longer supported by the vendor and is in need of replacement to ensure the security of the facility to protect vulnerable populations as well as students, staff, and patients. The School of Medicine's HVAC control system has become outdated systemwide. With the current software we are unable to view the control graphics to properly maintain and monitor temperatures throughout our buildings. Upgrading the system will not only enhance user comfort but will also improve efficiency and lower heating and cooling costs.

Support for the Modernization of Medical Education

The School of Medicine (SOM) has received favorable consideration of its FY25 congressionally directed spending request calling for the development of a medical simulation center. This investment is critical to preparing medical and allied health professional students for emerging challenges in healthcare. It is also necessary for the SOM to remain competitive from a recruitment perspective for both students and faculty. Finally, these investments provide the opportunity to improve patient outcomes and lower costs by providing state-of-the-art training to faculty, residents, and community physicians. Ongoing support will be needed for the purchase of equipment and operational expenses.

University EMC Data Domain/Backup Target

The university's primary Data Domain, EMC DD6300 – the backup target for all university backups – expired the initial 5-year support in June 2024. We have put this unit under third-party support, which will extend support to December 2026. This storage system is a critical component of the university's backup architecture for the entire server environment.

University Storage Area Network (San) Replacement

The university's primary Storage Area Network, EMC Unity – the storage subsystem for all server virtual machines – expired the initial 5-year support in April 2025. The unit will be extended to End of Life support with EMC, which was April 2026. This storage system is a critical component of the university's computing infrastructure and will need to be replaced.

Upgrades to Research Laboratories at the Coon Medical Education Building

Minor renovations (casework, flooring, HVAC, and equipment replacement) are needed to various research laboratories at the Coon Medical Education to render them operational. These renovations will allow the School of Medicine to expand its basic and translational research capacity. This space is uniquely useful given its proximity to the VA animal resource facility and will also provide opportunities to expand student research experiences.



Take Care of the House

FY27-32 CAPITAL PROJECT DESCRIPTION (ALPHABETICAL)

Upgrades to Vivarium at Byrd Biotechnology Center

This project calls for minor renovations to the vivarium at the Byrd Biotech Center (primarily HVAC) to increase capacity and ensure a stable, compliant environment. These renovations will expand opportunities for behavior-based studies and other enhanced research protocols.

Wayfinding

Project would consist of new exterior directional signage and replacement of interior signage. There is no exterior directional signage on campus for vehicle or pedestrian traffic. The existing campus interior signage is currently outdated and is not consistent or user friendly. Standardized signage across campuses will be developed that will welcome visitors, clearly define the environment, and provide directions to destinations in buildings.

Marshall University Board of Governors

Meeting of June 10, 2026

ITEM: Authorization of Reallocation of Funds from the State Institutions of Higher Education Deferred Maintenance Grant Program

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED ACTION: *Resolved*, that the Finance, Audit and Facilities Planning Committee hereby recommends that the Marshall University Board of Governors authorize reallocation of funds from the State Institutions of Higher Education Deferred Maintenance Grant program for projects described below.

Furthermore, the Board of Governors reaffirm its commitment to prioritize deferred maintenance projects at Marshall University and to ensure the necessary funding for these projects to be completed safely and effectively; and

The Board of Governors authorize the President to execute any documentation necessary to effectuate the reallocation of funds for these projects as part of the deferred maintenance program.

STAFF MEMBER: Brandi Jacobs-Jones
Senior Vice President for Operations

BACKGROUND:
In June 2023, the Board of Governors approved the submission of thirty-one (31) deferred maintenance projects under the State Institutions of Higher Education Deferred Maintenance Grant program.

Some of Marshall's projects came in under budget; therefore, staff now seek authorization to reallocate funding for projects, as follows:

- Reallocations of \$31,500 from Electrical Systems Upgrades (WVHEPC-M-001), \$34,000 from Fine Ars Renovations (WVHEPC-M-009) and \$14,500 from Roof Replacements (WVHEPC-M-025), a total of **\$80,000** for additional demolition expenses from Holderby Hall Demolition (WVHEPC-M-014)
- Reallocation of **\$27,500** from Electrical Systems Upgrades (WVHEPC-M-001) for additional expenses to address repairs beyond scope for Smith Hall/Henderson Center Concrete Work (WVHEPC-M-013)

- Reallocation of **\$2,700** from Roof Replacement (WVHEPC-M-025) for additional expenses associated with Old Main Structure Repairs-Phase I (WVHEPC-M-023)
- Reallocation of \$4,425 from Memorial Student Center Restroom Repairs and Renovations (WVHEPC-M-015) and \$4,785 for Henderson Center E Level Sanitary Pipe Replacement (WVHEPC-M-007) for **\$9,210** additional expenses associated with Classroom and Restroom Repair/Renewal (WVHEPC-019)

By authorizing this request, Marshall will be able to use and transfer funds from deferred maintenance projects that finished under budget, as well as reduce budgets for other projects, to finance outstanding repairs and ensure the scope of work is completed satisfactorily.

See attachments for supporting documentation.

**RESOLUTION AUTHORIZING APPLICATION FOR THE
STATE INSTITUTIONS OF HIGHER EDUCATION
DEFERRED MAINTENANCE GRANT**

IN THE MATTER OF AUTHORIZING Marshall University TO APPLY FOR A STATE INSTITUTIONS OF HIGHER EDUCATION DEFERRED MAINTENANCE GRANT FROM THE WEST VIRGINIA GOVERNOR'S OFFICE FOR DEFERRED MAINTENANCE AT Marshall University AND DELEGATING AUTHORITY TO THE PRESIDENT TO SIGN THE APPLICATION.

WHEREAS the West Virginia Governor's Office is accepting applications for the State Institutions of Higher Education Deferred Maintenance Grant; and

WHEREAS Marshall University desires to continue participation in this grant program as a means of providing needed maintenance to Marshall University campus facilities; and

WHEREAS, Board of Governors and Institutional Leadership have identified deferred maintenance improvements at Marshall University as a high priority need; and

WHEREAS the highest priority need identified includes the reallocation of funds for the following projects:

- Reallocations of \$31,500 from Electrical Systems Upgrades (WVHEPC-M-001), \$34,000 from Fine Ars Renovations (WVHEPC-M-009) and \$14,500 from Roof Replacements (WVHEPC-M-025), a total of **\$80,000** for additional demolition expenses from Holderby Hall Demolition (WVHEPC-M-014)
- Reallocation of **\$27,500** from Electrical Systems Upgrades (WVHEPC-M-001) for additional expenses to address repairs beyond scope for Smith Hall/Henderson Center Concrete Work (WVHEPC-M-013)
- Reallocation of **\$2,700** from Roof Replacement (WVHEPC-M-025) for additional expenses associated with Old Main Structure Repairs-Phase I (WVHEPC-M-023),
- Reallocation of \$4,425 from Memorial Student Center Restroom Repairs and Renovations (WVHEPC-M-015) and \$4,785 for Henderson Center E Level Sanitary Pipe Replacement (WVHEPC-M-007) for **\$9,210** additional expenses associated with Classroom and Restroom Repair/Renewal (WVHEPC-019)

NOW, THEREFORE, BE RESOLVED BY THE BOARD OF GOVERNORS OF Marshall University AS FOLLOWS:

The Board of Governors demonstrates its support for the submittal of the grant application for the State Institutions of Higher Education Deferred Maintenance Grant for this project by Marshall University: and

The Board of Governors demonstrates its support to prioritize this project as the highest priority with regard to deferred maintenance at Marshall University: and

The Board of Governors authorizes its President to execute the application for the State Institutions of Higher Education Deferred Maintenance Grant and any other documentation necessary to effectuate submittal of the grant application.

This Resolution shall be effective following its adoption by the Board of Governors.

Passed by the Board of Governors this 10th of June 2026.

ATTEST:

Signature, Board of Governors Authorized Official

Printed Name Title

Marshall University Board of Governors

Meeting of June 10, 2026

ITEM: Approval of Acquisition of Property Located on Northcott Court

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED ACTION: *Resolved*, that the Finance, Audit and Facilities Planning Committee hereby recommends that the Marshall University Board of Governors approve the acquisition of property located on Northcott Court, as described below. It is further recommended that the President of Marshall University be authorized to execute any necessary documents to effectuate this purchase.

STAFF MEMBER: H. Toney Stroud
Chief Legal Officer / Vice President for Strategic Initiatives and Corporate Relations

BACKGROUND:

Marshall University wishes to acquire 3.894 acres located on Northcott Court, Hal Greer Boulevard, Huntington, West Virginia. The acquisition will be accomplished by way of an assignment and purchase involving Fairmount Properties.

Marshall’s interest in the property is to develop it for the location of the new Joan C. Edwards School of Medicine and Community Health Institute, subject to compliance with all State code and processes with respect to property acquisition and construction project practices. The objective is to enable the School of Medicine to have a stand-alone facility.

The purchase price of the property would be three million, three hundred dollars (\$3,300,000), plus an administrative fee of three hundred fifty thousand dollars (\$350,000) to be paid to Fairmount Properties for their interest in the property and provision of due diligence materials. This acquisition is being funded through an appropriation from the State of West Virginia.

See attached images.



LEGEND

- ⊙ PROPERTY CORNER - AIR SETBACK SET
- ⊙ PROPERTY CORNER - NORMAL SET
- ⊙ UTILITY POLE
- ⊗ GAS VALVE
- ⊗ WATER VALVE
- ⊗ SANITARY MANHOLE

NOTE: STATION AND OFFSET LABELS ARE REFERENCED TO WVDOT PLAN NO. L2008-10-17-80 THOUGH PROPERTY SPLITS 2 STATE ROAD PROJECTS.

50' WIDE PUBLIC RIGHT OF WAY
MINTON STREET

HUNTINGTON CHINA COMPANY SUBDIVISION OF THE CERAMIC SUBDIVISION TO HUNTINGTON



DOULTON AVENUE
50' WIDE PUBLIC RIGHT OF WAY

15' ALLEY

3.894 ACRES
HUNTINGTON WV HOUSING AUTHORITY
MULTIPLE DEEDS
PARCEL 14
TAX MAP 31

CHARLESTON AVENUE
50' WIDE PUBLIC RIGHT OF WAY



PROFESSIONAL CHART SURVEYOR REG. NO. 10000
DONALD R. WATKINS
10/20/2013



FLOOD ZONE
CONSISTENT IS LOCATED IN FLOOD ZONE "X"
ADJACENT TO THE YEAR 2000 FLOOD AS SHOWN
ON THE FLOOD INSURANCE RATE MAP
DATED FEBRUARY 19, 2014



BOUNDARY SURVEY
DATE: 10/20/2013

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RANDOLPH ENGINEERING
10461 TEAYS VALLEY ROAD SCOTT DEPOT, WV 25999-0346
OFFICE: 304-751-9211 FAX: 304-751-1009

A PLAT SHOWING
A SURVEY OF NORTHCOTT COURT BEING 3.894 ACRES
PROPERTY OF THE HUNTINGTON WV HOUSING AUTHORITY
SITUATE IN THE CITY OF HUNTINGTON
CABELL COUNTY, WEST VIRGINIA

REV	DESCRIPTION OF REVISION	DATE	BY



Southerly view from Doulton Avenue



Northerly view showing public right of way



Charleston Avenue Relocation



Charleston Avenue Relocation



Easterly view of subject 3.894-acre site



Westerly view of subject 3.894-acre site



Northerly view from Charleston Avenue, showing the elevation of the subject 3.894-acre site.



Southwesterly view from Doulton Avenue, showing the

elevation of the subject 3.894-acre site.



Southeasterly view from Hal Greer Boulevard, showing the front elevation of the 3.894-acre site.





Northerly view along Hal Greer Boulevard, showing Charleston Avenue and the subject 3.894-acre site.



Marshall University Board of Governors

Meeting of June 10, 2026

ITEM: Approval of Metro Tuition Rate Expansion - Phase 1 (Fall 2027) and Phase 2 (Fall 2028)

COMMITTEE: Finance, Audit and Facilities Planning Committee

RECOMMENDED ACTION: *Resolved*, that the Finance, Audit and Facilities Planning Committee does hereby recommend that the Marshall University Board of Governors approve expansion of the Metro tuition rate in a phased approach beginning in Fall 2027 and continuing in Fall 2028, as described below.

STAFF MEMBER: Matt Tidd
Chief Financial Officer

BACKGROUND:

Marshall University continues to look for ways to maintain its affordability mission and remain true to our enduring financial principle of Growing Students, Not Fees.

To that end, we are presenting for approval the expansion of the Metro tuition rate. We are proposing a two-phased approach as outlined below.

Phase 1 – True 150-Mile Radius (Fall 2027)

The current 150-mile radius for the Metro tuition rate applies only to the states of Kentucky and Ohio. Beginning in Fall 2027, we are proposing a true 150-mile radius that will expand the Metro rate to additional counties over seven states, including Ohio, Kentucky, Tennessee, North Carolina, Virginia, Indiana and Pennsylvania.

The university currently enrolls approximately 28 students from these counties in undergraduate, graduate and online programs. In order for the university to break even on this proposal, we will need to add approximately two additional undergraduate students from these counties and an additional six graduate students. Phase 1 will be the foundation for moving toward *Phase 2 – The Border State Benefit*.

Phase 2 – The Border State Benefit (Fall 2028)

We are proposing to offer the Metro tuition rate to any student who resides in a state the borders West Virginia. This will include students from Ohio, Kentucky, Pennsylvania, Maryland and Virginia. This expansion of the Metro rate will be effective beginning in Fall 2028.

The university currently enrolls approximately 173 undergraduate and 109 graduate non-resident students from these five states. In order for the university to break even on Phase 2, we will need to add approximately 91 additional undergraduate students and an additional 41 graduate students.

Grow Students, Not Fees

PROPOSAL: TRUE 150-MILE RADIUS

Phase 1 – Fall 2027



Phase 1: To cover a true 150-mile radius over seven states, including Ohio, Kentucky, Tennessee, North Carolina, Virginia, Indiana and Pennsylvania.

- **Current Student Population:**
 - Undergraduate: 6 Headcount / 4.75 Full-Time Tuition Equivalent (FTTE) (2 Athletes)
 - Graduate: 21 Headcount / 14.9 FTTE
 - Online: 1 Headcount / 0.25 FTTE (Not Applicable)
- **Breakeven:**
 - Undergraduate: Need 4.25 total FTTE from these states which is an **additional 1.5 FTTE** based on the Fall 2025 class
 - Graduate: Need 21 total FTTE from these states which is an **additional 6 FTTE** based on the Fall 2025 class

Grow Students, Not Fees

PROPOSAL: THE BORDER STATE BENEFIT

Phase 2 – Fall 2028



Phase 2:

Any student from a state bordering West Virginia will be eligible for the Metro tuition rate. This will include Ohio, Kentucky, Virginia, Maryland and Pennsylvania.

Current Student Population:

- Undergraduate: 173 Headcount / 168 Full-Time Tuition Equivalent (FTTE)
- Graduate: 109 Headcount / 101 FTTE

Breakeven:

- Undergraduate: Need 259 total FTTE from these states, which is an **additional 91 FTTE** based on the Fall 2025 class
- Graduate: Need 147 FTTE from these states, which is an **additional 41 FTTE** based on the Fall 2025 class

Marshall University Board of Governors

Meeting of June 10, 2026

- ITEM:** Approval of Restructuring of Institutional Merit Awards Beginning with Fall 2027 Freshman Class
- COMMITTEE:** Finance, Audit and Facilities Planning Committee
- RECOMMENDED ACTION:** *Resolved*, that the Finance, Audit and Facilities Planning Committee does hereby recommend that the Marshall University Board of Governors approve restructuring of the university's financial aid merit awards beginning with the Fall 2027 freshman class, as described below.
- STAFF MEMBER:** Matt Tidd
Chief Financial Officer

BACKGROUND:

Marshall University proposes a shift in institutional financial aid strategy to align practices with peer institutions and provide increased clarity for prospective students and their families, as well as to help us to remain true to our enduring financial principle of Growing Students, Not Fees.

This proposal is a two-part approach that will simplify the university's merit waiver structure and shift financial aid policy to a "last-dollar-in" approach for institutional merit waivers.

These changes will be effective with the Fall 2027 class of incoming freshmen.

Part 1

The university currently offers 11 separate merit award categories with varying names, criteria and award levels. We propose to consolidate the 11 awards down to 4 awards under a single brand, the John Marshall Scholarship. The John Marshall scholarship will have four levels based on high school grade point average (GPA) and/or standardized test scores. Additional information is provided in the following pages.

Part 2

The university currently permits merit waivers to be stacked on top of other financial aid sources, without limits. This approach requires refunds to student accounts for amounts beyond the institution's Cost of Attendance, necessitating significant institutional subsidy in some cases. We propose changing to a "last-dollar-in" approach that will allow institutional merit waivers to be applied to a student account only until the account reaches a balance of \$0, and will permit a maximum refund of \$750 per semester to help cover books and other expenses. This proposal will align university policy with common national practice and help the university better anticipate cash outflows. Additional information is provided in the following pages.

Grow Students, Not Fees

PROPOSAL: SIMPLIFICATION OF MERIT AWARD STRUCTURE

CURRENT					
Name	AND		Resident	Metro	Non-Resident
	HS GPA Requirement	Test Score Requirement			
John Marshall	>= 3.9	ACT >= 30 or SAT >= 1360	\$ 5,500	\$ 7,966	\$ 14,000
John Laidley	>= 3.7	ACT >= 28 or SAT >= 1300	\$ 4,500	\$ 6,196	\$ 12,000
Board of Governors	>= 3.5	ACT >= 26 or SAT >= 1230	\$ 4,000	\$ 4,426	\$ 10,500
Presidential	>= 3.25	ACT >= 24 or SAT >= 1160	\$ 3,000	\$ 3,540	\$ 8,000
A. Michael Perry	>= 3.0	ACT >= 22 or SAT >= 1100	\$ 2,500	\$ 2,213	\$ 6,000
Opportunity Grant	>= 3.0	ACT >= 20 or SAT >= 1030-1090	\$ 2,000	\$ 1,770	\$ 5,000
Get Started Scholarship	>= 4.2		\$ 3,500	\$ 4,647	\$ 7,000
	>= 3.8 - 4.19		\$ 2,500	\$ 3,319	\$ 5,000
	>= 3.5 - 3.79		\$ 1,500	\$ 1,991	\$ 3,000
	>= 3.2 - 3.49		\$ 1,250	\$ 1,660	\$ 2,500
	>= 3.0 - 3.19		\$ 750	\$ 996	\$ 1,500



PROPOSED					
Name	OR		Resident	Metro	Non-Resident
	HS GPA Requirement	Test Score Requirement			
John Marshall					
Level 1	>= 3.9	ACT >= 30 or SAT >= 1360	\$ 5,500	\$ 8,000	\$ 14,000
Level 2	>= 3.8		\$ 3,000	\$ 4,200	\$ 9,000
Level 3	>= 3.5		\$ 2,000	\$ 3,000	\$ 7,000
Level 4	>= 3.0		\$ 1,250	\$ 2,000	\$ 5,000

Takeaways

- Begins with Fall 2027 incoming freshman class
- Reduces current structure of 11 merit waivers down to 4
- All merit waivers to be named for John Marshall
 - Four levels based on GPA and/or standardized test scores
 - No changes to current top-level John Marshall requirements or amounts
- ~\$1.6M annual savings in first three years
- ~\$3.4M annual savings after full implementation (4 years)

Grow Students, Not Fees

PROPOSAL: RESTRUCTURING MERIT WAIVER STACKING

Beginning with Fall 2027 Freshmen Class

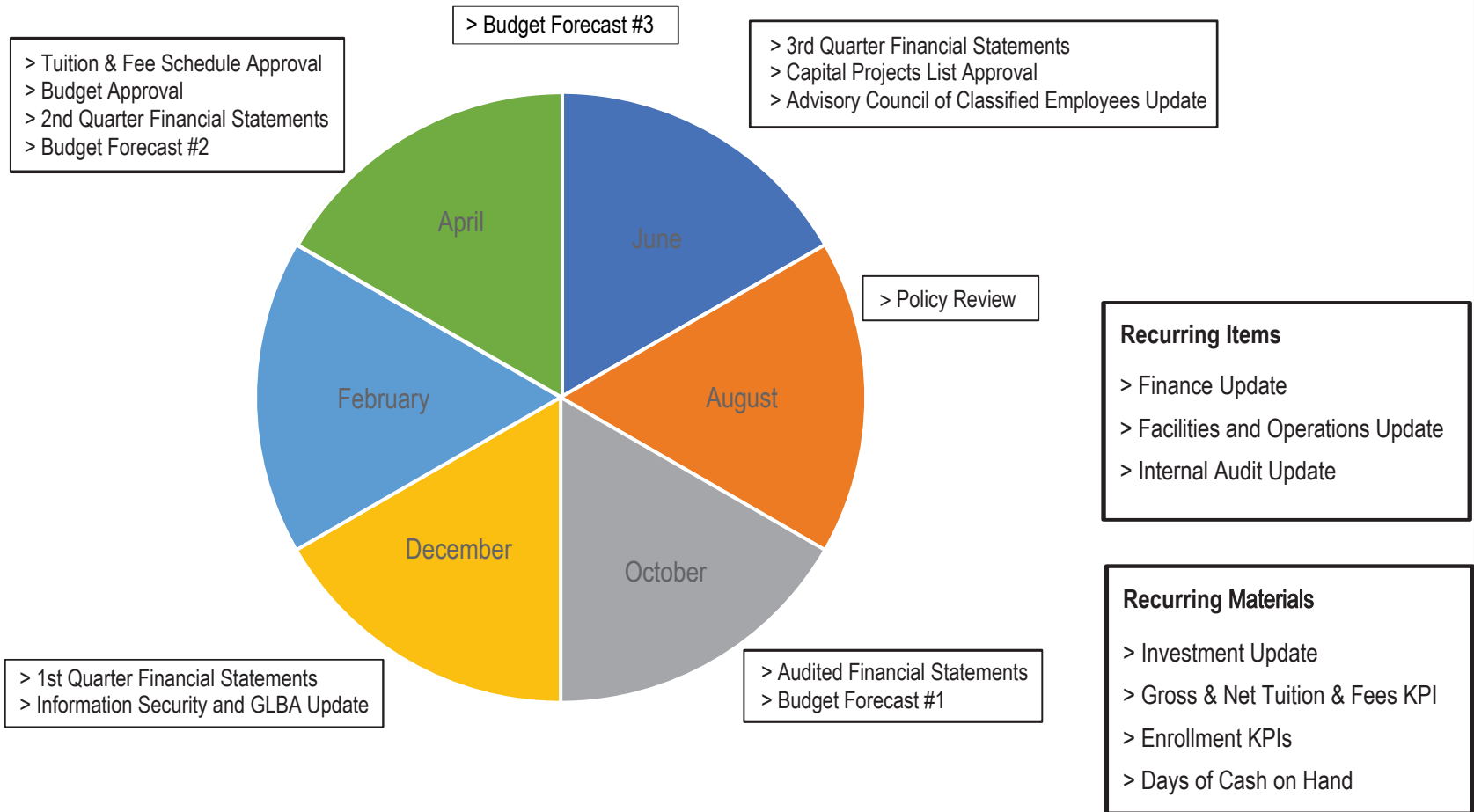
Eliminates the ability for merit waivers to be 100% stackable on top of other financial aid sources. This concept of “**last dollar in**” for institutional merit waivers would get a student’s **account to \$0** and allow for a maximum **\$750 refund per semester** to cover books and other expenses.

Impact: The fall 2025 freshman class received ~\$2.8M in merit waivers and \$1.2M in refunds. Under this proposed structure, the university would have saved \$500,000.

Benchmarking: Among 40+ institutions benchmarked, Marshall University is an outlier in allowing institutional dollars to be stacked and fully refunded.

Annual Activity Calendar

Finance, Audit and Facilities Planning Committee



FY26 PROJECTION

Marshall University					
	FY24 Actuals	FY25 Actuals	FY26 Projection	FY26 Budget	FY26 Projection vs FY26 Budget
Operating Revenues					
Student Tuition and Fees (net of allowance)	72,286,000	65,616,000	73,600,000	76,146,000	(2,546,000)
Grants and Contracts	53,841,000	122,880,000	141,620,000	122,439,000	19,181,000
Auxiliary Enterprise Revenue	38,531,000	30,242,000	35,327,000	43,827,000	(8,500,000)
Other Operating Revenues	16,987,000	12,804,000	10,998,000	12,303,000	(1,305,000)
Total Operating Revenues	238,006,000	231,542,000	261,545,000	254,715,000	6,830,000
Operating Expenses					
Salaries and Wages	159,747,000	164,392,000	165,776,000	166,072,000	(296,000)
Benefits	34,460,000	46,402,000	43,051,000	41,518,000	1,533,000
Supplies and Other Services	86,088,000	95,019,792	82,454,000	95,954,000	(13,500,000)
Utilities	11,137,000	12,277,000	11,625,000	12,450,000	(825,000)
Scholarships and fellowships	27,694,000	18,312,000	17,525,000	27,100,000	(9,575,000)
Depreciation	21,252,000	25,692,000	23,394,000	20,500,000	2,894,000
Other Operating Expenses	203,000	229,000	-	-	-
Total Operating Expenses	340,581,000	362,323,792	343,825,000	363,594,000	(19,769,000)
Operating Income (Loss)	(102,575,000)	(130,781,792)	(82,280,000)	(108,879,000)	26,599,000
Nonoperating Revenues (expenses)					
State Appropriations	116,418,000	76,037,000	77,108,000	76,188,000	920,000
Federal Pell Grants	18,965,000	22,872,000	22,900,000	22,500,000	400,000
Gifts	1,804,000	3,922,000	2,750,000	2,550,000	200,000
Investment Income	11,383,000	6,508,000	7,300,000	2,750,000	4,550,000
Interest on indebtedness	(7,265,000)	(7,775,000)	(7,670,000)	(7,242,000)	(428,000)
Fees assessed by Commission for Debt Service	(285,000)	(234,000)	(285,000)	(285,000)	-
Other nonoperating revenues (expenses)	(673,000)	(2,000)	-	-	-
Total Nonoperating Revenues (expenses)	138,348,000	101,328,000	102,103,000	96,461,000	5,642,000
Increase/Decrease in Net Assets	35,773,000	(29,453,792)	19,823,000	(12,418,000)	32,241,000
One-time adjustments		-	(30,000,000)	-	(30,000,000)
Capital Grants and Gifts	(50,348,866)	11,330,000	-	-	-
Increase/Decrease in Net Assets - Adjusted	(14,575,866)	(18,123,792)	(10,177,000)	(12,418,000)	2,241,000

ANALYSIS

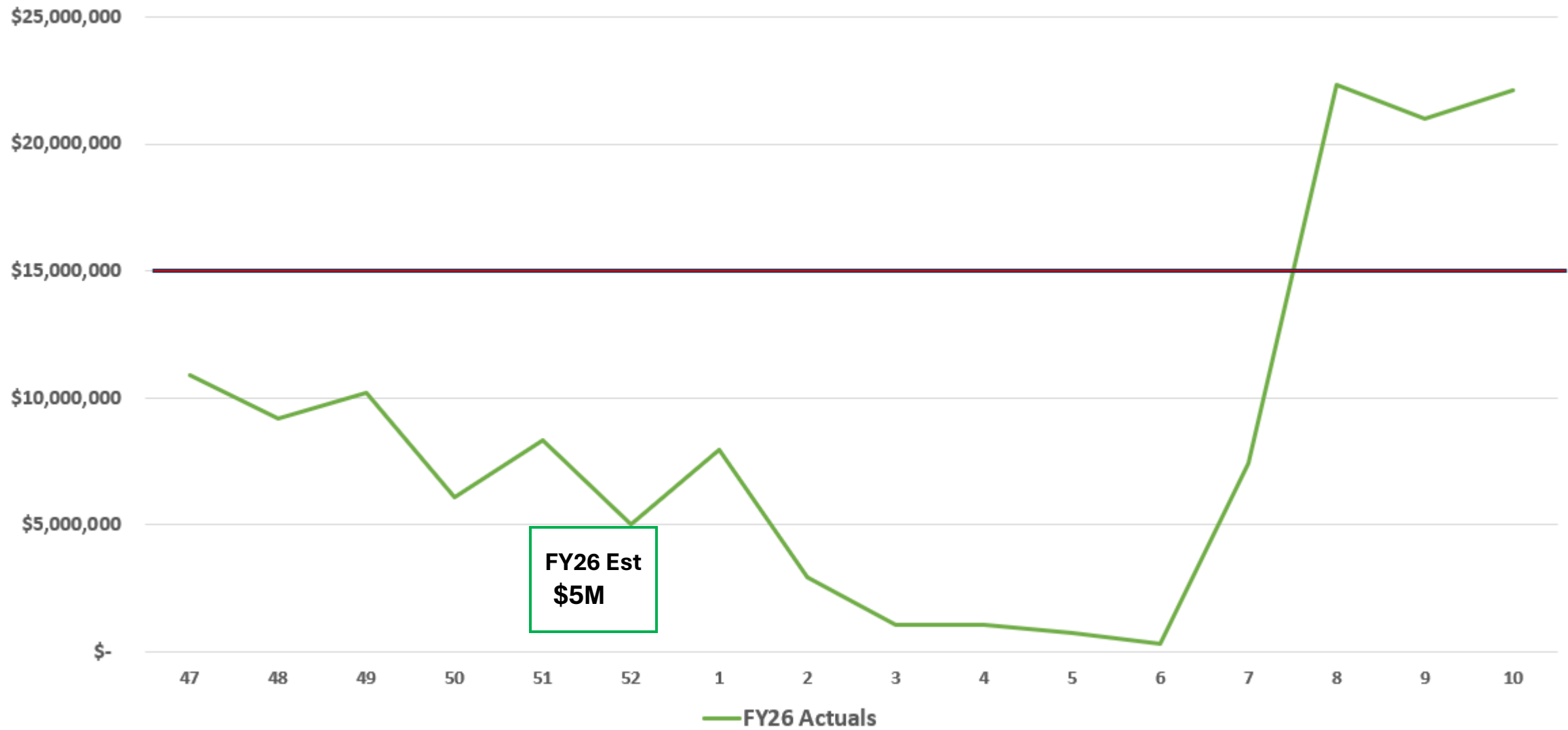
- **Operating Revenue (+\$6.8M)**
 - **Auxiliary Revenue (-\$8.5M):** Primarily due to the change in scholarship allowance calculation offset by increases in Housing revenue.
 - **Tuition and Fees (-\$2.5M):** Increased gross tuition offset by change in scholarship allowance calculation.
 - **Grants and Contracts (+\$19.2M):** Increase due to School of Medicine (SOM) building State Grant (+\$30M) offset by decreases in federal and other state grants at MURC and SOM.
 - **Other Operating Revenue (-\$1.3M)**

- **Non-Operating Revenues (+\$5.6M)**
 - **Investment Income (+\$4.6M):** Meketa portfolio actual gains through April.
 - **Pell Grants (\$0.4M):** Continued increases in Pell student population.

- **Operating Expenses (-\$19.8M)**
 - **Salaries and Benefits (+\$1.2M):** Increased projection to align with FY25 actuals and capture FY26 year-to-date activity.
 - **Supplies and Other Services (-\$13.5M):** Decrease in supplies due to decreased federal and state grants for MURC and the SOM.
 - **Scholarships (-\$9.6M):** Due to change in scholarship allowance calculation. Scholarship expense decreased while the tuition and fee allowance increased.

CASH OUTLOOK – FY26 INTO FY27

Current 16-Week Cash Forecast





Marshall University

Accelerating Individual Success, Innovative Ideas and Economic Impact

June 10, 2026

Board of Governors Meeting

Facilities and Operations Update



Enduring Financial **PRINCIPLES**

1. Grow STUDENTS, Not Fees.

- ✓ Minimize tuition and fee increases.
- ✓ Institutional success is measured by our accessibility, affordability and lifetime value for the students we serve.

2. Invest in our TEAM.

- ✓ Align employee compensation with market.
- ✓ Incentivize for performance and living the Marshall University Creed.

3. Take Care of the HOUSE.

- ✓ Investments in facilities are essential to the university mission.
- ✓ Invest in innovative technologies to meet modern challenges.

4. Manage our Strategic RESOURCES.

- ✓ Build key reserves for fiscal and operational resiliency.
- ✓ Invest available resources to new market-driven opportunities.

Take Care of the House

PROJECT UPDATES

HEPC Project Number	Project Name	Projected timeline	Status
WVHEPC-M-001	Electrical Sys Upgrades-Emergency Generators/Safety - Phase I	February 2024 to May 2026	
	Emergency Generators/Safety - Phase I-Public Safety	May 2026	Project complete, awaiting final paperwork
	Emergency Generators/Safety - Phase I-Drinko Library		Project complete, awaiting final paperwork
	Emergency Generators/Safety - Phase I-Prichard Hall		Project complete, awaiting final paperwork
WVHEPC-M-002	Campus Buildings Fire Alarm System Upgrades	February 2024 to January 2026	
	Corbly Hall		Project Completed
	Morrow Library		Project Completed
	Myers Hall		Project Completed
	Prichard Hall		Project Completed
	Smith		Project Completed
	Sorrell		Project Completed
WVHEPC-M-003R	Elevator Modernization	February 2024 to June 2026	
	Elevator Modernization-Corbly Hall		Project Completed
	Elevator Modernization-Harris Hall		On Schedule - Additional vendor brought on site to address pit grease clean-up.
	Elevator Modernization-Science Building		Delayed - West elevator requires inspection, once inspection is complete, will begin work on East elevator.

Take Care of the House

PROJECT UPDATES

WWHEPC-M-04	Chiller Replacement	January 2024 to August 1, 2025	
	Smith Hall Chiller Replacement		Project Completed
	Drinko Library Chiller Replacement		Project Completed
WWHEPC-M-005	Laidley Hall Demolition	February 2024 to May 2024	Project Completed
WWHEPC-M-007	Henderson Center E Level Sanitary Pipe Replacement	February 2024 to June 2026	Completion is anticipated before mid-June.
WWHEPC-M-008	South Charleston Roof Replacement (Both Buildings)	February 2024 to November 2025	
	South Charleston Roof Replacement-Academic		Project Completed
	South Charleston Roof Replacement-Administration		Project Completed
WWHEPC-M-009	Fine Arts Renovations	February 2024 to May 2026	Project reopened to accommodate addition of replacement of doors.
WWHEPC-M-010	Morrow Library ADA Upgrades	February 2024 to June 2026	Wheelchair lift has been completed and is in service; work will resume by Otis following completion of Science Building elevator
WWHEPC-M-011	Smith Hall Classroom Locks	May 2024 to December 2025	Project Completed
	Fine Arts Locks	May 2024 to January 2025	Project Completed
WWHEPC-M-012	Erma Ora Byrd Floor Renovations	March 2024 to March 2025	Project Completed
WWHEPC-M-013	Smith Hall Concrete Work (Exterior ADA Ramp)	May 2024 to April 2025	Project complete, awaiting final paperwork
	Henderson Center Concrete Work	May 2024 to June 2026	Keaton Construction completed removal and construction of steps. Additional concrete will begin May.

Take Care of the House

PROJECT UPDATES

WWHEPC-M-014	Holderby Hall Demolition	February 2024 to November 2025	Project complete, awaiting final paperwork
WWHEPC-M-015	Memorial Student Center Restroom Repairs & Renovations	February 2024 to November 2025	Project complete, awaiting final paperwork
WWHEPC-M-016	Stormwater Improvements Phase I	February 2024 to March 2026	Project complete, awaiting final paperwork
WWHEPC-M-017	MRI Building HVAC Replacement	January 2024 to March 2025	Project complete, awaiting final paperwork
WWHEPC-M-019	Classroom Repair/Renewal Campus-wide Phase I	February 2024 to November 2025	Project complete, awaiting final paperwork
	Restroom Repair/Renewal Campus-wide Phase I	March 2024 to March 2025	Project Completed
WWHEPC-M-023	Old Main Structure Repairs - Phase I	January 2024 to November 2025	Project complete, awaiting final paperwork
WWHEPC-M-024	Science Building Air Handler Units	January 2024 to December 2025	Project complete, awaiting final paperwork
WWHEPC-M-025	Drinko Library/Gullickson Hall Roof Replacement	March 2024 to February 2026	Both projects completed, awaiting final paperwork
WWHEPC-M-026	Student/Band Bleacher Replacement	March 2024 to March 2025	Project Completed

MU Internal Audit BOG Informational Report June 10, 2026

1 ACTIVITY SINCE THE LAST MEETING

- A. Advisory Services – Nothing during this reporting period.
- B. Audit Projects – Begin follow-up work on HELP Program review report, year-end planning and information gathering.
- C. Other – No significant Whistleblower Hotline activity for this reporting period.

2 PLANNED ACTIVITIES BEFORE THE NEXT MEETING

- A. Monitoring of Whistleblower Hotline.
- B. Completion of HELP Program Report follow-up.
- C. Year-End data gathering and audit schedule preparation.
- D. Adhere to planned activities in the approved Audit Plan and Continued Monitoring of other Institutional Activities.

3 PROFESSIONAL DEVELOPMENT ACTIVITIES

- A. ACUA – Endpoint Security.
- B. Internal MU Procurement Training and Seminars.