# Exempt Competencies 2025

## **Decision Making and Expense Management**

- Carefully analyzes problems and seeks input from others when necessary.
- Identifies more efficient, effective, and cost-conscious ways to complete tasks.
- Gathers accurate information before making decisions and provides advice based on the facts.
- Helps colleagues work smarter and aims for productive, results-driven outcomes that benefit the department and the university.

### Innovation, Flexibility, and Initiative

- Shares creative ideas to improve processes and collaborates with well others.
- Shows a strong desire to learn and grow, staying current with new technologies and industry trends.
- Connects personal efforts to the university's broader goals and maintains positive relationships with coworkers, students, and external partners.
- Adapts quickly to changes, embraces new tasks, and remains positive in different situations.

### Job Knowledge

- Demonstrates deep knowledge of their role and efficiently solves problems.
- Looks for ways to contribute to its success of the University's future.
- Understands the college system and recognizes how it evolves over time.
- Shares expertise by participating in committees and learning about various aspects of the organization.

#### Teamwork

- Builds strong, friendly, and supportive relationships with coworkers across the university, putting the team first and working hard to help everyone succeed.
- Encourages others to do their best by showing kindness, care, and respect, while promoting a "We Are Marshall" spirit through shared wins and losses.
- Communicates honestly and fosters a team environment where people help each other, work well together, and create a space where everyone can learn and grow.
- Listens actively, accepts feedback, and supports a culture of continuous improvement, ensuring everyone feels included and motivated to contribute.

## Productivity, Quality, and Reliability

- Plans work carefully, uses time and resources effectively, and ensures tasks are completed with high quality and on schedule.
- Works independently with minimal supervision and fosters a respectful, flexible work environment.
- Continuously looks for ways to improve performance, prioritizes needs, and adjusts quickly when requirements shift.
- Is dependable, meets commitments, takes ownership of results, and willingly handles additional responsibilities when needed.

### **Customer Focus**

- Strives to exceed expectations by providing excellent service and anticipating customer needs.
- Builds strong, professional relationships by understanding what customers need and following up promptly.
- Develops creative solutions that enhance the university's reputation and leave a positive impression on students, staff, or external partners.
- Adjusts plans or strategies to meet changing customer demands, always communicating clearly and respectfully.